

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,152

Thursday February 5 1987

D 8523 B

Britain's obsession
with government
secrets, Page 14

Country	City	Exchange	Rate
Austria	Vienna	S 100	13.76
Belgium	Brussels	B 100	36.36
Canada	Toronto	C\$ 100	70.15
Denmark	Copenhagen	D 100	136.76
France	Paris	F 100	166.37
Germany	Frankfurt	M 100	233.36
Greece	Athens	Dr 100	340.75
Italy	Rome	L 100	1,376.50
Japan	Tokyo	Y 100	163.64
Netherlands	Amsterdam	g 100	203.61
Portugal	Lisbon	P 100	200.48
Spain	Madrid	P 100	166.37
Sweden	Stockholm	S 100	136.76
Switzerland	Zurich	S 100	153.36
UK	London	£ 100	100.00
USA	New York	\$ 100	166.37

World news

UK envoy 'angered Beirut captors'

Kidnappers negotiating with Terry Waite, the British church envoy, for the release of American hostages, have taken him prisoner because they were angry at his inability to secure the release of 17 Shia activists held in Kuwait jails, a senior Muslim militia official said in Beirut yesterday.

Waite, who disappeared on January 20, was said to have promised to seek a formula for freeing the 17 despite having been refused entry to Kuwait last year. Kuwait last week repeated its rejection of any swap between its prisoners and hostages of the Iranian-linked Islamic Jihad organisation.

India-Pakistan pact

India and Pakistan signed an agreement to defuse tensions and reverse the build-up of troops along their border.

Moscow N-test hint

The Soviet Union condemned the latest US nuclear test as a provocation and hinted it would soon resume its own testing programme after a pause of almost 18 months.

Gorbachev warning

Mikhail Gorbachev, the Soviet leader, told former US Secretary of State Henry Kissinger and other former US officials at a meeting in Moscow that there were forces in America which stood to benefit from hostility between the two countries.

Peace nominees

Corazon Aquino, Nelson Mandela, Bob Geldof and Terry Waite were among 50 people nominated for the 1987 Nobel Peace Prize.

Barclays inquiry

The South African Government is investigating allegations denied by Barclays Bank's local managing director that he financed newspaper advertisements supporting the banned ANC guerrilla group.

US-Morocco pact

The US and Morocco signed an agreement under which Morocco will allow an air force base to be used for emergency landings of the US space shuttle, NASA said.

Popularity slips

Support for Charles Haughey's Fianna Fail in Ireland has slipped to 50 per cent while Garret FitzGerald's Fine Gael has strengthened slightly to 24 per cent, an Irish Times newspaper poll said. The general election is on February 17.

Protests in Spain

Spanish students demanding changes in the educational system disrupted trading on the Barcelona stock exchange. Earlier, 45 people were injured in a protest in Madrid.

Egyptian referendum

President Hosni Mubarak of Egypt ordered a national referendum to be held on February 12 which will decide whether the three-year old People's Assembly will be dissolved.

Polish miners killed

An explosion sparked off by methane gas tore through a coal mine in southern Poland, killing 17 miners and injuring 20 others.

Liberace dies

Liberace, glittering showman who dazzled audiences with romantic piano flourishes and outrageous flashy costumes, has died aged 67.

US wins yacht cup

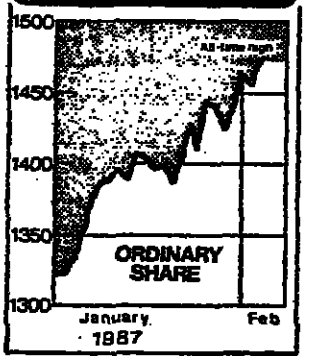
Stars and Stripes of the US beat Australia's Kookaburra III by one minute 50 seconds in the fourth race of the America's Cup yacht race final, winning the best-of-seven series 4-0. Page 8

Business summary

Fermenta rescue plan gets under way

FERMENTA, embattled Swedish chemicals and antibiotics group, has won the agreement of its four main Swedish banks to support the first stage of a financial rescue plan to stave off a looming liquidity crisis. Page 15

FT INDEX



LONDON: Firm sterling and buoyant government bonds reminded the stock market as the FT-SE 100 surged 18.1 to a fresh peak of 1,446.75 and the FT Ordinary index added 14.3 to a record 1,472.9. Gilt made gains of up to a full point. Page 32

TOKYO: Buying interest centred on large-capital issues and stocks related to Aids drugs. The Nikkei average ended at 19,978.87, up 17.54. Page 32

WALL STREET: The Dow Jones industrial average closed 22.78 at 2,191.23. Page 32

DOLLAR closed in New York at DM 1.8146; SFR 1.5305; FF 6.0630; Y12.70. It rose in London to DM 1.8150 (DM 1.7975); to FF 6.0650 (FF 6.0025); to SFR 1.5320 (SFR 1.5175); and to Y132.75 (Y132.40). On Bank of England figures the dollar's index rose to 103.5 from 103.0. Page 25

STERLING closed in New York at \$1.5225. It fell in London to \$1.5225 (\$1.5280); it also fell to Y232.50 (Y232.75); but rose to DM 2.7825 (DM 2.7475); to FF 9.22 (FF 9.1725); and to SFR 2.3325 (SFR 2.3175). The pound's exchange rate index rose 0.2 to 68.5. Page 25

GOLD rose \$3.50 to \$404.75 on the London bullion market. It also rose in Zurich to \$403.00 (\$401.95). In New York the April COMEX settlement was \$406.20. Page 24

DRESDNER Bank of West Germany doubled its stake in Metallgesellschaft to 33 per cent by assuming full ownership of the metals group's holding company.

WEST GERMAN unemployment rose sharply last month to 10 per cent of the workforce against 8.9 per cent the previous month, partly reflecting harsh winter weather conditions.

AMERICAN Home Products made an unexpected takeover offer for A. H. Robbins, US health-care company facing product liability claims related to its Dalkon Shield contraceptive. Page 14

FIRST BOSTON, Wall Street investment bank, increased its full year net income by 38.5 per cent to \$180.5m or \$5.01 per fully diluted share. Page 15

BOUYGUES, leading French construction group, reported an 8 per cent increase in net profits to FF 490m (\$81.3m) from FF 443m (\$73.1m) last year. Page 15

BANCO CENTRAL, largest Spanish commercial bank, is proposing to raise its dividend from Pta 115 to Pta 150 per Pta 500 nominal share on profits which rose almost 40 per cent before tax last year. Page 16

ROYAL GROUP, UK state car and truck manufacturer, is looking forward to a year "better than 1986 in almost every respect," said Graham Day, its chairman. Page 6

Germany faces legal action for impeding EEC anti-cartel raid

BY WILLIAM DAWKINS IN BRUSSELS

THE European Commission yesterday started legal action against West Germany for allegedly failing to enforce EEC anti-cartel rules and imposed immediate fines on Hoechst, the Frankfurt chemicals company.

Hoechst is to be charged Ecu 1,000 (\$1,100) per day from today until it agrees to admit to its headquarters Commission inspectors looking for evidence of possible illicit price fixing in two widely used kinds of plastics.

The group is among eight chemicals companies which were the target of surprise raids two weeks ago during a Commission inquiry into infringements of competition regulations in PVC and polyethylene.

Hoechst, which said yesterday that it would appeal against the penalties, obtained a provisional injunction from Frankfurt Administrative Court on January 20 denying entry to the Commission officials.

If Hoechst continues to refuse to co-operate, the Commission can fine it another Ecu 5,000 quite apart from the much larger penalties available if the companies involved are found guilty of running a cartel.

Even if the present penalties are minute for a company of Hoechst's size, they were seen in Brussels yesterday as underlining the Commission's anger.

In a separate move, the Brussels authorities are charging West Germany with failure to fulfil its obligations under the Treaty of Rome, the EEC's founding charter.

They have given the Bonn Government 15 days to come up with an explanation of why the Frankfurt court is backing Hoechst in an apparent contravention of EEC laws obliging companies to comply with investigations.

If Bonn does not respond promptly, the Commission can take West Germany to the European Court of Justice in Luxembourg.

Member states are normally given about two months rather than two weeks to respond to allegations that they are failing to observe Community law, a mark of the seriousness with which the Commission is taking the incident.

This is the first time a local court has given an injunction against an EEC inquiry.

The Commission said yesterday that it considers the case to be of the utmost importance and is determined to take every step necessary to overcome "this attempt to frustrate the application of this lawfully adopted decision."

The other companies involved, in France, Belgium, Italy, Spain and the Netherlands, handed over documents as asked, but the Commission has not yet ruled out the possibility that more raids might be on the way.

The investigation arises from evidence collected during a 1983 inquiry into price fixing by 15 polypropylene producers, culminating last year with record fines of £37m.

AP adds from Brussels: Under article 109 of the EEC's founding treaty, the Commission can sue any EEC Government if it feels the member state has not fulfilled its obligations under the treaty. EEC search warrants have never been challenged before.

Officials said if the Commission loses its case against Hoechst and the Bonn Government it would have far-reaching implications for its efforts to control cartel-forming by EEC companies.

But they said they felt reassured by a 1984 EEC Court of Justice ruling that argued that law stemming from the treaty could not be overridden by national laws without the legal basis of the Community itself being called into question.

size, they were seen in Brussels yesterday as underlining the Commission's anger.

In a separate move, the Brussels authorities are charging West Germany with failure to fulfil its obligations under the Treaty of Rome, the EEC's founding charter.

They have given the Bonn Government 15 days to come up with an explanation of why the Frankfurt court is backing Hoechst in an apparent contravention of EEC laws obliging companies to comply with investigations.

If Bonn does not respond promptly, the Commission can take West Germany to the European Court of Justice in Luxembourg.

Member states are normally given about two months rather than two weeks to respond to allegations that they are failing to observe Community law, a mark of the seriousness with which the Commission is taking the incident.

This is the first time a local court has given an injunction against an EEC inquiry.

The Commission said yesterday that it considers the case to be of the utmost importance and is determined to take every step necessary to overcome "this attempt to frustrate the application of this lawfully adopted decision."

The other companies involved, in France, Belgium, Italy, Spain and the Netherlands, handed over documents as asked, but the Commission has not yet ruled out the possibility that more raids might be on the way.

The investigation arises from evidence collected during a 1983 inquiry into price fixing by 15 polypropylene producers, culminating last year with record fines of £37m.

AP adds from Brussels: Under article 109 of the EEC's founding treaty, the Commission can sue any EEC Government if it feels the member state has not fulfilled its obligations under the treaty. EEC search warrants have never been challenged before.

Officials said if the Commission loses its case against Hoechst and the Bonn Government it would have far-reaching implications for its efforts to control cartel-forming by EEC companies.

But they said they felt reassured by a 1984 EEC Court of Justice ruling that argued that law stemming from the treaty could not be overridden by national laws without the legal basis of the Community itself being called into question.

The other companies involved, in France, Belgium, Italy, Spain and the Netherlands, handed over documents as asked, but the Commission has not yet ruled out the possibility that more raids might be on the way.

The investigation arises from evidence collected during a 1983 inquiry into price fixing by 15 polypropylene producers, culminating last year with record fines of £37m.

AP adds from Brussels: Under article 109 of the EEC's founding treaty, the Commission can sue any EEC Government if it feels the member state has not fulfilled its obligations under the treaty. EEC search warrants have never been challenged before.

Officials said if the Commission loses its case against Hoechst and the Bonn Government it would have far-reaching implications for its efforts to control cartel-forming by EEC companies.

But they said they felt reassured by a 1984 EEC Court of Justice ruling that argued that law stemming from the treaty could not be overridden by national laws without the legal basis of the Community itself being called into question.

Filipino military ordered to swear allegiance

By Richard Gourley in Manila

ALL MEMBERS of the Philippines armed forces will be required either to swear an oath of allegiance to the country's new constitution or resign.

President Corason Aquino and her Cabinet are using the overwhelming support of the population in Monday's referendum on the new constitution as a lever to try to unite both right wing military dissidents and extreme left wing rebels behind the Government.

This seems likely to prove difficult. The army and navy in Manila voted narrowly in favour of the new constitution while the Air Force rejected it. Elsewhere in the country many in the armed forces voted against although it seems that overall majority will have voted in favour.

The Government also urged the rebels to respect the vote for a new constitution and return to the negotiating table to try to end the 18-year insurgency in the southern rural areas. A 60-day ceasefire expires at midnight on Saturday and there are signs that both the military and the rebels expect renewed conflict soon if not immediately after it ends.

Mrs Aquino said last night in a television interview that she respected the right of soldiers to vote as they liked but that they were now obliged to respect the will of the majority.

The oath of allegiance will be administered immediately and will demonstrate the military's respect for civilian authority, the Government said.

Since Mrs Aquino took power last February, rumours of military coups and two actual military rebellions have plagued her Government. The latest rebellion on January 27, by 500 soldiers claiming to be against an alleged increase in communist influence in the cabinet, ended after an air force intelligence colonel led a 50-hour occupation of a television station.

Reuter reports from Manila. President Aquino said early today the 60-day ceasefire should be extended when it expires because the people wanted peace in the Philippines.

She said on television that her Government would push to continue the peace talks which collapsed after soldiers killed 15 people in an anti-government demonstration last January 22.

US oil groups and Saudis in long-term deal

BY RICHARD JOHNS IN LONDON

FOUR major US oil companies - Exxon, Mobil, Texaco and Shell - have concluded long-term agreements with Saudi Arabia to buy almost 1.5m barrels a day (b/d) of crude oil at the official selling rates set by the Organisation of Petroleum Exporting Countries (Opec).

The deal surprised the industry as well as traders because the four companies had been reluctant to commit themselves to fixed prices more than a month ahead. This reflected uncertainty over Opec's price structure, which came into force at the beginning of this month.

The agreement was seen yesterday as support for Opec's price system by the four oil companies which have been the Kingdom's most important customers.

The agreement is also seen as reflecting confidence in Saudi Arabia's ability to stabilise prices around \$18 a barrel.

The group also clearly wants to preserve its special relationship with Arabian American Oil, the state oil company, which they owned before its nationalisation.

The group's so-called "evergreen" contracts of indefinite duration are subject to cancellation or renegotiation at one month's notice by either party. However, it is understood that the four oil companies have agreed to pay the new official selling prices until the end of June - but with an important proviso relating to actual volumes.

The accord apparently entitles them to lift as little as 50 per cent of contract volumes, compared with a leeway of 10 per cent under the old contracts which expired at the end of January. These were based on the "net-back" pricing system determined by actual market realisations for products, less refining and transportation costs.

In addition, the new contracts - unlike the old deals - are believed to allow the US majors to resell to third parties.

If the oil companies were to take their full entitlements, it would be a major boost for Saudi Arabia's oil exports.

Continued on Page 14

Brussels postpones farm price package

BY TIM DICKSON IN BRUSSELS

EEC COMMISSIONERS last night temporarily abandoned their attempt to agree a package of farm price proposals for the year beginning in April.

In a stormy meeting in Brussels yesterday, the 17-man Commission became badly bogged down discussing the far-reaching ideas of Mr Frans Andriessen, the EEC's Agriculture Commissioner, to change the complex system of green currencies and Monetary Compensatory Amounts (MCAs).

Green currencies are the national exchange rates used to translate common EEC support prices into national currencies. In the past they have been openly manipulated to cushion the effect of an otherwise harsh farm price regime.

Agricultural trade between member-states, meanwhile, is directly affected by MCAs, border taxes and subsidies theoretically aimed at evening out the effect of exchange rate differences. However, in practice they are an increasingly political set of bargaining chips during annual price negotiations.

The Commission had been widely expected to approve a set of proposals which has already been discussed exhaustively by senior officials over the past 10 days. Their failure to do so reflects the unusual sensitivity of many of the issues involved.

Agriculture ministers were due to take a first look at the price proposals at their meeting in Brussels next Monday, but a Commission official said last night that the Commissioners would not be meeting again until Tuesday.

Besides the "agri-monetary" question, two other issues were expected to be controversial:

● Proposed cuts in cereal prices and other measures to restrict the cost to the EEC of guaranteed "intervention" purchases of wheat. In the context of what is known to be a restrictive set of prices drawn up by Mr Andriessen and his officials, other Commissioners apparently raised less serious objections.

● Plans for a new oil and fats tax designed as part of a major overhaul of the oil and fats sector.

This is a highly contentious plan, since it would directly hit consumers and although carefully drafted to be non-discriminatory would be interpreted by the US as a clear playback on its soyabean industry.

Standard Chartered asks Bank to investigate loans

BY CLIVE WOLMAN IN LONDON

STANDARD Chartered, the London-based international bank, yesterday asked the Bank of England to appoint inspectors to investigate the loans made to the supporters of its defence against a £1.5bn (\$1.95bn) takeover bid from Lloyds Bank last summer.

The bank's move was prompted by reports and claims in the press, in particular about its loans to the National Bank of Brunei, which has now been shut down by the Brunei authorities, and is owned by Tan Sri Khoo Tek Pin, the Malaysian financier. Tan Sri Khoo bought a 6 per cent stake in Standard Chartered during the three-month takeover battle which helped to defeat the Lloyds bid.

Standard Chartered yesterday repeated its denial that it gave any form of inducement to the supporters of its defence against Lloyds, as such inducements might be a breach of the Companies Act. Its share price initially fell 24p to 730p before recovering later to 738p.

This is believed to be the first time the Bank of England has carried out an investigation into a bank

the size of Standard Chartered. Investigations are normally carried out on the Bank's own initiative and in secrecy for fear of undermining the confidence of depositors. In this case, the Bank had already questioned Standard Chartered about its loans to the National Bank at a much earlier date and had discussed the role of Tan Sri Khoo and Standard's other bid supporters.

The initiative for a fuller investigation came from Standard Chartered.

The investigation is likely to cover all the loans from Standard Chartered which have been made in recent years to its foreign supporters in the takeover battle. Representatives of an accountancy firm and a legal firm are expected to be appointed as inspectors to carry out the investigation under section 17 of the Banking Act.

Following Standard Chartered's request to the Bank of England, a series of discussions were held yesterday between officials of the Bank and the Government's Department of Trade and Industry as to who should conduct the inquiry.

USX to cut steelmaking capacity and reduce workforce by 20%

BY ANATOLE KALETSKY IN NEW YORK

USX, the US steelmaking and energy group which has just fended off a takeover bid from Mr Carl Icahn and settled the longest strike in its history, is cutting its steelmaking capacity from 28m to 19m tonnes, indefinitely idling five major plants and laying off nearly 20 per cent of its steelmaking workforce.

After taking this action, USX will move to regain its pre-strike share of the US steel market at almost any cost and will later consider spinning off its steelmaking operations or forming them into a joint venture.

Mr David Roderick, USX chairman, admitted that his determination to rebuild sales could further undermine prices in a market which is already fiercely competitive. In order to restore the pre-

strike sales volume of 1m tonnes of steel a month by the second half of 1987, "we will sell steel at whatever the market place will pay," Mr Roderick said.

Making his first public statement since the end of steelworkers' strike and the announcement of record charges of \$1.6m for the fourth quarter of 1986, Mr Roderick said that all the costs of the consolidation he was announcing in detail yesterday had already been included in the 1986 charges.

Having consolidated and strengthened its steelmaking operations after the strike, USX would carry out its previously announced plan to turn US Steel into a separate legal entity. Once that was done, Mr Roderick said he would consider numerous restructuring options, which the company had previously played down in public statements.

These would include spinning off US Steel to shareholders, making a public offering for part of its stock, establishing it as a joint venture or retaining it as a 100 per cent owned subsidiary of USX. Whichever option was adopted "US Steel will continue to be the biggest steelmaker in the US market, with the capacity we have now determined," Mr Roderick added, implicitly rejecting the possibility of any further capacity reductions.

Mr Roderick added that the fall in the dollar had not yet gone far enough to satisfy the needs of US industry in general. The costs at USX, however, were now competitive with any steelmaker in Europe or Japan, he said.

Capital Markets begin here.

Privatbanken is the leading market maker in Danish domestic bonds and Eurobonds.

Our Capital Markets operation in London amply reflects this strength, offering competitive prices in many other Scandinavian securities.

For more information please call us on our direct line - (01) 600 0192.

We look forward to doing business with you.



PRIVATbanken
DENMARK • SCANDINAVIA • THE WORLD

PRIVATbanken Limited, Capital Markets Division,
107 Cheapside, London EC2V 6DA. Tel: (01) 726 6000.

CONTENTS

Europe	2
Companies	15, 16
America	4
Companies	15, 16
Overseas	3
Companies	18
World Trade	4
Britain	6, 7
Companies	19, 20
Agriculture	24
Arts - Reviews	11
World Guide	11
Commodities	24
Crossword	21
Currencies	25
Editorial comment	12
Eurobonds	17
Euro-options	28
Financial Futures	25
Gold	17
Index: Capital Markets	17
Letters	13
Lex	14
Lombard	13
Management	19
Market Movers	32
Men and Matters	12
Money Markets	24
Rare materials	24
Stock markets - Sources	29, 32
- Wall Street	29-32
- London	29-32
Technology	19
Unit Trusts	21-23
Weather	14
Politics: Delors steps into the lion's den	2
Airbus: Bonn finds support hard to find	4
Technology: simple steps to factory location	10
Management: putting a panther in the pink	10
Editorial comment: Bill of Rights; US finance	12
French television: plus ça change	12
Economics: nearest thing to a British boom	13
Lombard: Britain's doctors in trouble	13
Lex: ICI, Thyssen, Union Discount	14
Papermaking: the challenge from Fletcher	15

EUROPEAN NEWS

An absurd personal row looms over today's meeting with Thatcher, writes Quentin Peel

Questing Delors steps into the British lion's den

DOZENS of senior diplomats and Eurocrats in Brussels would probably give a month's salary to be able to see the wall today at a fascinating confrontation scheduled for No 10, Downing Street.

Mr Jacques Delors, president of the European Commission, will be meeting Mrs Margaret Thatcher, the British Prime Minister, for an hour's tête-à-tête on the future of the European Community—their first encounter since they clashed publicly and acrimoniously in the European Parliament last December.

That occasion, coming on top of a disastrous joint news conference at the end of the EEC summit in London one week earlier, left their previously cordial relations in tatters. Mr Delors, a man whose considerable intellectual powers are liberally spiced with Gallic passion, took the affair very much to heart.

Mrs Thatcher also let it be known in her familiar style she took several individual Euro-

pean Commissioners to one side in Strasbourg to press the point home—that she was fed up with the Commission president, and she was not prepared to pay a penny more for the foreseeable future.

Now, Mr Delors is coming to London to ask for just that. In return for a promised overhaul of the Common Agricultural Policy and tighter control of EEC spending, he wants the 12 member states to commit themselves to doubling their joint spending on social and regional policies, and to raise their budget contributions so that the Community can escape its perennial cash crisis.

It promises to be a very long and very difficult debate on the whole future shape and size of the Community, pitting the richer northern states against the less industrially-developed south—and reopening the whole agonising question of the British budget rebate.

Mr Delors has already visited more than half the EEC capitals

on his great trek—agreed with the heads of state and government at the London summit—and received predictable responses: a warm welcome in the south, like Rome and Madrid, and decided budgetary caution both in Paris and the Hague. London today, and Bonn next week will be his most difficult stops of the lot.

Whatever the state of their personal relations, it is inevitable that Mrs Thatcher will give Mr Delors a rough first ride. Her advice from both the Treasury and the Foreign Office is to say what she wants to say. No. But it is also to avoid becoming isolated once again in the European debate, as she was in the great battle from 1979 to 1984 to win a guaranteed reduction in the hefty UK net contribution to Brussels.

The absurdity about their personal row is that it stems from a misunderstanding. At the close-of-summit news conference, Mrs Thatcher forgot to call on the Commission president to present his own conclusions—until she had already begun to answer questions from the floor.

By the time she turned to him, he was already feeling snubbed, and declined to comment. She then added insult to injury by making a series of patronising remarks.

In the European Parliament, Mr Delors spoke after the Prime Minister, and made it clear he was unhappy about the lack of substance in the London summit conclusions—an outcome in which he had himself conspired.

Needled by his tone and stung by a whole series of critical speeches by dedicated MEPs, Mrs Thatcher savaged her critics in response, and remonstrated with Mr Delors for failing to use his chance to have his say at the London news conference.

It was in fine Westminster tradition, but not the tone normally used by a head of government for the Commission president. Today, both sides will have to try to lower the temperature. It

will not be easy, given their conflicting personal styles, and the subjects under discussion.

Mrs Thatcher has demanded "costed options" from the Commission on its future plans and financing needs. Instead, she will receive a set of deliberately vague and rather backward-looking papers.

The one on CAP reform suggests a system of "stabilisers" in each farm sector—an automatic correction mechanism to control the cost of farm subsidies, triggered without the need for the usual bruising political debate among the farm ministers. It is easier said than done.

The paper on boosting the so-called structural funds—social and regional spending in less developed regions and areas in industrial decline—seeks to double the cash over five years—way beyond what any of the northern member states is currently prepared to contemplate.

The Commission's main idea for more stable long-term financing is to switch from the

present system based on value added tax, customs duties and levies (a shrinking base), to one based on the gross domestic product in each member state. It suggests 1.4 per cent of gross domestic product to mirror the present 1.4 per cent VAT ceiling, but which is probably equivalent to about 2.1 per cent on the VAT formula—more than either London or Bonn is ready to consider.

It is when any change in the present 1.4 per cent VAT ceiling is considered that the crunch comes for Mrs Thatcher. Britain's hard-won budget debate—a 66 per cent reduction in the gap between its VAT share and expenditure share—is tied to the duration of that ceiling. And there is no way Mrs Thatcher will sanction any change which does not include as good a deal, or better, for her government. She will make that quite clear today; only the tone she adopts is in doubt.

Delors (right): cordial relations in tatters



Labour troubles mount for Chirac

By David Housego in Paris

FRENCH TEACHERS yesterday decided to step up their campaign against the new powers being given to primary school head-teachers in what is becoming another test of strength with Prime Minister Jacques Chirac's administration. At the same time, two of the largest unions—the combined teachers' federation and the pro-Socialist CFDT union—announced their rejection of the Government's new pay package for France's 4.5m public employees.

The renewed trouble on the labour front—coming only a week after Mr Chirac had announced that his government would give priority to social issues—reflects the diminishing authority of his administration. Deputies from his neo-Gaullist RPR party were unusually critical at a meeting with him on Tuesday of the Government's presentation of policy and its failure to get across its message on television. They also echoed the fears of their constituents about such issues as the price rises that many retailers have been imposing since the beginning of the year.

The public opinion polls bring Mr Chirac no comfort either. A BVA Paris Match poll published yesterday shows that he now trails Mr Raymond Barre, the former Prime Minister, in popularity, with only 58 per cent of those questioned showing confidence in him (down 2 per cent from December), against 52 per cent for Mr Barre (up 5 per cent).

The poll suggested that Mr Chirac would be soundly beaten by Mr Barre as the right's contender for the presidency in the first round of voting. In the second, Mr Barre would only lose by one percentage point to President François Mitterrand.

Mr Barre, in an analysis published in the *Le Monde* newspaper yesterday, showed that the Government is losing ground mainly among voters on the centre right. But Mr Chirac himself is losing support as a potential presidential candidate across the whole spectrum of the political right.

The teachers' decision to widen their action against Government moves to reinforce the status of principals in primary schools coincided with demonstrations in large cities across France yesterday. Several thousand teachers marched in protest to the Prime Minister's office in Paris.

While the Government's move commands considerable support outside the teaching profession, politicians are surprised that Mr Chirac should have allowed himself to become involved in another test of strength. Mr René Monory, the Education Minister, seemed yesterday to brush away what room there may have been for a compromise.

A centrist and thus not a member of Mr Chirac's own party, Mr Monory is said to have lost confidence in Mr Chirac's administration and thus be willing to push the measure whatever the political cost.

Poehl warning on impact of higher growth

By John Wyles in Rome

THE BUNDESBAK President, Mr Karl Otto Poehl, yesterday warned the US that it was overestimating the possible impact of faster West German economic growth on reducing the US trade deficit.

In an Italian newspaper interview, he pointed out that West Germany's exports are only 5 per cent of US exports and that a majority of the most competitive US companies were already producing in West Germany.

"The Americans ought to look more closely at the situation in Canada and some East Asian countries," he says. Mr Poehl maintained that Bonn was doing all necessary to promote faster growth and that US pressure was unjustified. He also cast doubt on whether the fall in the dollar would be translated into greater US competitiveness.

It would undoubtedly have a positive effect on the trade deficit, he said, but "a weak currency is not a guarantee of American industrial competitiveness. This can be really damaging because windfall profits might paralyse innovation and the economy's productivity."

FINANCIAL TIMES
Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt, Main, and the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London. Frankfurt-Societäts-Druckerei-GmbH, Frankfurt/Main. Responsible editor: R.A. Harper, Frankfurt/Main. Gullietstrasse 34, 6000 Frankfurt am Main 1, 0. The Financial Times Ltd, 100, 100A, published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, N.Y. 10022.

WEST GERMANY PONDS HOW TO COPE WITH A CHERNOBYL LEGACY

Radioactive dairy exports blocked

By Peter Bruce in Bonn

THE CHASTENED representatives of two West German companies forced to give up their attempt to sell 3,000 tonnes of highly radioactive powdered whey to Egypt are due in Bonn today for talks with the Environment Ministry on how best to destroy the entire cargo.

As the Meggie dairy in Bavaria and Lopex Export in Hessen run daily into growing criticism, there are also fears that other foodstuffs contaminated by the nuclear accident at Chernobyl in the Soviet Union last year may have been exported from Western Europe to the Third World.

Mr Walter Wallman, Bonn's Environment Minister, said yesterday that according to official, though unconfirmed, in-

formation, other contaminated West German goods were already lying at Alexandria in Egypt. Another unconfirmed report broadcast on a regional television programme this week said that up to 100,000 tonnes of powdered dairy products had been exported from West Germany, Denmark, Ireland and the Netherlands to Brazil, where it was being sold in slums.

Meggie and Lopex have come under particularly close inspection because the former was paid DM 3.8m (£1.4m) in compensation for the Chernobyl disaster ruined 5,000 tonnes of its powdered whey. Selling the goods without returning the compensation

would be illegal. Lopex claimed the whey powder exports were to be used as animal feed.

The domestic row over what to do with the powdered whey (initially wrongly identified as powdered milk) in 100 railcars in Bremen harbour and another 50 cars in Cologne continued to boil furiously yesterday.

A further 2,000 tonnes remains in Bavaria, near the Meggie dairy and Mr Wallman warned the governments in Bavaria, North Rhine Westphalia and Bremen not to turn their backs on the problem of what to do with it. Both Bremen and North Rhine Westphalia want the goods and railcars returned to Bavaria, which refused to take them.

Mr Wallman said the Federal Government would take over all the powder and begin destroying it. But it would take time. Bonn owns no furnaces and the *Laender* would have to help dispose of it, he said, no matter what local opposition might arise.

Legally, there is nothing to stop the export of contaminated goods. The radioactivity of the whey powder in dispute measures around 6,000 Becquerel—10 times the human limit and well above the European norm of 1,000 for animal feed. The importing country had to decide what to turn away, Mr Wallman said, and revealed that the Egyptian who had originally agreed to import the 3,000 tonnes had changed his mind.

Unemployment rises to near record 10%

By our Bonn correspondent

UNEMPLOYMENT in West Germany rose to a near record 10 per cent last month, the second big rise in succession. Although government leaders blamed bad weather in January for the 1.1 point rise in the number of jobless, there was some relief that the general election was held before the figures were made public yesterday.

Some 2.5m West Germans are

officially out of work. In January last, the unemployment total reached 10.4 per cent following a post-war record of 10.2 per cent in January 1985.

January is traditionally a bad month for jobs, but last month's increase (from 8.9 per cent in December) followed an almost equally bad December in which the total climbed from 8.3 per

cent. The weather in December was good. Opposition Social Democrat leaders and trade unions greeted the figures with alarm. Mr Willy Brandt, the SPD chairman, said they proved that the economic growth of the past three years had finally begun to run out of steam, and the DGB union federation called for more federal spending to create jobs.

The Government would be deeply concerned if the upward trend continued into February. This is unlikely but critics will be keen to measure the size of any improvement. A modest drop would fuel claims by most leading economic institutes that government hopes of achieving growth of 2.5 per cent or more in the economy this year are very optimistic.

Coal jobs to go in Spain

By David White in Madrid

THE SPANISH authorities have put forward an interim two-year plan for the nationalised Huesca coal board, cutting about 2,000 jobs, but have still to tackle the issue of a long-term programme for the company up to the end of the century as the coal runs out.

The scheme, approved by INI, the state holding company, and the Ministry of Industry, ran into immediate criticism from trade unions. The Communist Workers' Commissions, which recently won a majority position in Huesca, said the Government was just patching up the company.

Huesca, which has accumulated losses of Ptas 144bn (£738m) over the past five years, is reckoned to have the lowest yields of any coal mines in the EEC. The Government plan argues that the company can no longer postpone cost reductions now that Spain is a member of the Community and has to seek approval for further subsidies.

The last three-year programme ended in December with Huesca falling short of productivity and financial targets. The Socialist Government wants a new long-term "contract-programme" but is anxious to avert a serious clash in the mining area of Asturias, on Spain's northern coast, which is a traditional heartland of the left.

Huesca, which runs 30 collieries in the region, is due under the plan to cut its workforce to 18,700 by the end of next year by reducing the retirement age, in a bid to prevent losses from rising above their current level of about Ptas 30bn a year. There are to be no outright redundancies, however.

The plan aims to reduce personnel costs, which amount to about 150 per cent of sales, and other non-financial costs, and to spend Ptas26bn on bringing productivity into line with other Spanish mines and closer to EEC levels.

Production, which was 3.2m tonnes last year, is to be maintained with a target range of between 3.2m and 3.7m tonnes.

West tables human rights plan

By our Bonn correspondent

WESTERN nations yesterday proposed a major three-stage "action programme" on human rights to the Conference on Security and Co-operation in Europe (CSCE), Reuter reports.

The proposal, the first to be tabled by the West at the conference, would oblige the 35 CSCE nations to reply to questions on human rights, and would launch a continuous process leading to a special human rights conference.

"It is a concrete action programme and an attempt to get away from endless rhetorical speeches," Jose Trouwborgh, Belgium's chief CSCE delegate, said. "Nothing of what is proposed is impossible."

He was speaking on behalf of the 17 sponsors of the proposal: the 12 European Community nations plus the US, Canada, Iceland, Turkey and Norway.

Since the Vienna CSCE opened in November, Western nations have spent much time attacking the human rights record of the Soviet Union. The conference is a follow-up to 1975 Helsinki co-operation and human rights.

Explaining the mechanism of the three-stage proposal, Mr Lawrence O'Keefe, the chief British delegate said the first step would be:

- Commit CSCE members to reply to requests for information on human rights from CSCE member-states and interested groups;
- Set up a procedure of notification to allow one state to inform all others of its views on particularly difficult cases;
- Enable governments to demand special meetings of the 35 member-nations to discuss specific cases or situations.

As the second step, the 35 CSCE states would meet to assess the first step and recommend new measures to improve fulfilment of human rights pledges to a full conference on "the human dimension." This conference would be the third step.

Mr Eduard Shevardnadze, Soviet Foreign Minister, proposed in November that an international conference on humanitarian co-operation be held in Moscow.

Belgian tube-maker told to repay government aid

By William Dawkins in Brussels

TUBEMEUSE, the troubled Belgian tube-maker, was ordered by the European Commission yesterday to repay Bfr 9.8bn (£173m) of aid received from the Brussels Government over the past 10 years.

The Commission ruled that the aid, disbursed to cover operating losses and to expand production capacity to meet supply contracts for the Soviet Union, had broken EEC competition rules. It gave Tubemeuse an unfair advantage over equally hard-pressed competitors, it said.

Officials admit, however, that the penalty is at best symbolic because the Tubemeuse is unlikely to be able to repay anything like that sum. The Liege-based company filed for protection from its creditors last

autumn after its bankers withdrew credit lines.

The Commission said that it was now examining with member states the possibility of still more stringent controls on industrial aid.

Exactly how the Belgian Government is to recover the cash from Tubemeuse is uncertain. A commercial tribunal in Liege is expected to decide on Friday whether to put the company, which has 1,500 employees, into formal liquidation, but the Government is likely to come low on the list of creditors.

Officials admit, however, that the penalty is at best symbolic because the Tubemeuse is unlikely to be able to repay anything like that sum. The Liege-based company filed for protection from its creditors last

Alan Friedman reports on a struggle for control of a port closed by strikers

Last stand for defiant Genoa dockworkers

DOWN ON the docks of Genoa, in the shadow of the container ships, the place looks as though central casting were making ready for the remake of *On the Waterfront*.

The port of Genoa is certainly a cliché worthy of the old Marlon Brando film—the 19th century warehouses, the hundreds of little men with caps and gloves, chewing on cigarettes, playing cards and draughts and talking animatedly about the reasons for their wildest strike action.

Trouble in Genoa has been growing since last month when the Communist Party and CGIL, the Communist-led national trade union, agreed to a new system of manning levels and the formation of a new company which would handle container shipping and be 51 per cent controlled by the port authority. The shop stewards of the Compagnia Italia Lavoratori, the militant Communist dockworkers' association which has violated nationally agreed accords for the past week, reacted by tossing ashtrays at trade union leaders and ripping microphones from their hands.

The dockworkers' association has been grabbing the headlines in Italy these past two weeks, each day sounding more retrograde and defiant than before.

An autonomous workers' organisation, but certainly not a co-operative, the association has been embarrassing its main allies—the Communist Party and CGIL—by its refusal to accept change and modernisation in the port of Genoa.

The Genoa dispute is in many ways the struggle in British docks during the 1970s when, as at Genoa, the issue was modernisation.

In the view of most Italian commentators it is not so much about manning levels, but rather a struggle for control of the port between an entrenched and cosseted group of dockworkers and a port authority which is trying to regain lost international competitiveness under the leadership of Mr Roberto D'Alessandro, a former Fiat executive hand-picked for the job by Prime Minister Bettino Craxi.

After decades of "worker control" the port management is trying to assert its

right to manage Genoa. Mr D'Alessandro's private-sector approach to Genoa and aggressive marketing of the port has resulted in a 95 per cent increase in both container and

The Genoa dispute is in many ways reminiscent of the struggles in British docks during the 1970s.

conventional cargo traffic since 1983. Now the port authority chairman says he needs to deal with the labour issue.

The Genoa dock workers have good reason to resist a change in the status quo. The Compagnia, not the port authority, sets tariffs which include a surcharge equal to 11 times the basic rate. This money is then used to pay all workers in the association.

Among the 3,297 members of the Compagnia only around 1,200 actually work on an average day, according to Mr Cesare

Zuccolini, a deputy leader of the association. Mr Zuccolini admits that "we have too many workers" and says that on average a dockworker is employed 11.5 days a month.

Mr Nedo Andolfo, the labour relations executive at the port authority, says that the Compagnia's cushioned existence has been bankrupting the port for the past decade. The average pay per worker per day, on the basis of the Compagnia's rates, is £620,000 (\$479) for six and a half hours of work, fumes Mr Andolfo. He adds, with grim determination: "This will now be abolished."

The port authority plan calls for the workforce to be reduced by 650 people this year, for control of tariffs to revert to the port authority, for the introduction of new equipment and the reduction in the number of workers on any squad handling freight.

The labour troubles have been on-again and off-again for the past two weeks now. From his office in the imposing 13th century Palazzo San Giorgio Mr D'Alessandro says he sees the situation as "the realisation of

an industrial programme" and is not prepared to compromise his "industrial logic." The workers' association will either accept his decrees (which have the force of law) or legal action will have to be taken.

In the docksides offices of the dockworkers' organisation, Mr Paride Batini, the leather-jacketed and charismatic Consul (or leader) of the autonomous workers' association, explains why he disagrees with the Rome accord which he says he signed only because the alternative was legal action and jail.

Looking every bit the former pugilist which he is, the waterweight Mr Batini says that the port authority's plans for the workforce are "more geared to manufacturing industry such as the Fiat assembly line than to the peaks and troughs of the port business."

Mr Batini makes his case with conviction and a certain amount of personal charm. But the game is up—which perhaps he realises himself but would never admit. The battle for Genoa may drag on a little longer but in the end the dockworkers are bound to lose.

OVERSEAS NEWS

China 'threatens to block direct Hong Kong poll'

BY KEVIN HAMLIN IN HONG KONG

REPORTS that China is threatening to make a unilateral decision to prevent the introduction of direct elections in Hong Kong have prompted calls for the mainland to clarify its views on political reform due this year.

London has recently lobbied Peking for direct elections in response to local demands, according to reports in the Chinese-language press. It had previously bowed to Peking's demand that there must be convergences between the basic law and a mini-constitution for Hong Kong as part of the 1997 — and political reforms.

China, however, might add a clause to the basic law stating that the territory's first legislature after 1997 will not have directly elected elements. The basic law is being drafted, mainly by pro-Peking interests. The first draft will be published in 1988.

Peking has yet to state clearly whether it will oppose direct elections, but a clause opposing them in the basic law would effectively pre-empt the issue, although it is extremely unlikely Britain will proceed unless given the green light.

The recent crackdown on "bourgeois liberalism" in China has increased the uneasiness that the mainland will harden its line on the territory's political development.

The repercussions of the recent leadership changes and the new influence of old hard-line conservatives continued in Peking yesterday when foreign journalists were warned not to get involved in the case of an American journalist expelled by the Chinese authorities in the aftermath of the recent student demonstrations.

The Foreign Ministry refused to receive a delegation of foreign correspondents which wanted to hand over a letter from 43 journalists expressing "deep concern" about the expulsion of Mr Lawrence Macdonald, who works for the AFP French news agency.

A student from Tianjin has been arrested and charged with supplying Mr Lawrence with information, but the foreign correspondents feel the incident has been constructed to deter and intimidate them.

Government sources in Hong Kong have expressed surprise at the new reports concerning elections and say a green paper on political reforms, intended to clear a route for wider legislative elections in 1988, will be released for discussion as planned by June. The option for direct elections would be included in the paper, they said.

Angola oil investment 'set to reach \$3bn by 1990'

BY MICHAEL HOLMAN

INVESTMENT in Angola's oil sector will approach \$3bn (€1.9bn) between 1986 and 1990, boosting oil production from about 276,000 barrels a day (b/d) last year to a forecast 370,000 b/d by 1990, according to a report on the country's economic and political prospects.

The 145-page study by the Economist Intelligence Unit says that this high level of investment makes Angola "one of the most important markets in the world for companies supplying oil industry equipment and services."

Expenditure on the sector, which accounts for about 95

per cent of Angola's export earnings, will exceed \$700m a year by 1987.

A high exploration success rate and low operating costs of an average \$1.82 per barrel in 1985 makes Angola "attractive to foreign oil companies."

But the report is pessimistic about an early end to the country's conflict between the ruling MPLA and the rebel Unita movement led by Dr Jonas Savimbi.

Angola to the 1990s: The Potential for Recovery, Economist Intelligence Unit special report 1079, by Tony Hodges, 40 Duke Street, London W1A 1DW. Price £95.

Ceasefire in Beirut 'camps war' proves short-lived

BY RICHARD JOHNS

HOPES OF ending the four-month battle between Amal, the mainstream Shi'ite militia in Lebanon, and Palestinian guerrillas defending refugee camps evaporated yesterday as a ceasefire patched together in Damascus was promptly broken.

The agreement reached between Amal and factions subordinate to the Syrian regime collapsed because Al Fatah, the predominant force loyal to Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, was not a party to it. The ceasefire was scheduled to come into force at midnight on February 3.

The conflict has become a major source of pan-Arab concern, straining Syria's relations with its two closest allies in the region, Iran and Libya, which have been supporting Palestinian fighters. So, too, have Iraq and the Lebanese Christians.

On the ground, pro- and anti-Arafat factions have operated in resisting the sustained siege by the Shi'ite militia. Its leadership opposes

the re-establishment of an armed guerrilla presence in the south of Lebanon because of the retaliation it provokes, but Amal has been badly divided over the issue.

The Palestinian Red Crescent Society calculates that since the "war of the camps" started again in September 1,824 residents have been killed, 4,549 wounded and 79,000 displaced in seven camps in the vicinity of Beirut, Sidon and Tyre.

In London, meanwhile, staff at Lambeth Palace said that there was no news of Mr Terry Waite, the Archbishop of Canterbury's special envoy, who disappeared in Lebanon on January 21. Hopes for his safety depended on "key figures" contacted by Dr Robert Runcie, the Archbishop.

Iran yesterday expelled Mr Gerald Seib, the Wall Street Journal correspondent, arrested at the weekend on charges of spying for Israel. The Ministry of Islamic Guidance said he had been banned from returning.

Indonesia gives go-ahead for privatisation

By John Murray Brown in Jakarta

PRESIDENT Suharto of Indonesia yesterday formally gave the go-ahead for the privatisation of public sector industries in a bid to raise badly needed revenues.

The programme, first put to ministers in December, is part of the Government's effort to rationalise the economy to offset falling earnings from oil and gas, traditionally the main exports.

The announcement comes ahead of month-long missions by both the International Monetary Fund and the World Bank, to look into the possibility of selling state firms to the private sector.

The move was greeted with some scepticism by bankers, particularly given the narrow base of Jakarta's capital markets. Officials say only loss-making concerns will be sold off and not the more profitable of the 215 state companies.

The Government has said strategic industries such as railways would not be affected. Recent reports that Garuda, the debt-ridden airline, might be considered were firmly denied this week by Mr R. J. Lumenta, the managing director.

Jakarta's somnolent stock exchange, which trades just 24 stocks, is preparing for a possible bond issue by Perumtel, the state-run telecommunications company. The last flotation, a bond issue in 1983 by Jasa Marga, the state-run roads authority, was oversubscribed one-and-a-half times.

President Suharto today leaves for Malaysia and Singapore, his first overseas trip for 17 months. The move surprised western diplomats, coming just two months ahead of national elections in April.

MPs hail role of BBC in South-east Asia

By Robin Paisley, Asia Editor

THE BBC World Service and the British Council, both of which have been under severe budgetary pressures, are of immense value in South-east Asia and Indo-China, says a report published yesterday by an all-party Commons Committee.

Members of the Foreign Affairs select committee visited seven countries in the region and concluded that Britain's cultural diplomacy was widely appreciated and contributed greatly to better understanding between South-east Asia and the West.

The British Council had achieved considerable success in selling English language services and facilitating educational and cultural exchange programmes.

The BBC's position as a reliable source of news and comment not only on world affairs but on local affairs is described by the committee as "a quite remarkable phenomenon."

But the successes of both the British Council and the BBC need to be built on, says the report. In spite of the goodwill generated by these two organisations a general feeling of regret in south-east Asian states that Britain had "turned its back on its Asian friends" as a result of withdrawal from east of Suez and the priority attached to British membership of the European Economic Community.

Foreign Affairs Committee first report 1986-87, South-east Asia and Indo-China, House of Commons Paper 114; HMSO; £9.70.

IMF gives go-ahead for key Lagos loan

BY MICHAEL HOLMAN IN LAGOS AND ALEXANDER NICOLL IN LONDON

THE INTERNATIONAL Monetary Fund (IMF) has approved a SDR 650m (\$825m) loan for Nigeria, a key element in a complete debt restructuring package for the country, even though bank commitments to their part of the package still fall some way short.

Unusually, the IMF's formal go-ahead was understood not to be strictly conditional on bank commitments to a \$3.8bn debt rescheduling, including a \$320m new loan, reaching the 90 per cent level known as the "critical mass."

Commitments from 330 banks requested to take part have been coming in slowly since the package was agreed by leading creditor banks in November. They now represent between 80 and 90 per cent of the total amount.

As is normal in such packages, however, the fact that the strugglers tend to be banks with smaller exposures means that the number of banks still to commit themselves represent more than 10 to 20 per cent of the total.

The IMF approval, which implies confidence in Nigeria's execution of an economic adjustment programme, is likely to encourage more banks to come into the fold. But missed interest payments of

uninsured trade credits have reinforced the reluctance of some.

The Central Bank of Nigeria issued a statement which represented its first official response to creditor's concern about the missed interest payments, due on January 5. It said they were due not only to uninsured creditors holding promissory notes, "but also to insured creditors, as well as financing banks."

The banks said: "It was categorically stated that what Nigeria was seeking was a comprehensive restructuring on all its internal debt." This implied that promissory note holders should have understood that interest payments due in January would come under the proposed restructuring. Noteholders say this was not spelled out by Nigeria.

A key condition of all parts of the debt package is that all types of creditors are treated equally.

The argument that this means interest payments due on the promissory notes would automatically be rescheduled is challenged by noteholders.

Given the requirement for parity between types of creditors, the uncertainty over trade credits is likely to delay finalisation of the commercial bank rescheduling, though documentation of this would in any case take at least another six weeks.

America's Cup again

DENNIS CONNOR, the man who lost the America's Cup, won it back when his yacht Stars and Stripes completed a 4-0 success over Australia's Kookaburra 111, agencies report from Freemantle.

When Stars and Stripes finished the fourth race almost two minutes ahead of the Australian challenger, the three-year residency of the trophy at the Royal Perth Yacht Club came to an end.

It was the culmination of three years of practice and planning by Connor and his Sail American syndicate from the San Diego Yacht Club. They built three yachts and spent \$20m to win back the cup.



IRAN AIR is proud of celebrating its 25th anniversary in the skies of the world. An anniversary which shows how much vitality, experience, awareness of its own function support IRAN AIR's wings. IRAN AIR has developed over the years while working for you the kind of specialization which guarantees the most efficient network of connections and destinations. Wherever you are going in the Middle East, IRAN AIR sees that you get there in the shortest possible time, because time is precious. And if you are going to the Far East, IRAN AIR will take you to Bombay, Beijing and Tokyo. IRAN AIR maintains its tradition for refined hospitality.

IRAN AIR, with its habitual courtesy, could become an indispensable part of your business success.

IRAN AIR
The Airlines of the ISLAMIC REPUBLIC OF IRAN
The Middle East at your fingertips.

For further information please contact IRAN AIR Sales Office London tel. 491-3658 or Your Travel Agent

Could this be the second most tempting offer of all time?



FLY TO NEW YORK. TAKE WHOEVER YOU LIKE FREE.

From February 1st a Continental Airlines 747 leaves Gatwick every day bound for New York. To celebrate the occasion, and to tempt you aboard, we present an offer no man, or woman, will be able to resist.

You buy a First Class or Business Class ticket and we'll give you a second ticket on the same flight with our compliments. So now you've no excuse not to treat your wife, or anyone else for that matter, to a few days in New York. Alternatively, if you have somewhere else in mind,

we can fly you on to 109 other destinations in America. Your Travel Agent has full details of these special 'Pair Fares to New York'. Or you can call us direct on (0293) 776464.

At Continental we think you deserve two bites at the Big Apple. Besides wouldn't it be a sin not to take advantage of such an offer?

CONTINENTAL AIRLINES
NOW OVER HERE TO TAKE YOU OVER THERE

This announcement appears as a matter of record only



Costa Crociere S.p.A.

15,000,000 Ordinary Shares

15,000,000,000 10% Banca Nazionale del Lavoro
Convertible Bonds into
Costa Crociere S.p.A. Ordinary Shares

These securities have been placed by the undersigned
among institutional and private investors

EUROMOBILIARE

December 1986

AMERICAN NEWS

SARNEY BESET BY POLITICAL AND ECONOMIC DIFFICULTIES

Big Mac closure highlights crisis in Brazil

BY IVO DAWNAY IN RIO DE JANEIRO

ANY CHILDREN of Sao Paulo's wealthy middle-classes who remained oblivious of Brazil's economic crisis were rudely awakened this week by the decision of the McDonald's hamburger chain to shut its doors.

With characteristic sensitivity to public relations, managers of the 16 branches instructed their staff to abandon the kitchen and take to the pavement to explain the McFacts of business life to disappointed customers. According to Mr Gregory Ryan, president of the chain, salaries have risen 82 per cent, hamburgers 110 per cent, buns 130 per cent and wrapping 220 per cent. Yet prices remain frozen and losses are now about \$750,000 a month.

McDonald's is a visible example of hundreds of other shutdowns that are now preoccupying economists in Brazil. New price adjustments from 60 per cent on bread to 98 per cent on cigarettes announced daily—but not fast

enough for industry.

This week Mr Mario Amato, leader of the Sao Paulo industrialists, warned that business would simply have to close its doors if the process was not accelerated—a statement that provoked fury from the government.

But the real worry for President Jose Sarney's Administration is now political. With January inflation expected to register anything between 11 and 20 per cent, the key issue is how to contain a wages explosion.

Currently workers are entitled to full indexation of salaries every time prices increase by one cent. To defuse this inflationary timebomb, Mr Sarney wanted the backing of the new congress, installed on Sunday in its role as a national constitutional assembly (ANC), charged with drawing up a new constitution.

Yet such approval did not

appear either legally or politically essential. Now, juridical uncertainties over the constitution have so muddled the waters that such support may be a prerequisite for all economic decision-making.

Foremost among the issues is the question: who, now, governs Brazil? Some argue that, in reality, it is not Mr Sarney but Mr Ulysses Guimarães, the leader of the majority Democratic Movement Party (PMDB), now sitting as the elected president of a sovereign assembly with absolute powers.

The constitutional conundrum first emerged last Saturday, when a majority of PMDB members voted that the assembly should sit exclusively. That implied that the two houses of congress would be suspended until the new constitution is drawn up.

The proposal caused an outcry from the Government as it meant that supreme political

authority would be vested in the assembly with a capacity at any time of overriding the formal legislative powers of the president.

At first the threat appeared to be removed by the election of presiding officials of both houses, thereby implicitly allowing the continued functioning of the administration under the old constitution until a new document is agreed.

But on Wednesday, a brilliant political ambush by the tiny left-wing Workers' (PT) and Communist (PCB) parties wrestled power back.

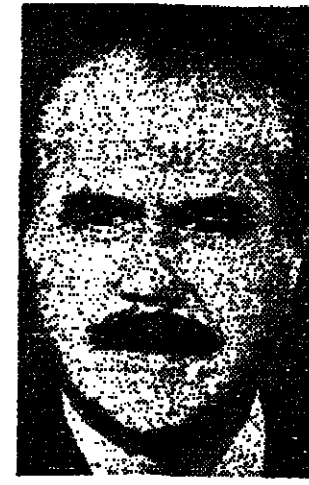
The coup came when the left-wingers insisted on a vote as to whether senators elected in 1982 should have voting rights in the new assembly. By allowing the assembly to go to a ballot, Mr Moreira Alves, the supreme court justice, possibly without realising the implications, handed the body the

power to alter the old constitution whenever it so chooses.

Should this precedent stand, and it seems it may, President Sarney will now face rigorous sanctions on his powers and on the threat of instant dismissal.

For the economy, the implications are immediate. Until now, the Government has repeatedly used arbitrary decree-law powers—a legacy from the old military regime—to enforce its policies. Though reluctant to do so, Mr Sarney was reported to be ready to use them again within days to settle the now dominant question of how to control the threatened wages explosion.

The assembly's commitment to maintaining real earnings means it is unlikely to approve any tampering by the executive with wage indexation unless substantial immediate pay rises are conceded. Moreover, rule by



Sarney—in trouble

decree, already an unattractive option for the president, appears now to be vulnerable to the assembly's veto.

For the hamburger-addicted children of Sao Paulo, only government authorised price rises will reopen their McDonald's. But the crucial labour-cost price-rise spiral that contributed substantially to their closure looks further from resolution than ever.

Reagan set to suffer defeat in Congress on clean water bill

BY LIONEL BARBER IN WASHINGTON

PRESIDENT REAGAN was heading for his first defeat of the 100th Congress yesterday as the Senate voted on a \$200m bill aimed at cleaning up US waterways.

The Democrat controlled House of Representatives voted overwhelmingly on Tuesday to override Mr Reagan's veto imposed last Friday. Only 26 Republicans supported their President.

The Senate—also controlled by the Democrats following last November's mid-term elections—is widely predicted to favour a veto override which requires a two-thirds majority in each legislative chamber.

Mr Reagan vetoed the clean water bill last week saying it was "loaded with waste and larded with pork barrel." Republicans and Democrats like the bill because it gives them a chance to vote to clean up the environment and bring home US Government money for pollution control.

President Reagan appears to have decided to veto the bill as a gesture to Congress to show he is trying to reduce Federal spending and thereby the huge federal budget deficit. But Congressional members from both parties were critical of Mr Reagan's tactic, saying he had picked a fight over a losing issue.

The bill—whose provisions have already been overwhelmingly passed by both chambers—provides for aid totalling \$180m through to 1994 to state and local governments for building sewage treatment plants. The extra \$20m is for other pollution control programmes.

The importance of the showdown between Congress and the President over the clean water bill lies in its symbolism. Mr Reagan, faced with a new Democrat majority in both chambers, is determined to demonstrate that he will not be pushed around by Congress.

The newly energised Democrats are equally keen to flex their muscles, particularly when it comes down to one of their favourite pieces of legislation. It is also clear that Mr Jim Wright, the new speaker of the House of Representatives, wants to show that he can work with Mr Robert Byrd, the new Senate majority leader, to combine forces against the Republican President.

Mr Wright's overtures to Mr Byrd—the subject of much comment in Washington in the past two weeks—are part of a strategy by the Democratic party to reduce their majorities in the House and Senate to sap the President's powers. They want to show that a Democrat controlled Congress can govern the country responsibly, and that the voters were almost certainly misled by the Republican members.

Nevertheless, the clean water bill struggle does not by itself reveal whether this strategy will work because its provisions were almost unanimously favoured by the republican members.

Sprinkel says spending cuts vital to keep low tax rates

FEDERAL spending reductions will be needed in order to realise and maintain the low tax rates established in last year's tax reform bill, Mr Beryl Sprinkel, chairman of the President's council of economic advisers, said yesterday. AFDJ reports from Washington.

Mr Sprinkel said federal spending restraint "will enable us to maintain the low tax rates provided in the tax reform act of 1986," in remarks prepared for delivery to the House budget committee.

Low marginal tax rates are needed to boost private incentives and encourage long-term economic growth.

At the budget committee hearing, Mr Sprinkel said he and President Reagan oppose new taxes as a means to solve the budget deficit. However, Mr Sprinkel concurred with statements by Mr James Baker, Treasury Secretary, that specific portions of revenue increasing measures in the president's fiscal 1988 budget could be labelled taxes.

Bernard Simon reports on Washington's efforts to repair Ottawa's most important trading relationship

Modest US overtures to Canada bring sighs of relief

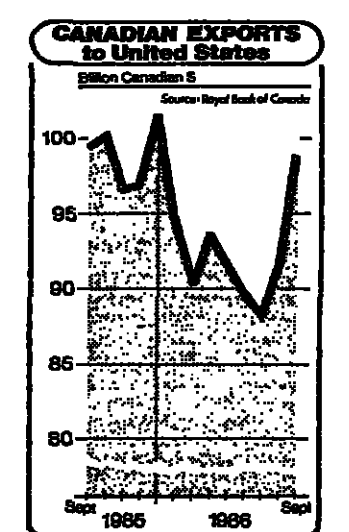
A BRIEF snatch of President Reagan's State of the Union address last week gave a glimpse of the efforts which the US and Canada are making to repair damage done by a spate of trade disputes and other highly publicised controversies.

Mr Reagan promised that his Administration "will work to complete an historic free trade arrangement between the world's two largest trading partners, the US and Canada." Before the speech, he phoned Canadian Prime Minister, Mr Brian Mulroney, who was on a visit to Zimbabwe, to tell him that Canada would get a mention.

These gestures, modest as they are, have been greeted with sighs of relief and hold headlines in Canada.

A week earlier, Mr Mulroney had hastily set up a meeting with Vice-President Mr George Bush to voice disquiet at the low priority which the US appeared to be giving its northern neighbour.

Mr Mulroney has made improved relations with the US a cornerstone of his two-year-old Government's foreign policy, but the meagre results achieved so



A US\$2bn (£1.3bn) jump in Canada's foreign exchange reserves last month reflects the recent unusually strong performance of the Canadian dollar.

The Finance Ministry said yesterday that the reserves rose to \$6.1bn at the end of January, their highest level in 13 years. The reserves stood at \$4.2bn a year ago.

The authorities gave no reason for the large increase, but it is understood the Bank of Canada has been buying US dollars to moderate the surge of the Canadian currency.

Large foreign capital inflows, especially from Japan, pushed the Canadian dollar above 75 US cents earlier this week.

The talks are supported by Canadian business and most of the ten provincial governments. But doubts voiced by Ontario (some of whose industries are threatened by free trade) and outright opposition from trade unions and cultural nationalists have turned free trade into a hot political issue on which the Mulroney Govern-

ment's future may well depend. The Prime Minister has relied on what he claims is a warm, personal relationship with President Reagan to get Canada the attention it craves in Washington, but so far he has little to show for it.

The Americans have paid little more than lip service to Canadian pleas for more action to combat acid rain.

US protectionism has led to a number of politically damaging trade disputes between the two countries. Washington imposed a duty on Canadian cedar shakes and shingles last year. Complaints by US timber producers recently forced Ottawa to levy a 15 per cent export tax on softwood lumber.

Steel, natural gas and uranium are among other key Canadian exports on which the US is considering new protective barriers.

far have taken a heavy toll on the ruling Progressive Conservative Party's domestic popularity.

Several of the Mulroney initiatives have stirred the controversy, creating a widespread impression in Canada that Ottawa has given Washington much more than it has received.

A future government which includes either the Liberals or the NDP would almost certainly take a much cooler and more nationalistic line towards the US on commercial, military and political issues. Both opposition parties have urged Mr Mulroney to be tougher with the Americans.

The Tory Government has removed many of the irritants which soured relations between Ottawa and Washington during the long liberal era under Mr Pierre Trudeau. The national energy programme and the foreign investment review agency, both of which raised barriers to foreign companies, have been scrapped.

In spite of vociferous protests from consumer groups fearing higher medicine prices, Ottawa is widening patent protection for brand-name pharma-

ceuticals produced by US and European multinationals.

Mr Mulroney's boldest move is the eight-month-old free trade talks which seek to give Canada exporters more secure access to the biggest foreign market. The US accounts for more than three-quarters of Canadian exports.

The talks are supported by Canadian business and most of the ten provincial governments. But doubts voiced by Ontario (some of whose industries are threatened by free trade) and outright opposition from trade unions and cultural nationalists have turned free trade into a hot political issue on which the Mulroney Govern-

ment's future may well depend. The Prime Minister has relied on what he claims is a warm, personal relationship with President Reagan to get Canada the attention it craves in Washington, but so far he has little to show for it.

The Americans have paid little more than lip service to Canadian pleas for more action to combat acid rain.

US protectionism has led to a number of politically damaging trade disputes between the two countries. Washington imposed a duty on Canadian cedar shakes and shingles last year. Complaints by US timber producers recently forced Ottawa to levy a 15 per cent export tax on softwood lumber.

Steel, natural gas and uranium are among other key Canadian exports on which the US is considering new protective barriers.

Bonn Economics Ministry officials say that the question of Airbus financing will be taken up shortly in policy negotiations between the three parties in the centre-right coalition which have got off to a fractional start.

The likely, lengthy nature of the talks means that no basic decision on redrawing Airbus's finances—including the question of backing for the A-330

WORLD TRADE NEWS

Community presses complaints against Japan, US in Gatt

BY WILLIAM DUFFLORCE IN GENEVA

THE EUROPEAN Community yesterday pressed home in the General Agreement on Tariffs and Trade (GATT) its complaints against Japan for its controversial taxes on imported spirits and against the US for its newly-introduced levy on oil imports.

It also announced that it would table a complaint at the next Gatt council meeting against the customs user fee recently applied by the US.

The Gatt council agreed to set up dispute panels to arbitrate both disputes. The panel to hear the spirits case will be chaired by Mr Daniel Tully, the Mexican ambassador to Gatt. The composition of the other panel on the oil levy has still to be decided.

Canada, the third largest exporter of whisky to Japan after the EEC and the US, strongly supported the EEC action which was also backed by Australia, Finland, Argentina, Yugoslavia and Austria.

Mr Minoru Endo, the Japanese delegate, claimed that Tokyo had gone far to meet the EEC complaint by cutting a 30 per cent cut in taxes and the introduction of new standards for the labelling of wines and spirits.

Mr Brian Morrissey of Canada, protested that the tax changes would not come into effect until 1988 and the labelling standards until 1990. Moreover, he said, the regrading of special and first grade whiskies into one category with uniform taxation did not remove the discrimination in favour of the cheaper, locally-produced whiskies.

Complaints to Gatt about the US oil import levy have been tabled by Canada and Mexico as well as the EEC.

They argue that the levy, claimed by the US to be a pollution clean-up tax, is discriminatory under Gatt's article 3 because it imposes a rate of 11.7 cents a barrel on imports and only 8.2 cents a barrel on domestic oil.

Yesterday, the EEC extended its complaint to a tax on petrochemical products which the US is scheduled to introduce in 1989 under the same legislation and which could go as high as 5 per cent of the import value.

Mr Mike Samuels, US deputy trade representative, said the tax on imports of crude oil and refined products was minimal and did not aim at affecting trade.

This trend is "interesting and different, perhaps radically different," Mr Richardson said. Although the trade surplus between Japan and Europe continues to grow, the increase in two-way trade showed a "fundamentally healthy trend," which he expected would continue.

Only a few months ago, EEC officials in Tokyo were complaining about alleged diversion of exports to Europe following the yen's appreciation against the dollar.

Mr Richardson said that the Commission would continue to concentrate on specific items in trade with Japan, such as whisky, automobile standards and pharmaceuticals.

Europe's imports to Japan over the last year have shown the strongest growth in mineral fuels (up 71 per cent), motor vehicles (up 37 per cent), and aircraft (up 22 per cent).

EEC hails 'new trend' in trade with Tokyo

By Carla Rapoport in Tokyo

EUROPEAN Commission officials in Tokyo yesterday praised a new, healthy trend in EEC-Japan trade.

Europe is the only region which is experiencing an increase in two-way trade with Japan, according to Mr Hugh Richardson, deputy head of the EEC delegation in Tokyo.

While exports from Japan went up by 47 per cent to \$31bn (£22bn) in 1986, Japanese imports from Europe went up by 50 per cent to \$16bn, he pointed out. Worldwide, Japan's exports went up by 19 per cent in dollar terms while imports dropped by 2.3 per cent.

Trade with the US, he added, declined, with exports down by nearly 13 per cent and imports falling by 21 per cent.

On the future petrochemicals levy, he said no Gatt disputes panel could decide on a tax not yet implemented and for which regulations had not even been drawn up.

The customs user fee, against which the EEC warned it would take Gatt action, was being reduced from 0.22 per cent of value to 0.17 per cent, Mr Samuels said. It was so small that it could not be construed as having a trade protective effect.

Mr Samuels' accession to Gatt was cleared yesterday by the Gatt council. Two-thirds of Gatt's 92 member-countries must now give their approval.

Morocco can sign the protocol and become a full member 30 days later.

Bonn finds groups slow to back Airbus

BY DAVID MARSH IN BONN

THE West German Government is running into stiff resistance in its bid to bring in top industrial companies to back the country's stake in the four-nation European Airbus.

Bonn has been trying to entice groups such as Daimler-Benz and Siemens to take a stake alongside Messerschmitt Boelkow Blohm (MBB), the country's largest aerospace manufacturer, in the European airliner consortium.

These companies' considerable reluctance to put any money into Airbus adds to general worries over the Bonn Government's financing of the venture. It also comes at a time when the US is stepping up its criticism of subsidies to Airbus.

Siemens said that the company—which has an overall stake of just under 10 per cent in MBB—had "no plans" to put in any more money.

The US mission sent to Europe to complain about alleged unfair competition from the European Airbus consortium ended their tour yesterday with both sides still at odds, West German officials said, Reuter reports.

The US officials said they would report to the US cabinet on Monday but Washington had not yet decided what action to take.

Daimler-Benz, which has strong aerospace interests since its takeover of the Dornier and Motoren und Turbinen Union (MTU) companies, said there were "no grounds" for any financial participation in Airbus.

A similar response came from BMW, the Munich-based car manufacturer, which has also been cited as a possible candidate to enter the Airbus group.

Deutsche Airbus, the West German partner in the four-nation Airbus consortium with 30 per cent, is a fully owned subsidiary of MBB.

Discussions over the future of Airbus, including how much

money and in what form Bonn will be contributing to the consortium's new A-330 and A-340 projects, have been complicated by the recent West German general election.

Bonn Economics Ministry officials say that the question of Airbus financing will be taken up shortly in policy negotiations between the three parties in the centre-right coalition which have got off to a fractional start.

The likely, lengthy nature of the talks means that no basic decision on redrawing Airbus's finances—including the question of backing for the A-330

and A-340 projects—is likely before April, officials say.

The Liberal Free Democratic Party (FDP), which is especially worried about subsidies for Airbus, emerged strengthened from Sunday's poll.

Concern over West German subsidies for Airbus has been rising in spite of a string of sales of the latest narrow-body Airbus version, the A-320.

Bonn has channelled DM 4.5bn (£1.5bn) in theoretically repayable cash grants into Airbus. In addition, around DM 2.7bn in government guaranteed credits have been taken up by Deutsche Airbus.

Mr Gerhard Stoltenberg, the West German Finance Minister, has given an undertaking that part of these credits will be taken over by the Government in the form of grants from next year onwards to ease Airbus's financial position.

Mr Gerhard Stoltenberg, the West German Finance Minister, has given an undertaking that part of these credits will be taken over by the Government in the form of grants from next year onwards to ease Airbus's financial position.

Peter Marsh reports on claims of US subsidy for satellite launchers

Pentagon adds spice to Airbus row

THE role of the US Defence Department in helping US companies to enter the aerospace business is adding spice to the controversy over whether European governments have unfairly subsidised their aerospace industries by underwriting production of Airbus aircraft.

According to some observers, the backing by the Pentagon of two companies—McDonnell Douglas and Martin Marietta—in the area of satellite launchers is equivalent to a US Government subsidy of these concerns.

At this claim could be substantiated, it might counter US attacks over the alleged Airbus subsidies, which US trade negotiators are pressing in Europe this week.

In the past two years, the Defence Department has handed out contracts to the two US companies likely to be worth at least \$30m over the next decade. The contracts are for the purchase of two types of rockets, Delta-2 vehicles made by McDonnell Douglas and Titan-4s made by Martin Marietta, which will be used to lift into space military satellites for navigation, communications and surveillance.

The orders are certain to help the two companies in their efforts to win commercial launch orders, a business now dominated by Arianespace, a

company based near Paris which operates Western European Ariane rockets. The company is owned mainly by European aerospace companies and banks, with the French Government having a stake of about 30 per cent.

Martin Marietta and McDonnell Douglas entered the launcher business: a market likely to be worth about \$500m a year by 1990, in response to the decision by the US Government last year that the US space shuttle fleet should withdraw from taking into space commercial payloads such as telecommunications satellites.

The space shuttle fleet is grounded, at least until February next year, as a result of the Challenger explosion last January.

McDonnell Douglas and Martin Marietta, together with General Dynamics, a third US company which intends to offer commercial space launches using its Atlas Centaur rockets, are building their rockets under contract either to the National Aeronautics and Space Administration (Nasa) or the US Air Force. All three concerns intend to take over responsibility for marketing the vehicles, and launching the rockets, using US Government rocket sites.

Dr Paul Stares, a space-policy

analyst at the Brookings Institution in Washington, said the Defence Department contracts, by underwriting production of space vehicles, were "definitely helping" the US aerospace companies in the commercial launcher market. He said the orders amounted to "an indirect subsidy" of the companies.

Mr John Pike, associate administrator for space policy at the Washington-based Federation of American Scientists, said that the issue of helping the US commercial launcher industry played a part in the Pentagon's decision to order the new rockets. "This is a clear example of how military procurement can be used as a substitute for industrial policy," he said.

McDonnell Douglas appears to have benefited most from the Defence Department orders. Last month the Pentagon asked the company to build by 1989 seven Delta-2 rockets for \$317m, with an option on producing a further 13 vehicles by the mid 1990s for an additional \$362m.

The rockets are to be based on the same family of vehicles that McDonnell Douglas intends to use for its commercial launcher fleet. The company says it has five commercial launch reservations, from four companies which it does not want to name, and intends to start its commercial operations

W Germans back at top of travel spenders

By Andrew Fisher in Frankfurt

WEST GERMANY'S exports may be feeling the pinch from the strength of the D-mark, but the citizens of the D-mark are citizens to return to the top of the world travel spending league.

This year, West Germans are expected to lift their spending on foreign travel by a further 5 per cent to DM 46bn (£16.4bn), Deutsche Bank said in a study on travel expenditure.

Because of its steadily revalued currency, West Germany last year overtook the US as the country spending the most on travel. Britain and France were the number two and three countries in Europe, but West German spending of DM 46bn was more than twice that of those two countries combined.

Compared with most other countries, West Germans spend a fairly high proportion of their incomes on going abroad. Foreign travel accounts for 4 per cent of private consumption, a level exceeded only by Austria (7.2 per cent), Norway (6.4 per cent), and Switzerland (4.9 per cent).

This compares with a European average of 2.7 per cent, Dresdner said. As Germans have become more prosperous, so they have been laying out more for holidays. Twenty years ago, travel accounted for only 2 per cent of consumption.

Italy is the favourite foreign destination for West Germans, having just overtaken Austria in 1985. Two-thirds of all holidaymakers in Austria are German. In Switzerland, Denmark and Yugoslavia, the share is around 40 per cent.

Despite the D-mark's strength, foreign tourists are expected to spend 4 per cent more in Germany this year at DM 18bn.

Italy is the favourite foreign destination for West Germans, having just overtaken Austria in 1985. Two-thirds of all holidaymakers in Austria are German. In Switzerland, Denmark and Yugoslavia, the share is around 40 per cent.

Despite the D-mark's strength, foreign tourists are expected to spend 4 per cent more in Germany this year at DM 18bn.

Nissan-IBM Japan software venture

Nissan Motor Company and IBM Japan will set up a joint venture to provide systems engineering services for application software development, Nissan said, Reuter reports from Tokyo.

Nissan Systems Development, to be capitalised at 150m (2643.770) will be held 65 per cent by Nissan and 35 per cent by IBM Japan. The company will begin operations in March.

Italian company in Soviet freezer deal

BY JOHN WYLES IN ROME

FATA, of Italy, has led the field in establishing the first sizeable joint venture in the Soviet Union—a company to manufacture freezer and other equipment for preserving food products.

A potentially important feature of the recent Soviet reforms, the new law permitting joint ventures was passed only last month. The only

other agreement so far announced involves a Finnish company in a hotel project.

The agreement was signed on Tuesday. According to reports from Moscow, the company will supply, within the next two months, 150m (£107m) of plant and equipment for fitting out a factory at Volsk, about 1,000 miles from Moscow.

NEC awarded Argentine order

By Ian Rodger in Tokyo

NEC, the Japanese electrical and electronics group, has won a 130bn (¥13m) turnkey order for 80 digital electronic exchange units from Argentina's Empresa Nacional de Telecomunicaciones (Entel).

NEC claims that the order, for Buenos Aires telecommunications system, will give it a 50 per cent share of Argentina's exchanges market.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS

DOUGLAS & LLAMBIAS

LONDON · LIVERPOOL · MANCHESTER · ABERDEEN · EDINBURGH · GLASGOW · DUBLIN

GROUP CONTROLLER – FINANCE**Qualified Accountant 35-40****c.£65,000 incl. bonus
+ car + benefits**

Our client is Bunzl plc, one of the U.K.'s fastest growing companies with major activities in the distribution of paper and plastic disposable products, transportation, merchanting and specialist manufacturing. Due to expansion and internal development the Group is seeking to fill the above appointment.

Reporting to the Group Finance Director, the role will include responsibility for key aspects of the Group finance function – financial and management accounts consolidation, budgets, taxation, treasury, and significant involvement in the Group's very busy acquisition programme.

Candidates (male or female) should have proven, recent experience of all, or most of, the areas listed above, be ideally graduates with fluency in at least one European language (German, Italian or French) and have some overseas work experience.

Bunzl is situated in the City of London but will move its headquarters to Stoke Poges in Buckinghamshire at the end of 1987.

The successful candidate will be offered an attractive remuneration and benefits package including share options.

If you wish to be considered, please submit a detailed Curriculum Vitae to George Ormrod BA (Oxon), Director, or Stephen Hackett BA (Oxon) at Douglas Llammbias Associates Ltd., at our London address quoting reference No. 7338.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS**FINANCIAL CONTROLLER****to £35,000 + car + benefits****ACA's 30-40****Central London**

Our client, a major international firm of solicitors, is seeking to recruit a Financial Controller to take full responsibility for all financial aspects of the firm's affairs.

The role will cover responsibility for financial and management accounts for both UK and overseas offices, annual budgets, variance analysis and investigation, costing and accounting procedures, some taxation, computer systems control and development and use of computer based modelling techniques for planning purposes. In addition, he/she will control the following departments – Accounts, Costing, Credit Control and Data Processing with responsibility for staff development and review.

Candidates (male/female) should have relevant experience in commerce or industry, or be at senior manager level in a major accounting firm. First class academic and technical skills will be required for this challenging position together with proven staff supervision ability, a strong personality and good communication skills.

For more information, please contact Bruce Page C.A. or George Ormrod B.A. (Oxon) on 01-836 9501 or write with a copy of your C.V. to Douglas Llammbias Associates Limited at our London address quoting reference No. 7325.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS

"Opportunities for recently qualified accountants up to Senior Managers to work in a fast growing and stimulating public practice specialist group"

**"SERVICES TO THE FINANCIAL SECTOR"
CITY OF LONDON****ACA's 27/35****£18,000 to £35,000 + car**

Our client is a major international firm of chartered accountants with a fast expanding specialist group providing a wide range of services to clients in the Financial Sector. They are seeking staff at levels from recently qualified accountants with no previous relevant experience up to experienced senior managers in the fields of banking, insurance, broking, financial services etc.

Candidates may currently be in public practice or have moved into banking, insurance or broking environments and be interested in applying their sector knowledge, in whatever role, back in a public practice environment which could lead in due course to highly rewarded partner status.

The level of pure audit work in the group is, on average, approximately 50% and the consultancy and special investigation work is a major part of the job specification.

We have prepared a detailed information handout on these opportunities and candidates may contact us in total confidence.

Please either telephone George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your C.V. to Douglas Llammbias Associates Limited at our London address quoting reference No. 7339.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS**PROFESSIONAL TAX ADVISER
SECURITIES MARKETS****ACA's 25+****to £22,000**

Our client is a major firm of chartered accountants with a prestigious range of clients in Banking and the International Capital and Securities Markets. They now seek to recruit a recently qualified tax specialist with some experience of the Financial Services Sector.

Candidates (male or female) should have at least one/two years' post qualification experience in U.K. Corporate Tax and an ability to understand the commercial aspects of the Financial Markets.

This is an exceptional opportunity to join a small but high-powered team of specialists who combine a rare detailed financial sector knowledge with national and international tax expertise.

Candidates combining initiative, first class communication skills and a willingness to develop new skills fast will enjoy rapid advancement and high rewards in what is a superb, modern yet friendly working environment.

For more information please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your C.V. to our London address quoting reference No. 7367.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS**SENIOR ACCOUNTANT
– RETAIL****North London****c.£23,000 + car**

Due to continued expansion and a major refurbishment programme, a Senior Accountant is sought for a national chain of retail stores catering for the rapidly changing, young fashion market. As a member of the senior accounting management team, the incumbent will have direct responsibility for cash flow forecasting and management, and the continued development and improvement of the manual/computerised Head Office systems. In addition, the Cash and Sales, Cashiers, Imports and Bought Ledger Departments, incorporating approximately 40 staff, will report to this position.

Applicants should be qualified accountants and it is unlikely that candidates under the age of 30 will have the commercial experience required. Well developed management skills and a flexible approach are pre-requisites for consideration to join this leading U.K. retail group.

Written applications, enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eric Sutton or Colin Vasey at our London address quoting reference No. 1040/7361.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS**"PROSPECTIVE INTERNATIONAL
TAX PARTNER" CENTRAL LONDON****FCA's/Barristers/Solicitors/Inland Revenue****30-40****£30,000 + car – £40,000 + car**

Our client is a "Top Eight" international firm of chartered accountants seeking to recruit at least one Prospective International Tax Partner to join an established and fast expanding specialist international tax group.

The International Tax Group spearheads international practice development to clients on a world-wide basis. The role encompasses:-

- ♦ International tax consultancy on an assignment basis.
- ♦ Marketing the Group's services, in the UK, Europe and the United States.
- ♦ Presenting international tax seminars to UK and US clients.
- ♦ Liaison throughout the firm's world-wide network to disseminate and identify material changes in tax legislation.
- ♦ Producing international tax bulletins within the UK and abroad for clients and staff.
- ♦ Staff training and undertaking "state of the art" research.
- ♦ Writing articles on tax strategy for a world-wide audience.

Client work includes international group mergers, acquisitions, divestments, executive taxation and compensation packages and business start-up in the UK and overseas.

Candidates should have a proven track record in international tax work as managers in a "top 20" firm of chartered accountants, or solicitors/barristers specialising in international tax. Our clients would also consider candidates from multinational corporations or those from the Inspectorate grade of the Inland Revenue.

This is an excellent opportunity to join a dynamic team with impressive plans for rapid growth. Candidates will need to be equally impressive in terms of academic and professional background and have the potential to achieve partnership in 1-4 years.

For more information, please contact George Ormrod BA (Oxon) or Stephen Hackett BA (Oxon) on 01-836 9501 or write with a copy of your CV and tax technical CV to Douglas Llammbias Associates Limited at our London address quoting reference No. 7354.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIAS**BUSINESS CONSULTANCY
MANAGER****Age up to 35****Hertfordshire****Salary c.£22,000 + car
+ benefits**

Our client has recently created a new department for which the primary objective is to make a significant contribution to the achievement of corporate objectives.

The team will play a prominent part in advising top management on how to achieve greater efficiency by identifying and quantifying potential sources of additional revenue and recommending to management steps that can be taken to control costs by performance measurement and achieve value for money.

The head office is based in an attractive location within easy reach of London. There are four main operating divisions that carry out their activities throughout the U.K.:-

- Leisure and tourism
- Engineering and construction
- Freight handling and transport
- Estate and property management

Candidates should be aged under 35 and be qualified accountants with strong interpersonal skills, enabling them to communicate effectively with senior management and create a demand for consultancy services. In addition candidates should possess sound analytical skills and possess a strong commercial awareness.

In addition to the salary indicated, the remuneration package includes a car, pension scheme and a generous relocation package where necessary.

For further information and an opportunity to be considered for this interesting position please write, with your C.V., to our London address quoting reference no. 7370 or telephone Malcolm Edgell FCA on 01-836 9501.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS & LLAMBIASDOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

UK NEWS

Telephone dispute settlement 'in sight'

THE LEADER of Britain's striking telephone engineers, Mr John Golding, said last night after talks with British Telecom: "We can both see a way of reaching a settlement which is fair to both," Charles Leadbeater writes.

The executive of the National Communications Union's engineering group will meet today to consider whether enough progress has been made in the talks with BT to call mass meetings to decide whether to end the strike by 110,000 engineers.

Some union leaders believe the executive will recommend a return to work on the basis of an outline agreement which is expected to emerge from the talks.

Mass meetings could take place at the weekend to allow a return to work on Monday. Workplace ballots would be held later to vote on a detailed package.

However, Mr Golding tempered his optimism by saying that there was still a lot of tough bargaining to be done. An agreement drawn up by the negotiators might still be rejected by the union's members.

The prospects for a settlement revolve around the introduction of this year's pay award into the negotiations which have so far concentrated on the 1986 award and the associated efficiency measures BT wants to introduce.

The union wants the company to make a pay offer which is not conditional on the introduction of wide-ranging efficiency measures.

BT wants the efficiency measures to be agreed as part of the 1986 settlement, but this year's offer might be added to form a two-year deal.

■ OCCUPATION of the Caterpillar tractor factory at Uddingston near Glasgow looked set to continue after a meeting between the US management and the plant and engineering union officials ended without agreement. Workers took over the plant two weeks ago after the management announced a closure plan over 15 months.

■ ROYAL Opera House, Covent Garden, has been told to think again about a plan to sell land for office development. It had hoped that the sale would help to pay for a £50m scheme to improve facilities at the opera house. Planners say they are not convinced that redevelopment is justified.

■ DEVELOPMENT of the North Sea Andrey gas field to be operated by Phillips Petroleum is 40% ahead. The field, which contains more than 1 trillion cu ft of gas will start producing late next year. Phillips said that most of the work for the field would be placed with UK suppliers.

■ TRADE union membership fell by 278,000 to 10.7m in 1985, 19 per cent below the peak of 13.2m members in 1978, according to Department of Employment figures.

■ GREATER exchange of teachers and students between Britain and Japan is recommended by the UK-Japan 2000 Group, an informal discussion group.

The group is also pushing for lower air fares between the two countries, and seeking government backing for a study on joint research.

Mr Patrick Jenkin, chairman of the British side, said relations between the two countries were "very slender", while relations between Japan and West Europe were "not good".

■ TOURISM appears to be recovering from the slump in overseas visitors to Britain caused by fears of international terrorism. The tourist trade improved sharply in the closing months of last year. It is now expected that 1986 will be the second best year on record.

In the first 11 months of the year, overseas visitors are estimated to have spent more than £5bn in the UK, a fall of 2 per cent compared with the first 11 months of 1985.

Britain's flexible labour force expands by 16%

BY CHARLES LEADBEATER

BRITAIN'S growing army of part-timers, temporary workers, home-workers and the self-employed – the so-called "flexible" labour force – expanded by 16 per cent between 1981 and 1985, according to official figures released yesterday.

These workers accounted for 8.1m or 34 per cent of those in employment by 1985, the Employment Department said in issuing the first national estimate of the size of permanent and flexible workforces.

The study, which provides the most comprehensive picture yet of the changing shape of the workforce, concludes: "The importance of this flexible sector has clearly been underestimated." It is based on an analysis of the 1985 Labour Force Survey.

Employers have made use of the trend towards greater flexibility to vary employment levels according to fluctuating demand and save on non-wage costs such as sick pay, pensions and holiday pay.

The flexible workforce has grown from 30 per cent of those in employment in 1981, to 34 per cent four years later.

The number of full-time permanent employees fell by 1.02m be-

tween 1981 and 1985 to 15.62m, a decline of 6 per cent, while the number of flexible workers grew by 1.15m to 8.12m, a growth of 16 per cent.

Just over 96 per cent of the fall in full-time jobs occurred between 1981 and 1983, while 72 per cent of the flexible jobs were created between 1983 and 1985.

Over 60 per cent of flexible workers are female. While the number of female full-time workers grew by 55,000 between 1983 and 1985, to 4.8m, they were for the first time outnumbered by the 5m female flexible workers.

However, the male flexible workforce grew by 21 per cent in the four years to 1985, to stand at 3m, compared with a 13 per cent growth in the female flexible workforce.

Much of the growth in flexible working is due to a dramatic rise in temporary work. In the four years to 1985, the number of temporary workers rose by 700,000 to 1.31m, with relatively large increases in the number of men engaged in temporary work.

One quarter of the men and half of the women in work are flexible workers.

GKN CHIEF PARTLY BLAMES EUROPEAN SHORTFALL ON JAPANESE

Car industry 'has 3.5m overcapacity'

BY JOHN GRIFFITHS

THE West European car industry now has over-capacity of about 3.5m units a year, the group managing director of the British components group GKN told an all-party committee of MPs yesterday.

This is about a one-third increase on estimates made about two years ago by Ford, among others, and compares with estimated West European car output last year of about 11m units.

The over-capacity increase was due in part to inroads by Japanese vehicle makers, Mr Roy Roberts told the House of Commons Select Committee on Trade and Industry.

However, he said the presence of Japanese production plants in the UK such as that of Nissan's would actually be helpful to the UK com-

ponents industry if the UK became the base from which the Japanese exported cars elsewhere in Western Europe.

Acknowledging that UK components and vehicle makers were mostly uncompetitive internationally in 1979-80, he said that GKN "is now at the point where we are internationally competitive on price and quality."

And far from fearing Japanese competition, GKN could now produce components in the UK at Japanese-landed prices or below, said Mr Roberts. So as long as the companies were successful, "we don't care if it's Martians building here."

However, Mr Roberts was critical of government policy in some areas,

notably its handling of General Motors' attempt, abandoned early last year, to buy Leyland Trucks and Land Rover. As a result, he said: "I see a very dismal future for the UK truck industry."

He also said that if the Government were to abolish the 10 per cent car tax, levied in addition to VAT, a 2.5m a year car market might be created, which was the size needed for a broadly viable industry.

He said that while it had become necessary to have components plants in the country where customers were actually producing vehicles using GKN components, this had not necessarily harmed GKN's UK plants.

GKN's exports from the UK had increased by 28 per cent between 1980 and 1985, with most of the increase coming in countries where GKN had also set up manufacturing plants.

It was a case of the manufacturing plants giving GKN a credibility among that country's vehicle makers it would not otherwise have had, said Mr Roberts.

He rejected suggestions that the slide in sterling against most European currencies should lead to immediate extra business for the UK components industry, on the grounds that new vehicles had a five to 10 year development life. GKN itself would "never" make an investment decision based on exchange rates.

Rover hopes for export-led recovery

BY DAVID BRINDLE

ROVER GROUP, the state-owned car and truck manufacturer, is looking forward to a year "better than 1986 in almost every respect," its chairman said yesterday.

Mr Graham Day held out the prospect of an export-led recovery in which Austin Rover, the group's volume subsidiary, would sell 150,000 cars overseas in 1987. Last year, its exports were a record 118,000.

He said the group's domestic market performance was also showing signs of improvement, with its share of UK car registrations running marginally below 17 per cent at the end of last week after falling below 16 per cent last year.

Mr Day expressed the hope of a decision on the future of Leyland Trucks "within 60 days." He said discussions were continuing with

both Daf Trucks, of the Netherlands, and Paccar, the US parent of the Foden truck company.

He said it would be "the earlier the better" for Rover to concentrate on Austin Rover and on Land Rover, which the Government has said will not be considered for sale for at least two years.

Rover is believed to be seeking further government investment of £400m in Austin Rover, which in-

curved a first-half trading loss last year of £60m.

Mr Day disclosed that he had personally intervened to relieve the Mini – the 28-year-old model that had been due to cease production in March.

Management at Peugeot-Talbot has offered hourly-paid employees a fresh two-year pay and conditions deal – confirming the industry-wide trend for long-term pay deals.

Brussels to test legality of ports cash

By Kevin Brown

THE LEGALITY of Government grants of more than £400m to the ports of Liverpool and London is being investigated by the European Commission.

Mr John Moore, the Transport Secretary, said yesterday that further payments had been barred while the Commission investigated whether the grants breached the competition provisions of the Treaty of Rome.

The immediate effect is to block severance payments to 400 Liverpool dockers who had applied to the Mersey Docks and Harbour Company for voluntary redundancy.

The company has suspended its redundancy scheme until the result of the Commission inquiry is known. More than 4,000 workers have left the Liverpool docks under the scheme since 1981.

The Government has been making payments to London since 1979 and Liverpool since 1981 to finance major reductions in manpower caused by shifts in the pattern of seaborne trade.

Whitehall has until the end of this month to justify the scheme, after which the Commission will rule on whether competition between European ports is being distorted.

Concern at slow pace for power plant work

By Nick Garnett

POWER PLANT manufacturers have been told by the Central Electricity Generating Board (CEGB) that they will be invited to provide proposals in August for building one coal-fired station.

The timetable for design, procurement and manufacture, however, is longer than many companies had expected. Production facilities which are at the moment grossly underloaded will not receive work on the shopfloor until the end of 1990 at the earliest.

The companies have been told that there is an option for a second coal-fired station, but it appears that the building programme for this would be two years behind the first.

The CEGB will place design contracts in June next year for one station with two 900 MW units. There will be no authorisation to proceed with procurement or manufacture until December 1989.

As it takes at least a year from this phase to production, manufacturing will get under way in earnest only in 1991, with another year after that before full loading.

The long phase between placing design contracts and approval for manufacturing is believed to result from the CEGB's concern that there should be no significant design changes during construction.

Mr Bob Davidson, managing director of GEC Turbine Generators, said yesterday that the length of the pre-manufacturing phase for the coal-fired stations meant that a quick decision to go ahead with building a second Sizewell nuclear station was vital.

Northern Engineering Industries (NEI), which is not involved in any substantial extent in work on Sizewell and which has just been beaten by GEC in a bid to lead a consortium hoping to build the Riband 2 station in India, has been in a vulnerable employment position. Some of its factories have little work.

NEI has interests – along with GEC – in a possible power station contract at Yuehang, China and in the proposed Akkuyu station in Turkey.

Joint steel venture to make 600 redundant

BY NICK GARNETT

UNITED ENGINEERING Steels, a joint venture company formed last year by the British Steel Corporation and the private steel sector is to shed 600 jobs at its Stockbridge plant near Sheffield, Yorkshire.

The company, which produces high quality steels for the automotive, aerospace and energy industries blamed the pressure on steel prices caused by competition in export markets.

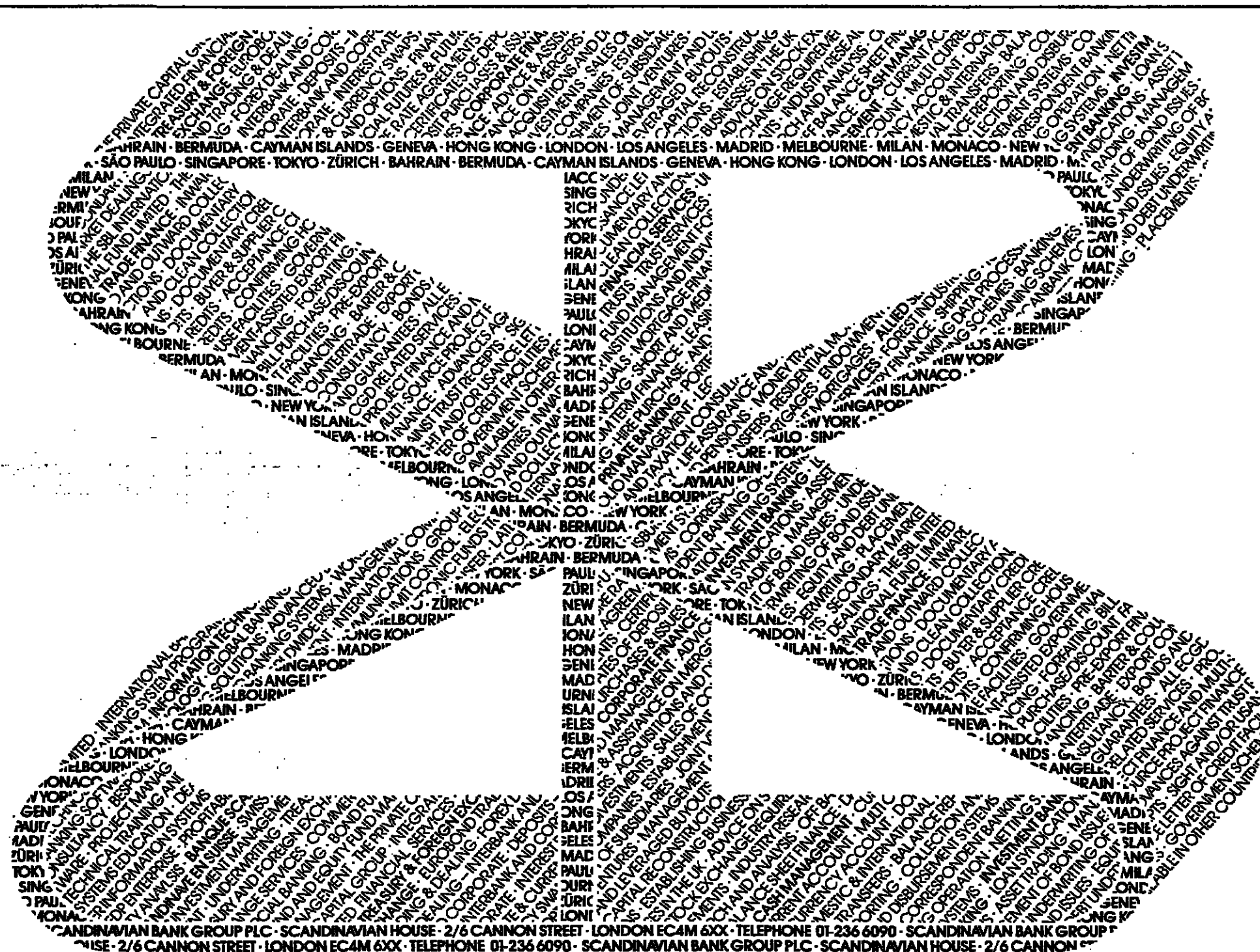
It told union officials that it had to reduce its cost base in order to fund investment in new equipment vital to its remaining competitive.

Stockbridge produces special carbon and alloy steels for use in components such as car engine cyl-

inder heads and transmissions, and in aircraft engines. It has been exporting an increasing amount of production partly because of the steep downturn in North Sea oil activities and the relative weakness of the British vehicle industry.

■ British Rail Engineering is bringing forward 350 previously announced redundancies at its Doncaster works because of a quicker than expected rundown in BR maintenance requirements.

The redundancies are part of a package announced last year under which up to 5,000 workers will lose their jobs by March 1989, when the workforce will total 17,000, compared with 35,000 in 1981.



HERE IN BLACK AND WHITE, THE STRUCTURE OF SCANDINAVIAN BANK GROUP

Our recent change of name from Scandinavian Bank to Scandinavian Bank Group plc is a direct reflection of our commitment to an increasing portfolio of customer services. Besides our abilities in the many aspects of merchant banking, the Group serves in other important areas.

Through our Swiss subsidiary, Banque Scandinave en Suisse, we provide direct links to Swiss investment management.

More recently, through our establishment of The Private Capital Group, we are developing our own approach to integrated private banking and financial services.

The words forming our symbol give a broad picture of the group's activities. Since 1969 we have grown to be Britain's eleventh largest bank based on total assets as measured by "The Banker" in July 1986. We are active in providing finance and investment not only here, but internationally, through our offices in key financial centres.

We always reach out for imaginative solutions and will

continue to do so: Red tape has no place in our lives. We constantly strive to ensure that the commitment to service we offer our customers throughout the group is matched by our expertise in the mix of products provided.

The Group symbol is more than mere words. To prove our point, the next step is yours. Contact us and see how quickly the words end and the action begins.



The art of British banking Scandinavian style.

Scandinavian Bank Group plc, Scandinavian House, 2/6 Cannon Street, London EC4M 6XX. Tel: 01-236 6090 Telex: 889093 Fax: 01-248 6612. International Offices: Bahrain, Bermuda, Cayman Islands, Geneva, Hong Kong, London, Los Angeles, Madrid, Melbourne, Milan, Monaco, New York, São Paulo, Singapore, Sydney, Tokyo, Zürich.

ISSUED BY MORGAN GRENFELL & CO. LIMITED ON BEHALF OF SCANDINAVIAN BANK GROUP plc

STAYING IN LYON?

Complimentary copies of the Financial Times are now available to guests staying at the following hotels:

HOTEL DES ARTISTES LYON - FRANEL LYON
GRAND HOTEL CONCORDE LYON
HOTEL LE ROOSEVELT - HOTEL SOFITEL LYON

FINANCIAL TIMES REPORT

Scottish Textiles

After a severe shock several years ago, some sectors of the Scottish textiles industry are showing clear evidence of recovery, as James Buxton reports here.

Encouraging signs

IN AN industrial landscape where bright spots are far from plentiful, the Scottish textile industry presents a rather encouraging picture.

For a start, Scottish products in the fields of both woollen cloth and knitwear have both a good name and footholds in many foreign markets, almost exclusively at the upper end of the spectrum.

That, unfortunately, often was in the recent past cause for complacency. But the recession at the beginning of the decade gave the industry a severe shock. Many weaker companies disappeared. There was a drop in overall output from which the textile industry only recently recovered, and between 1979 and 1985 employment dropped from about 110,000 to less than 70,000.

Since then, however, there have been some important developments. These include:

- A substantial improvement in productivity: output per head rose 26 per cent in the industry as a whole between 1979 and 1983.

- A stepping up of investment in new electronically-controlled machinery, and, more recently, computer-aided design. In the knitwear industry some companies are installing new manufacturing capacity.

- Something approaching a revolution in design as a new generation of designers takes over and companies become more receptive to changing consumer tastes.

- An attempt to achieve greater unity in the industry, which has been successful in the woollen sector, and is leading to a more concerted approach to

both marketing and exports.

The effect of these changes can be seen all over the industry. The woollen industry is getting away from the styles and patterns that led to it being too closely identified with tweed. The knitwear industry is expanding to cope with extra demand that is partly the consequence of global changes in fashion and partly the result of better marketing of Scottish products, especially in the US, the EEC and Japan.

Although the jute-spinning and weaving industry based on Dundee barely survives, several former jute companies have made a transition to polypropylene and Dundee is the centre of the UK polypropylene industry—though as a capital intensive operation it employs only a fraction of the labour force that once worked in jute.

But the picture is not uniformly bright. A report in the latest Scottish Economic Bulletin, a government publication, says that the overall level of investment "remains fairly low" and the introduction of new technology appears to be restricted to a small number of the larger companies.

The report said that there was more investment in the higher quality sectors and that "some companies have a reasonably well developed investment strategy." But in the higher volume sectors the returns from new technologies would be lower.

The report suggested that the best prospects for the industry were at the higher end of the market, and lay with improved quality, targeting of export markets and larger scale operations

to be achieved either through direct investment in new capacity or "corporate restructuring."

To what extent is the industry in a position to meet these requirements?

In at least one area it seems to have a very sound foundation: training. The Scottish College of Textiles at Galashiels trains students in all aspects of the industry, usually through "sandwich" courses. It is particularly strong in training young designers and has developed its own computer-aided design system for woven textiles.

There are six to 10 applicants for every place on the textile design courses at Galashiels in the borders, and Scotland exports textile designers not just to England but to Italy and elsewhere in Europe.

But Mr Cyril Furniss, the principal, says that the college could fill 30 to 50 per cent more places on its textile technology and clothing studies courses, and still be sure of finding jobs for the eventual graduates in running textile manufacturing companies. A shortage of textile technicians could become a serious constraint.

The boldest attempt so far to effect "corporate restructuring" came early last year when Dawson International, which has a leading position in the knitwear market and operates in many other sectors, made a bid to merge with the much larger Glasgow-based Coats Patons, whose strength is in thread. It was supposed to be an amicable arrangement which could have resulted in Dawson leading a revitalisation of Coats.



A CARPET for a royal suite: A prestigious £350,000 order for 10,500 square metres of wool/nylon Wilton was completed by BMK of Kilmarnock for the recent Arab Summit meeting in Abu Dhabi. The red carpet was for the royal suite at the Intercontinental Hotel where six heads of state met

THE SCOTTISH knitwear industry is one of the few sectors of Scottish manufacturing industry that is expanding. As knitwear becomes increasingly popular and acceptable worldwide for both leisure and formal wear, the demand for the quality product is increasing and Scotland is getting its share for what is its specialty.

The trend of rising demand is being met by an industry which has sharply improved its productivity, its design and its marketing over the past few years, and is rapidly introducing electronically-controlled machinery and, more recently, computer-aided design.

But in a telling passage in the latest report of Dawson International, which controls many of the leading companies in the Scottish knitwear industry, the directors note: "Due to capacity restraints, the branded knitwear companies were unable to increase their volume of sales."

As a result, it goes on, three Dawson companies—Pringle of Scotland, J. and D. McGeorge, and Glenmac Knitwear—are building new plants, increasing capacity and installing advanced new machinery.

Last year, however, the industry suffered a serious downturn as a result of the Libyan bombing raid and the Chernobyl disaster, which drastically reduced the number of US tourists who came to Britain last spring and summer—visitors who very often take Scottish knitwear home with them. But the industry is confident that the trend of rising demand will soon resume.

The small town of Hawick, on the River Tweed, in Roxburghshire, is the heart of the Scottish knitwear industry. Though there are only 18,000 people in Hawick, 41 per cent of employment is in knitwear and clothing and there are nearly as many members of the Hawick Knitwear Manufacturers' Association as there are of the Scottish Knitwear Association, which groups together knitwear-makers from other parts of Scotland.

Hawick is the home of both Pringle of Scotland and Braemar, two companies which share managing directors and premises but have different marketing directors, and account for half Dawson International's branded knitwear sales. But there are also such

Quality knitwear In demand worldwide

Scottish textiles production						
	1981	1982	1983	1984	1985	1986*
All Textiles	94.5	86.1	85.0	92.7	101.3	84.9
Woolens & Worsted	95.9	93.3	93.6	107.4	119.7	74.7
Cotton; Silk spinning; Weaving	95.6	98.5	90.9	89.5	92.3	88.1
Hosiery; other Knitted goods	102.9	94.8	89.4	101.2	114.9	112.8
Textile finishing	70.1	47.7	42.0	35.6	31.8	30.8
Carpets	85.0	61.1	64.8	72.3	77.5	71.6
Jute	86.2	77.5	88.2	81.1	87.5	76.1
Other Textiles	94.8	96.2	90.6	94.0	96.7	86.4

* 1st Quarter
Source: Scottish Office



Fashion knitwear by Barrie of Hawick

companies as Glenmac and, outside the Dawson group, Lyle and Scott, Peter Scott, and Hogg of Hawick, which belongs to the Italian casual clothing giant, Benetton.

Many of the other quality knitwear manufacturers are also based in the borders—some in Galashiels, though this is primarily a centre of weaving and spinning, and a number, including J and D McGeorge (also part of Dawson), in Dumfries. There are also important collections of knitwear makers in Ayrshire and in the Stirling area.

According to Mr Archie Purves, secretary of the Hawick Knitwear Manufacturers' Association, Scottish knitwear sales were £141m in 1985, of which £87.6m was exported. Of the total output nearly a third (£80m) was accounted for by Dawson International, whose total sales in the year to March 31 1986 were £285.2m.

At Pringle, the managing director, Mr Graham Hayward, says that the company has been spending £1m a year on capital equipment over the past few

years to get away from "the very rarified atmosphere" caused by capacity being short when the company could not meet demand. Over the next five years Pringle will be spending £12m, partly on equipment and partly on the creation of a new plant at Arbroath in Tayside region.

The plant at Arbroath, a £8m project, will eventually employ more than 500 people (the company currently has a payroll of 1,000). The move away from the borders—where Pringle's five other plants are located—is dictated largely by the fact that the small border towns no longer have sufficient labour to allow much expansion.

The acquisition of new knitting equipment from both West Germany and Japan has been matched by a big training programme and, very recently, by the purchase of computer-aided design equipment. "It enables the designer to experiment with 'what-if' situations and colour combinations that he might never have dreamed of," says Mr Hayward. The computer will also make a disc which tells the machine how to make the garment.

Pringle is now making more complex garments—and not just sweaters and cardigans—than in the past, and more of them. Some 600 designs now go through the factory in up to 50 colours. "It's a market-led change but we think we inspired it by making the designs and getting the machines that enabled us to put the products on the market in the first place," says Mr Hayward.

Pringle, whose ex-factory output in 1985 was £38m, sells its products in 50 countries, with the US, Italy and the rest of the EEC, and the Far East the main selling areas.

Though Dawson International appears to have many of the characteristics of a vertically-integrated knitwear manufacturer, with its own yarn spinners as well as knitting companies, the company's management policy is to give subsidiaries considerable autonomy. Only 19 people work at the Dawson International's headquarters at Kinross in Fife and the knitwear subsidiaries compete on design though not on price. "There could be four of our knitwear brand names in the same shop," says Mr Ronald Miller, the company's chairman.

At Dawson International we're proud of our Scottish traditions and the ways in which we can use these to build our business.

For example, it is the quality associated with our international luxury knitwear brands Pringle, Braemar, Ballantyne, Barrie, McGeorge, Glenmac and Gladstone which has helped us gain manufacturing footholds abroad.

Dawson's latest acquisitions in West Germany and USA are market leaders, too, in their specialised fields. Together, we are investing for the future to supply quality textiles to the world's most demanding markets.

Dawson International
A Wealth of Scottish tradition



"Electronitextilplastipackaging Ltd"

(Otherwise known as Low & Bonar)



Low & Bonar

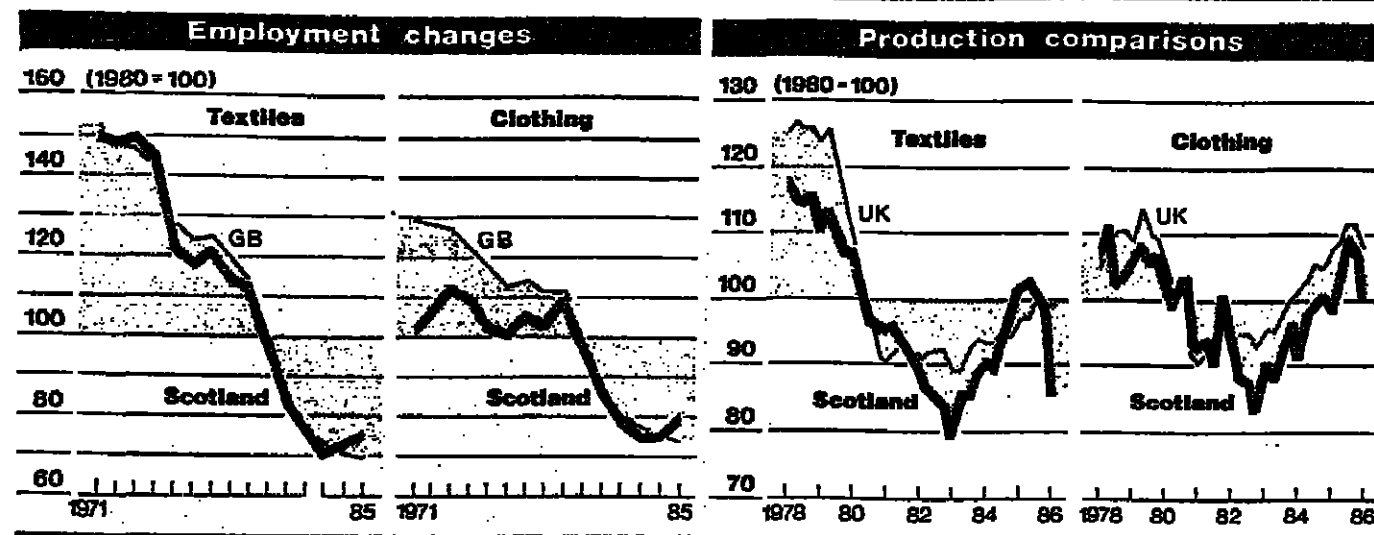
One of Scotland's largest international companies

ELECTRONICS • TEXTILES • PLASTICS • PACKAGING

Low & Bonar PLC, Bonar House, Faraday Street, Dundee, Scotland DD1 9JA.

Telephone: Dundee (0382) 818171

SCOTTISH TEXTILES 2



Woollen products

A good name and image

SCOTLAND'S WOOLLEN industry is one of the strengths of the country's textile industry. It has a good name and image, it concentrates primarily on the higher end of the market and at least 70 per cent of its output is exported.

The woollen industry consists of Scotland's manufacturers of woollen yarn, cloth and accessories, such as rugs and scarves. Under this broad heading there also come such well-known Scottish products as tweed and tartan.

The Scottish Woollen Industry, an association which was formed in 1984 to co-ordinate and promote the industry, accounts for production which was worth about £106m in 1985. But that excludes two major companies which chose not to join the association.

It also leaves out the Harris Tweed industry which, although in the same industry, leads a very separate existence, since it is confined by the strict rules of the trade mark to the linked islands of Harris and Lewis. Production, which reached 5m yards (worth about £20m) in 1986 is at a peak, and the industry, having undergone a small revolution in design and improved its marketing, is finding it difficult to satisfy demand.

Mr Fergus Wood, the enthusiastic secretary of the Scottish Woollen Industry, reckons that the entire sector (not just his own association) has a turnover of roughly £200m. The companies, dotted all over Scotland but with an inevitable concentration in Galashiels, Selkirk, Hawick and Langholm, in the borders, employ about 5,000 people, and only two companies on its membership roll, Crombie, the Aberdeen cloth-makers who are part of the Illingworth, Morris group, and Reid and Taylor of Langholm, employ more than 200 people. The average company in the industry has a payroll of just 75.

The industry is now beginning to enjoy the fruits of a period of rejuvenation which followed some difficult years at the beginning of the 1980s. The Scottish Development Agency has helped the industry to improve its marketing and export promotion, and has also encouraged the members of the industry to co-operate more closely.

The industry has had to realise that the traditional activity of the Scottish cloth manufacturers as makers of so-called "bullet proof" Tweed and of suits that last a quarter of a century may give it a solid

foundation and a sound image, but could also be a recipe for stagnation. The industry has had to make a major effort to strengthen its already sound base in overseas markets: even more crucially it has had to pay far more attention to design and to meeting retailers' needs.

"A designer used to be in his forties, having trained as a technician, not as a creative designer," says Mr Wood. "He looked out of his window onto a river, since almost all mills are sited on the rivers they once drew their power from. He never trumped the streets."

But in the past three years, he says, that has all changed.

"The designer today is likely to be female, to travel the world and to work closely with customers," he adds. The new graduates, many of them from the Scottish College of Textiles at Galashiels and others from Scotland's four art colleges, are "totally untrammelled."

"We don't have the sunshine of the Italians but our colours

reflect the light and texture of Scotland," says Mr Wood. The result is to be seen in, for example, the latest worsted patterns of Crombie, which with their pinks, mauves and pale blues, convey their Scottishness more in their sophistication than in traditional styles. In 1985 Crombie received the Woolmark of the Future award for its "versatility and innovation."

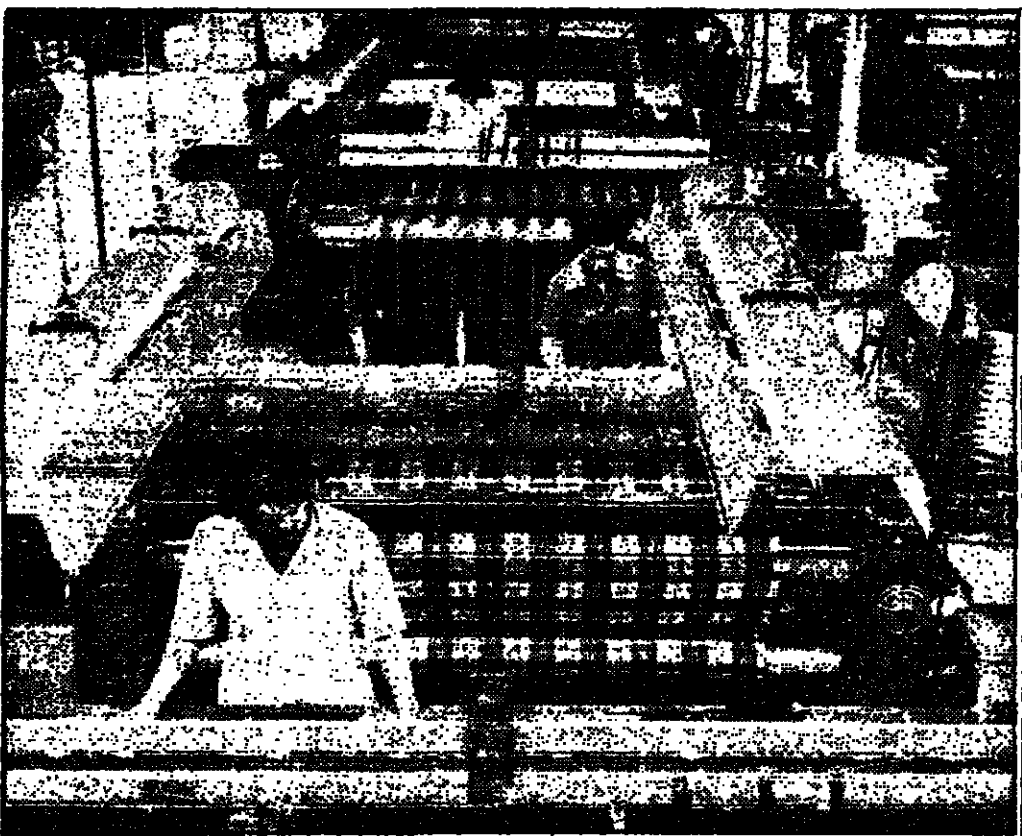
Designers such as Giorgio Armani and Gianni Versace use Scottish wools in their designs. The Scottish woollen industry's gradual distancing of itself from its more traditional products and image means that its yarns and cloths are increasingly being used in markets with higher turnover—clothes that appeal to younger, fashion-conscious people, who turn over their wardrobes faster.

The strong identity of the Scottish Woollen Industry is an immense asset in promoting the industry's products abroad—an advantage Scotland has over Yorkshire, for example. In 1986 the biggest market for woven

piece goods after the UK was the US, which took 19 per cent. West Germany, Switzerland and Austria between them took 10 per cent and Japan also took 10 per cent.

Thanks to a three-year promotional campaign aimed at Japanese stores, the woollen industry's sales to Japan rose by 50 per cent in 1985 and are thought to have increased by a further 30 per cent in 1986. In this enterprise the woollen manufacturers have been backed by garment makers using Scottish cloth such as Burberry, Daks and Aquascutum.

The year 1986 was a record one for the woollen industry. Government statistics show that production was almost 20 per cent above that for 1980, after which it declined. But last year was difficult for the industry, mainly because of the sharp fall in demand in the UK due to the near-absence of American tourists in the spring and summer due to the Libyan bombing raid and Chernobyl. The industry is hoping for a recovery in demand this year.



The strong identity of the Scottish textile industry is a valuable asset in promoting its products abroad. Turnover in the woollen sector alone is now £200m a year.

Synthetic fibres sector

Diversity brings success

THE FALL of Dundee as the centre of a large industry for processing jute is yet another facet of Scotland's industrial decline. But while the remaining jute industry is now fighting against a new threat, some of the jute manufacturers who moved into synthetic fibres are thriving, and Dundee has become probably the major centre of polypropylene manufacturing in Europe.

The jute industry in Dundee and other towns in Tayside was still employing 19,000 people in 1960, and 13,000 in 1970, when raw jute imports from Bangladesh amounted to more than 80,000 tonnes. But in 1985 imports were down to 14,900 tonnes, and now employment stands at only 1,200. There is

only one company still engaged in jute weaving — Don Brothers, Buist — and just six in spinning. As Indian companies stepped up their exports of jute fabric, the Dundee industry was reduced to just two products — the so-called Dundee specialties. These are scrim for roofing felt — a £15m market in the UK — and yarn which is used for backing for quality carpets, of which output is estimated by Mr David Borrie of the Jute Spinners and Manufacturers' Association at about £20m, of which £8m is exported.

Over the past two years, Indian manufacturers have staged what amounts to an assault on the British scrim market, charging prices with which the Dundee industry says

it cannot compete.

With fears mounting in Dundee that companies there could be driven out of this market altogether — with consequent job losses — and anxieties that there could next be an Indian assault on the yarn market, Dundee is appealing to the Department of Trade to impose quotas on imports of finished jute products from India. Export of these products used to be limited under a multi-fibre agreement which expired in 1983.

"We had been bumping along the bottom — now we've fallen into an air pocket," explains Mr Borrie, mixing his metaphors.

In synthetic fibres, however, the situation looks rather brighter. Several companies made a successful transition from jute into polypropylene, investing about £50m over the past few years. About 2,000 people work in the industry in the whole of the UK, of whom 1,500 are in the Dundee area. Amoco UK, the world market leader, has a subsidiary in Dundee — the former H. and A. Scott.

Shell Chemicals last year took over Don Brothers, Buist, which is based in Fortar. Its subsidiary, Don and Low, is now one of the largest polypropylene extrusion and weaving companies in Europe and Britain's biggest supplier of primary and secondary backings for the carpet industry. With narrow operating margins, production efficiency is vital, and Don Brothers, Buist has a reputation for it in other parts of the textile industry.

Among the company's other products are geotextiles — sheets of fabric which are used in the construction of motorways, railways, embankments, harbours and so on.

Don Brothers, Buist had sales of over £51m in 1985. In the

agreed takeover by Shell the company was valued at £22m. Shell had long been a major supplier of polymer to Don Brothers, Buist and the company's management said it favoured the takeover because it believed it could get more investment funds from a strong parent company.

Low and Bonar is another Tayside company whose fortunes were originally founded on jute but which now operates profitably in packaging, plastics, electronics and textiles. The company, which made pre-tax profits of £13m on sales of £170m in 1985, concentrates on specialist high-technology niches in the textile industry.

It finally moved out of jute and flax in 1975 but by then was already involved in synthetics. At Dundee, Bonar Textiles now makes specialised polypropylene yarns for carpet backing, and is also expanding its sales — especially to local authorities — of artificial grass products for all-weather sports pitches. It is beginning to penetrate the European market and has won an important order from West Germany.

Bonar Textiles has also gone into non-woven textiles which Mr Newlyn Jones, chief executive of its textiles division, says "represent the way forward into the next century for the western world" and for which the market is growing at 15 per cent a year.

To get into the field, Low and Bonar bought control of a company in the US — now called Bonar Fabrics — and is transferring its "unique" technology to Dundee where it is building a new £2m factory which will be the first of its kind in Europe. It will concentrate on floppy disc linings and surgical products. Low and Bonar does not intend to go into the cheaper end of the non-woven market in fields such as linings for diapers.

Carpet industry

Slimmer now but profitable

AT THE beginning of the 1980s the Scottish carpet industry was struck by a series of disasters which threatened to obliterate it altogether.

Several small companies closed. Of the big companies, BMK called in the receiver in late 1981. A financial rescue operation had to be mounted for Stoddard Holdings in 1982 with the help of the Scottish Development Agency. Scotland's output of carpets fell by almost 60 per cent between 1978 and 1982.

Now, more than four years later, the Scottish carpet industry is slimmer but profitable and is seeing the benefits of large-scale restructuring and investment in the surviving carpet manufacturers — BMK, Stoddard and Kingmead, a small subsidiary of Stoddard which it sold off to Richards, a yarn-spinning concern, last year.

BMK and Stoddard are symptoms of the revival of British carpet manufacturers after the destruction they suffered as a result of the influx of low-priced Belgian carpets at the beginning of the decade.

Belgian companies still hold about 40 per cent of the increasingly mature UK carpet market. Stoddard ran up heavy losses after it merged with Templeton Carpets in 1980. Following the capital restructuring of 1982, it drastically re-organised its production: its machines were upgraded and a computerised warehouse was installed which enables the company to supply a carpet within 48 hours of its being ordered.

The company, which is based at Elders, Renfrewshire, strengthened its design team and, in the words of Mr Charles Maclean, "let them spill over into marketing" — so that the designers strongly influence the choice of the products which are launched. Last year Stoddard Carpets won a Design Council award, the first for 15 years by the carpet industry.

Stoddard is in what Mr Maclean calls the "Jaguar and top-end of the Ford" part of the carpet market. It does not produce unbranded carpets to be sold under other names in the big carpet multiples such as Allied (though it does display its carpets in the multiple stores). Rather, it prefers to get as close to its customers as possible through other retailers.

"The consumer is less price

sensitive than the stockist and likely to accept good new design quicker," says Mr Maclean.

The company, which employs about 700 people in carpet making, is also expanding in the contract carpet market, which consists of one-off designs and orders for new office blocks, hotels, cruise ships and so on. Whereas the UK domestic market is rising 5 per cent a year, the contract market is growing by 15 per cent but it is more demanding in terms of sales effort, investment in plant and design. Stoddard supplied the carpets for the new Lloyd's building.

Stoddard Holdings had sales of £37.1m in the year to March 31 1986. Operating profits were £1.16m and after heavy interest charges (and paying a dividend the net result was a loss of £187,000). But in the six months to September 30, with interest charges sharply down, the company made a net profit of £123,000 — its first substantial profit for six years.

BMK, Scotland's other leading carpet manufacturer, has had an even more dramatic resuscitation than Stoddard. When the company, which was employing 1,500 people at Kilmarnock, went into receivership in 1981, it was bought for only £5m by Mr John Logue, an English businessman with no previous experience of carpets.

Since then the company has been rebuilt almost from scratch, with major investment in machinery and buildings. As at Stoddard, the design team has been greatly strengthened and sales and marketing improved.

Since Mr Logue moved in, turnover has almost doubled to about £20m, and the number of employees has risen from the 187 to 467. Mr Logue, its sole shareholder, says that BMK should increase its profits to about £1m in the current financial year.

Mr Logue says that BMK is in the lower middle to the top end of the carpet market. Its business is divided about half and half between the retail and contract markets and two-thirds of the contract market consists of exports. The biggest market is the US, but orders have been won all over the world, including in the multiple stores.

Kong, BMK also won a public relations success by supplying the carpet for last year's Royal Wedding in Westminster Abbey.



A WINNING SCOTTISH TEAM

Some of the most spectacular sporting performances can be attributed to Bonar Textiles.

Our engineered yarns go to make a range of hard-wearing all-weather playing surfaces for soccer, golf, tennis and other leisure applications.

Our high standards of quality, dedicated approach and constant research into new applications for our wide range of products, has helped push us well ahead of the field.

This truly Scottish team offers a tailor-made approach to the needs of business in industry, leisure, sport and horticulture wherever polyolefin yarns play their part.

Bonar Textiles
Innovators in Engineered Yarns

Bonar House, Faraday Street, Dundee DD1 9JA Tel: 0352 618171 Telex: 76103



C L Y D E S D A L E
T E L E B A N K
S E T S B E T T E R
S T A N D A R D S

TELEBANK FROM CLYDESDALE BANK IS THE LATEST ADVANCE IN MONEY MANAGEMENT. IT GIVES YOU COMPUTERISED CONTROL OVER THE RUNNING OF YOUR FINANCIAL AFFAIRS, BOTH BUSINESS AND PERSONAL.

LINKED TO ANY NORMAL TELEVISION SET OR COMMERCIAL V.D.U., TELEBANK WILL GIVE YOU SOPHISTICATED INFORMATIONAL AND OPERATIONAL FACILITIES ON YOUR MONEY MATTERS. AT THE OFFICE, OR EVEN AT HOME.

FOR EXAMPLE, YOU CAN
PROGRAMME INVOICE PAYMENTS
UP TO 30 DAYS AHEAD, TAKING
FULL ADVANTAGE OF AVAILABLE
TERMS, OR INSTANTLY TRANSFER
SURPLUS FUNDS TO A CHOICE OF
HIGHER INTEREST ACCOUNTS.

TELEBANK IS QUICK, EFFICIENT
AND EXTREMELY COST EFFECTIVE.
TO GET THE FULL PICTURE,
SIMPLY COMPLETE THE COUPON
AND POST IT TODAY.



Clydesdale Bank

POST TO:
THE MANAGER, TELEBANK SERVICES,
CLYDESDALE BANK PLC,
21 BRUNSWICK STREET, GLASGOW G1 1TB.

Name

Address

Tel:

T E L E B A N K

FT
FINANCIAL TIMES CONFERENCES
WORLD TEXTILES
INTO THE 1990's

London, 11 & 12 May 1987

For information please return this advertisement, together with your business card, to:

Financial Times Conference Organisation
Minster House, Arthur Street, London EC4R 9AX

Alternatively:

Telephone: 01-621 1355.

Telex: 27347 FTCONF G

Fax: 01-623 8814

MANAGEMENT: Marketing and Advertising

JAPANESE INDUSTRY is well known for its imitative abilities. More recently, it has won notoriety for its intractable stance in the face of the West's commercial grievances. So John James, managing director of Laura Ashley, the UK textiles and home furnishings retailer, was understandably delighted when recent action against a Japanese "look-alike" company resulted in a quick victory.

The group's global success with its distinctive English style has inevitably attracted imitators of all kinds. All those detected come under immediate and heavy legal fire. Peter Phillips, finance director, budgets £250,000 a year for investigation and legal costs.

The company's Welsh headquarters was alerted to problems in Japan early last year when investigations of a customer's inquiry about a Laura Ashley "sister shop" in Tokyo prompted the observation from one of its employees there that the shop in question might lead to "confusion".

Further searching turned up five such shops, owned by a Japanese company, Check Out, and trading as Lynda Usher (the name was licensed from a Scottish knitwear manufacturer) and Moreton Morrell. Check Out's operations bore several striking similarities to Laura Ashley's merchandising and product styles.

As James wrote to Michio Watanabe, then Minister of International Trade and Industry: "It is unusual... for even the most thorough imitator to copy so many aspects of our business as Check Out... has evidently done with Laura Ashley."

His charge list included: "Catalogues closely based on our own." The 23 line preface in one was a word-for-word "lift" from one of Laura Ashley's.

"Several of the garments featured... are direct copies of our own style and using very similar fabric patterns." "The trading symbol used by Moreton Morrell... is an obvious copy of our trade mark, consisting of an oval and a blackberry sprig motif which is a mirror image of the emblem used in our logo design."

Laura Ashley had noted other similarities in shop design and decoration, for example.

The letter to Watanabe—with a copy to the British ambassador in Tokyo—was only one shot in the scatter-gun tactics used in the assault. At the same time Japanese lawyers sent out "cease and desist" warnings to Check Out and other shops handling their products, met

Trade protection

Laura Ashley's deep pockets and long arms

Christopher Parkes reports that vigilance is costly for the UK retailer

Miti officials to discuss the case, instituted court proceedings, and complaints with the Fair Trade Commission and told the local press and trade associations what was going on.

The battle, viewed at Laura Ashley as "the most extensive and potentially damaging conflict of its kind our group has ever experienced," was won out of court within a couple of months. First, department stores selling Check Out products volunteered to stop. Check Out later agreed to stop selling infringing products, scrap the Moreton Morrell logo, recall and destroy offending catalogues, and pay compensation to Laura Ashley.

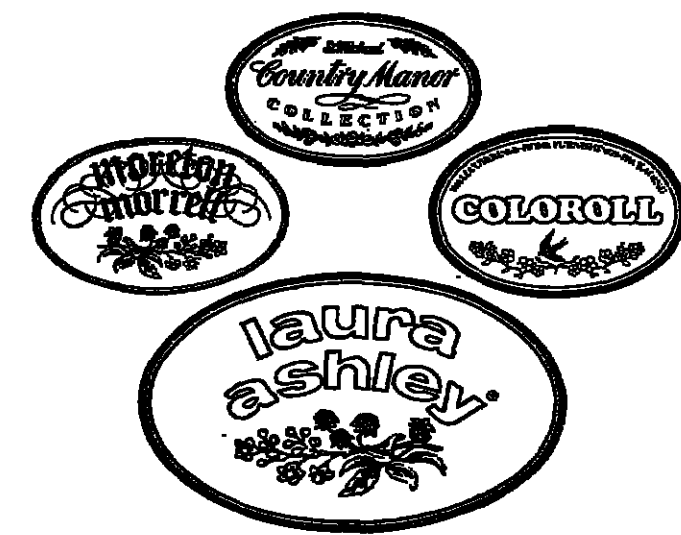
James is still unsure exactly how the out-of-court victory was secured. Peter Phillips suggests the unusually aggressive Japanese lawyer should take most of the credit, but, an internal company note proposes: "It is more likely that contact with Mr Watanabe's ministry was the key element. We know the department of trade and industry played a role... We speculate our joint venture partner (Japanese United Stores) may have played a more active part than was apparent at the time."

"In any event, we trust we have established a precedent which might serve as an effective deterrent to others."

Pleased as they were with the outcome, James and Phillips were less happy with the £75,000 bill from their Tokyo lawyer — although the £25,000 compensation helped ease the pain.

They are positively dismayed by the mounting cost of defending Laura Ashley's trademarks and copyright in every corner of the world.

As well as the £250,000 a year the company spends on the routine pursuit of imitators, under-licensing and piracy, it allows an extra £50,000 for each large-scale legal action. This is a staggering amount when compared with other international companies. Rowntree-Mackintosh, for example, which has asserted sales almost 10 times those of Laura Ashley's £132m, budgets



\$500,000 a year for trademark protection worldwide.

Laura Ashley has a firm policy of pursuing any company or individual which it feels is attempting to exploit its success by copying its style or products. Phillips says he sometimes feels sorry for the company's targets. Still, the Laura Ashley "image" of up-market, rural English romanticism is one of the company's most valuable assets, and as such, it must be protected.

One cause for regret is that there are few practicable means of preventing Indian and other Asian textile printers from copying and exporting Laura Ashley designs. Consequently, the lawyers' letters sometimes drop on the doorsteps of relatively small manufacturers and retailers which may have bought fabrics in good faith but which have subsequently been obliged to bear the cost of destroying made-up goods and stocks or paying Laura Ashley compensation.

Last year, North America yielded a tally of ten successful interventions against companies, ranging from a crockery importer to a company making bath mats.

Together with the gratifyingly swift settlement in Japan, the 1986 litigation season was proceeding well until the High Court considered Laura Ashley's

writ against Coloroll, an aggressive British competitor in textiles and home furnishings. Laura Ashley had taken particular exception to the design of the Coloroll symbol which, it alleged, infringed its own familiar oval device with open lettering and flowery sprigs.

Results of a subliminal recognition test, which suggested that a glance at the Coloroll mark could lead to confusion with that of Laura Ashley — and even the Esso symbol in some cases — were lost on Mr Justice Whitford. Oval borders were "commonplace," he said, and gave the plaintiffs short shrift.

Net result for Laura Ashley was a nasty blot on its successful record, advice not to appeal, another £50,000 lawyers' bill, as yet unknown defendants — and a considerable cause for concern over the future security of its trade marks and the exclusivity of its image.

James and Phillips are equally concerned about Coloroll's plans for the US, where it has recently taken control of Wal-Mart, a major wall-coverings manufacturer. Laura Ashley has a flourishing business in North America, and is especially vigorous in protecting its trade marks there.

It has already taken legal advice on the position should Coloroll's oval device show up

across the Atlantic. "Initial opinion is very encouraging," says an internal memorandum. "US courts... may be inclined to take a more commercially realistic view of attempts to plagiarise than their UK counterparts," says Paul Rew, director of group legal services.

Whatever the relative merits of the transatlantic legal system, industry in the US is clearly harassed by pirates to much the same extent as companies in Britain. The US Anti-Counterfeiting Group, set up about five years ago, has grown rapidly and now has about 130 major companies on its roll.

Its British counterpart, started at about the same time to deal mainly with trade mark problems, was launched with 18 members. It now boasts 70, according to group secretary Anthony Worsdall. Most prefer to remain anonymous, but the mix includes many well-known names such as MK Electric, Alfred Dunhill, Lucas and the Wellcome Foundation.

The International Chamber of Commerce reckons that counterfeit goods may account for as much as 3 per cent of all world trade. Worsdall's conservative estimates suggest they cost British industry £100m a year in lost sales, but the true figure, as with the total counterfeits spend defending their interests, is anyone's guess.

Meanwhile, the affronted or ripped-off have to make do with the defence resources to hand. Laura Ashley is perhaps fortunate in that it has the means to maintain a worldwide watch on its properties and the funds to support litigation.

Others are less well-placed. There is, for example, the case of Lynda Usher herself. A successful, upmarket knitwear designer and manufacturer based in Inverness-shire, she became insecurely enmeshed in Laura Ashley's Japanese campaign by virtue of a routine trade mark licensing agreement with Check Out.

According to Jeremy Goddin, a lawyer and patent agent, speaking on her behalf, investigations which followed "an extremely unpleasant and uncalculated attack" from Laura Ashley's legal advisers resulted in her "complete exonerated."

Now she herself is confronted with a case in which she has discovered a US retailer selling clothes allegedly made to an exact copy of one of her designs. A legal remedy may be available, but it is accessible to a company of Lynda Usher's scale? According to Goddin, a successful challenge in a US court would cost at least £20,000.

The cost of failure hardly bears thinking about.

Andrews Liver Salts

Putting a panther in the pink

Feona McEwan reports on a fizzy campaign

HOW TO pep up a famous but flagging brand is a problem that can afflict even the most time-honoured products. There is no shortage of established brands, many as old as the century itself, that have had to seek a "pick-me-up" formula to survive Britain's fast-changing consumer habits. Lucozade, Bovril, Horlicks, Ovaltine and Guinness (draught) are among them.

Andrews Liver Salts, designed to soothe upset stomachs, may be as familiar as the bathroom cabinet, but after 90 years on the market, sales were falling and it was in danger of growing old along with its ageing and lower-income consumers.

Today it is a different story. After a concerted marketing exercise, including a regional television campaign based on the Pink Panther cartoon character, Andrews has found new life. Sales climbed by 40 per cent at the peak of the campaign as a wider audience, including younger consumers, have discovered it. The company aims to be brand leader in the UK's £12m over-the-counter antacid market (worth some £44m) with some 49 per cent — its nearest rival is Alka-Seltzer.

Andrews comes from Sterling Health (part of the US pharmaceutical multinational, Sterling Drug) and, along with other brands like Solpadine, Cymalon, Hedex and Baby Wet Ones, forms the core of Sterling's marketing effort for its over-the-counter products. Since Sterling considers Andrews a children's brand, why has Andrews not hit upon its new-found popularity before?

Part of the reason concerns the company's need to raise its marketing profile in response to the Government's Black List of 1985, which banned doctors' prescription of certain branded medicines.

As a result, pharmaceutical companies with over-the-counter brands are taking a more aggressive marketing stance as is evidenced by the trend for consumer advertising. "We're having to rely on consumer demand rather than sell on the back of prescription users," says Andy Nash, marketing director of Sterling Health. Two weeks ago SM was advertising no less than three products on television. This year its total advertising spend will be around



Andrews: substantial potential for growth among younger users

£2m (at ratecard levels — "a substantial increase on last year").

Andrews, with its older consumer profile, was recognised as offering substantial potential growth among younger users. A television promotion — the first for about eight years — was decided upon. But that was not as simple as it may seem. For over-the-counter medicines are subject to restraints, both legal and voluntary.

The only way responsible pharmaceutical companies can sell more of their products is by winning market share at the expense of rival brands. The idea never is to encourage consumers to take more analgesics, for example, but to take Hedex instead of, say, rival Analgin. The UK's code of advertising practice also dictates that as the Pink Panther is a children's cartoon character, it may not be used to promote a product for adults in an ad screened before 9 pm.

On the face of it, the reason for Andrews' present revival may be due to a larger advertising spend, an intelligent and apt creative solution in the "off-colour" Pink Panther, and some cunning below-the-line marketing back-up.

Much of the credit is given

to the much-loved Pink Panther character which formed the heart of the new campaign. In the commercial he is first seen walking disconsolately, an off-colour shade of green, but a dose of Andrews Salts restores him to his natural hue.

Andrews' previous television advertising efforts in the 1970s did not produce the significant results of the latest campaign.

The return to television came about after research into attitudes and usage revealed that consumers used the salts differently. To one person it was a laxative, to another a stomach soother. In all cases, however, the user was feeling off-colour. Hence the Panther, Irish agency McCormick's experimented with the Panther in print in both parts of Ireland, and London agency CM Partnership developed the idea into television.

It was the agency's mission to bring the product up to date. The problem, says agency partner Simon Galvin, was that "while Andrews had almost total awareness it was not front of mind."

The commercial ran in Yorkshire last year and results, says the company, "exceeded expectations." After taking what it describes as "the traditional Nielsen marketing approach" of test-marketing in one region first, Andrews goes nationwide this year.

For its next trick, the ad agency has developed a Jonah and the Whale cartoon. The off-colour whale is seen with Jonah fishing inside a turbulent stomach. After a dose of salts which spill into the stomach, the whale's normal colour is resumed.

TECHNOLOGY



Simple steps to best factory locations

YOU ARE the manager of a small UK-based specialist chemicals company, using advanced process technology. Business has gone well and you want to expand the group's production facilities. The company sells throughout the EEC, although West Germany is of particular importance. In theory, at least, the new plant could be anywhere in Europe, or it might make more sense to expand in the UK.

Such companies must take a lot of factors into account, such as availability of skilled labour, wage rates and access to transport systems. After consideration of these, the official grants that are on offer frequently tip the balance in favour of a particular area. The problem: how to find out what is available?

At the last count, there were around 600 financial assistance schemes on offer from governments in the European Community and from EEC institutions (excluding those in Spain and Portugal).

They varied from substantial help to companies to expand in development areas of the EEC to assistance towards paying for consultants' surveys on, for example, the application of new technology to individual companies.

It is possible to write to the relevant departments in each country (a single department would almost certainly not suffice). But in some countries

Hazel Duffy examines Euroloc, a database which gives a quick guide to grants and other financial assistance for companies wishing to expand production facilities within the EEC

—West Germany, for instance — the grants available from regional government can be more generous than at the Federal level. Then there are financial incentives offered by institutions of the Community, and loans from the European Investment Bank.

The company also has to remember that the aid schemes will change. While the basis of some remains the same for years, others are introduced and dropped quite quickly.

It was this veritable maze of information that Professor Kevin Allen, at the University of Strathclyde's Centre for the Study of Public Policy, spotted as an ideal business opportunity. With the help of a grant from the European Commission, his team has developed a database which provides continuously up-to-date information which can be made available on most computers via the telephone system.

Euroloc, launched a year ago, was a natural development from Aims, the Unit's first system, which gives information on

Government support for businesses in Britain.

Users of both services include management consultants, which have identified a growing market amid the complexity of government assistance for companies which want information and guidance on the best possible aid packages. Local authorities, development agencies, as well as individual companies are subscribers to Euroloc and Aims.

A short training course on Euroloc, provided by the Unit, enables users to compare grants on offer at national level, and from more than 100 regions. This can be done through an alphabetical list, with English or foreign title search. But more important, it allows analysis by aid which gives comparison of schemes with common objectives — for instance, small firm development, sectoral development, structural adaptation (schemes to help firms in difficulty through takeovers, mergers or restructuring of capital), export promotion, research and development/

innovation, and development in problem areas. Euroloc also permits retrieval of statistics on the economy, labour, trade, etc at national and regional levels. News items relating to financial assistance — forecasts of total aid available, changes in development status of an area, for example — are also added.

Most countries in the EEC have revised the basis of their regional incentive schemes in the last two to three years. Sometimes, as in Britain, these have involved big changes to the development area map. There can be other changes which a company planning expansion would want to know, such as the recent decision by the British Government to delay payments by two months on regional assistance.

Increasingly, even large companies prefer to buy in advice and information rather than go to the cost of employing expert in-house; this is where data-bases and consultants come into their own. But the Unit also produces an annual text-book, European Regional Incentives, based on a survey, available in English, German, French and Italian. This is for those wanting detailed information on how to go about submitting claims for assistance, where the money comes from, the number of schemes turned down by governments, and other such useful advice.

Why bioscience trail led Swedes to India

BY SARA WEBB IN STOCKHOLM

WHAT MAKES a Swedish company set up a biotechnology research centre in Bangalore and place an advertisement in the international scientific press aimed specifically at attracting Indian research scientists?

The answer is "because Sweden is too far behind in biotechnology and we cannot find the right people here," says Professor Sune Rosell, head of Astra, the Swedish pharmaceutical group.

His advertisement appeared in the journal Nature and was aimed at researchers in molecular biology and recombinant DNA techniques. It attracted about 100 replies. In Sweden, the same advertisement would have probably brought in about 10 applicants, he says.

"There is such a shortage of the right people in Sweden, we would have emptied the universities," says Prof Rosell.

He noticed that many Indian scientists moved to the US once they had obtained PhDs. "We thought it would be an idea to reverse the brain drain by setting up a research centre in India and find how few research opportunities in biotechnology there were at home. "We thought it would be an idea to reverse the brain drain by setting up a research centre in India and find how few research opportunities in biotechnology there were at home."

At the same time, the venture gives Astra the chance to cultivate research links with India, with a view to eventually establishing a more powerful presence in the Indian pharmaceutical market.

With the Astra research centre in Bangalore, the company hopes to attract "top notch" Indian scientists from American research centres. Professor Ramachandran of the University of California and a

director of the protein chemistry division of Genetech, the Californian biotechnology company, has been appointed director of Astra's Indian research effort.

The governing board includes a handful of Swedes and, more importantly, several influential Indian scientific names, a move which Astra hopes will find favour with ministries and ease the wheels of bureaucracy.

The new research centre will work on research into DNA techniques, cloning, and protein chemistry — areas which Astra has long wanted to step into but which it has not been able to for want of research expertise in Sweden.

"As a pharmaceuticals company we need to use biotechnology methods," says Prof Rosell. The alternative to setting up a research centre was to buy a small biotechnology company in India, but Astra opted for the former strategy and has so far spent about £3m to £4m on the project. Last year, Astra allocated about 20 per cent of sales, around US\$26m, to research.

The centre has been registered as a society, under Indian legislation, it cannot act as a commercial organisation. This means that if Astra wants to make use of research results, it will have to pay royalties to the centre. Its long-term aim is to make the centre self-sufficient through royalty payments.

The scientists will concentrate on two areas — research which is closely tied to Astra's existing programme in Sweden, centred on products for treatment of blood, cardiovascular, respiratory, and central nervous system diseases, and research into tropical diseases, particu-

larly those prevalent in India.

The centre's most important project — already under way — is to find DNA probes (which are a sort of genetic testing kit) for different kinds of diarrhoea and to design appropriate drugs for their treatment.

Diarrhoea is a major problem in India, especially among children, and the use of DNA probes could help to cut the time taken to identify the underlying cause and help to find a suitable treatment more rapidly.

Astra is also considering research into malaria and other parasite diseases. At the same time, the company hopes to collaborate with the Indian Institute of Science in much the same way as it does in Sweden where it is usual for a company to have "adjunct professors." These are paid by the company but spend part of their time teaching in a university and maintaining contacts, especially in related research fields.

Back in Sweden, Astra has links with the universities in Uppsala, Gothenburg and Lund, as well as with the Karolinska Institute in Stockholm. Astra is particularly keen to foster relations with the Indian Institute of Science's department of biochemistry and molecular physics. As well as paying for a new wing for the department, it is giving financial support to several research projects.

"We don't have all the facilities in the Astra research centre whereas the Institute is carrying out basic research in biochemistry and training young scientists, that we may later be able to employ," says Prof Rosell.

Firms look to make more of barley crop

BY DAVID FISHLOCK, SCIENCE EDITOR

FINLAND IS close to commissioning an integrated fermentation complex converting home-grown barley into such commodities as fine starch, barley molasses, ethanol, animal feedstuffs and carbon dioxide.

Currently — and anomalously — the country exports up to 800,000 tons of barley annually, but needs to import up to 80,000 tons of starch, 80,000 tons of raw sugar, 100,000 tons

of soya and 12,000 tons of ethanol.

The "barley refinery" has been designed and built by Alko, of Helsinki, the state alcohol monopoly which is already demonstrating its new technology by converting 50 tons of barley feedstock a day.

Full-scale production at Koskenkorva will convert at ten times this rate, with almost no waste products. A typical

product mix might be 15,000 tons of ethanol and 65,000 tons of high-protein feedstuffs a year.

One key to Alko's success is the way it separates barley starch into two different particle sizes. The higher-quality "A stream" is feedstock for starch syrups, starch sweeteners and other premium products. The less refined "B stream" is fermented to make ethanol.

Husky Hawk
provides the answer

Find out why on Stand TTT at the Which Computer? show, NEC 17-20 Feb '87

HUSKY
MANUFACTURERS OF THE WORLD'S MOST POWERFUL HAND-HELD COMPUTERS

Desk-top publishing addition for IBM

By Louise Kehoe in San Francisco

OWNERS of IBM and IBM-compatible personal computers who covetously eyed the ability of Apple Macintosh owners to produce impressive documents using "desktop publishing" programs such as Pagemaker, need fret no more.

Aldus Corporation, the Seattle, Washington creator of Pagemaker, the top selling desktop publishing program, has launched a new version to run on IBM-type personal computers (PCs).

The Macintosh version of Pagemaker, which was introduced in July 1985, launched Apple Computer into the desktop publishing market. Combined with Apple's Macintosh and Laserwriter printer, the program enables amateur computer users to produce professional quality documents such as newsletters, reports and brochures at a fraction of the cost of conventional techniques.

According to US industry analysts, Pagemaker is behind the recent boom in Apple Macintosh sales, which Apple says doubled last year. Aldus has sold 50,000 copies of Pagemaker for the Macintosh, the company claims.

Pagemaker sets up the computer screen as an electronic paste-up board and enables users to mix text and graphics to create original layouts. Features include automatic justification, and the ability to change type size and style at will.

The PC version of Pagemaker, which will sell in the US for \$695, looks identical to the original with pull-down menus and a graphic user interface just like the Macintosh. The program runs under the Microsoft "windows" environment which provides the graphic user interface. Apple has licensed Microsoft to use features of the Macintosh screens. The "windows" software will be included with Pagemaker for IBM-type machines.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
 Telegrams: Finantimo, London PS4. Telex: 8954871
 Telephone: 01-248 8000

Thursday February 5 1987

A bill about freedom

TOMORROW PARLIAMENT will have a chance to take a step of historic importance: whether it will take it and incorporate the European Convention on Human Rights into UK law, so that UK judges rather than those in Strasbourg should become its guardians, is very much in the balance, in spite of the support voiced so clearly by Lord Hailsham, the Lord Chancellor.

The immediate benefit from passing the Human Rights Bill, a private member's bill introduced by Sir Edward Gardner, Conservative MP for Fylde, would be the transfer of most of the human rights litigation from Strasbourg to UK courts. Even greater benefits could be expected to ensue from the power which the bill would give to judges to rule out any act by government, or any person holding public office, which would infringe the fundamental rights of people within the jurisdiction of the UK, even if such an act was authorised by previous legislation.

These fundamental rights are nothing new, being embodied in common law, court procedure, parliamentary and extra-parliamentary traditions. Indeed, the English concept of "fair play" became a part of international vocabulary. However, the enactment of fundamental rights, clearly spelled out, would provide an explicit guideline and framework of reference to a country coping with rapid social change and the influx of foreign cultures, and where the record of civil liberties has become less than excellent.

Parliament supreme

One of the major objections to enactment has been the fear, at one time expressed by Mrs Margaret Thatcher, the Prime Minister, that it could erode the supremacy of Parliament. Though similar constitutional provisions in other countries can be removed or suspended only by a qualified majority of the legislature and the courts can invalidate laws which are incompatible with which "fundamental" law, the Human Rights Bill now before Parliament does not go so far. Parliament's supremacy would remain intact. It is proposed that statutes adopted after the enactment of the Human Rights Bill would have to be interpreted, as far as possible, in conformity with it, but when the conclusion is unavoidable that Parliament intended to

authorise or require acts incompatible with the fundamental rights, its will would have to be respected. Some might regret that the legislative oscillations produced by the British political system will not be moderated by the requirement of a qualified majority for such overriding acts of parliament, but such a maximalist objective seems premature. Neither politicians nor judges are ready for a system which, in the US and Germany, for example, subjects the constitutionality of current legislation to the scrutiny of the courts.

Another argument against the bill, voiced recently by Lord McCloskey in his Reith lectures, is that it would bring to an end the present system of allowing judges to proceed "with mathematical precision" without making any policy decision, interpreting statutes drafted with a wealth of pedantic detail. One can only wish that Lord McCloskey's fear will prove justified. The surfeit of detail makes statutes obscure to legislators and judges, not to speak of the ordinary citizen. Attempts to decipher such statutes with soulless mathematical precision lead judges to absurd decisions, which they hand down only with the "greatest regret."

Obscure statutes

The influx of Community law has already obliged UK courts to become familiar with another less literal approach, paying greater respect to the legislators' intent and the place of a particular statute within the system of laws: a bill of rights would help to make that approach better understood.

Human rights are not only about repression by police and prison authorities. The law can also be abused in civil and business cases by applying specific and often technical provisions out of all proportion to the provisions in question, for example punishing the policy holder for the insurer's lack of authorisation. If a bill of rights could encourage courts to look not only for a mathematical solution, but for one which is in harmony with fundamental principles of fairness and justice, and make legislation more intelligible and, therefore, more certain, there would be much to be thankful for. The bill depends on sufficient MPs who are broadly sympathetic bothering to turn up in the House of Commons tomorrow.

Rules for the US financial system

CENTRAL BANKERS traditionally feel a need to exercise a restraining influence on events. Not so, it seems, Mr Gerald Corrigan, President of the Federal Reserve Bank of New York, who has advanced a radical blueprint for the American financial system in an essay which is to appear in the Bank's annual report this month.

In a refreshingly direct analysis of recent changes in the US financial structure, Mr Corrigan advocates the elimination, over the long term, of most of the existing barriers to financial innovation, including the Glass-Steagall Act's distinction between commercial and investment banking. He calls for a clear dividing line between commerce and banking, which would require the big retailers, automobile companies and others to halt or reverse the inroads they have made into the financial sector. And he highlights the need for urgent reform in the dollar payments system, where either a mechanical failure or a liquidity problem could spark off a worldwide chain reaction. This would amount to a major overhaul of the system, in which the thrust of regulation would focus on the functions performed by individual institutions instead of on the institutions themselves. Yet a major overhaul is needed if prudential supervision is to catch up with changes in the market place.

Permanent loss

Mr Corrigan is surely right to assume that the distinction between the banking system and the securities markets will remain blurred. The decline in the credit status of the banks in relation to the customers, which makes it cheaper for big corporations to borrow direct from the markets, may prove temporary, but the loss of the banks' monopoly of information about their big customers in the wake of the electronic revolution, together with the internationalisation of the financial system, is permanent. Moreover, differences in supervisory, tax, accounting and regulatory treatment of different types of institution, both domestically and internationally, are now more open to exploitation as financial innovation seeks out anomalies and

loopholes. The system is also being weakened by a belief that the public safety net associated with banking and finance will be extended to many of those who have acted irresponsibly. The interesting question is where to draw the line in the face of the powerful market impetus towards conglomerate. Mr Corrigan is content to see all the main components of the existing financial services business—banks, savings and loan associations, securities firms and insurance companies—brought together under one umbrella. The result would be that individual firms would choose where they fell on the financial landscape, instead of being subject to chance or historical accident. The component parts would be supervised much as before.

Poor reward

In contrast, commercial corporations would be kept away from the more sensitive parts of the financial system, on grounds of conflicts of interest, unfair competition, concentration of economic power and the increased scope for breach of fiduciary duty. Difficulties are also envisaged in supervising selective parts of the overall corporate entity. Retailers like Sears Roebuck, which would be forced to divest some of their financial interests if these proposals found their way into legislation, might well argue that this amounts to a poor reward for bringing fresh capital to the financial sector. Or, indeed, that the challenge posed to the supervisors by the risk of cross-infection between the components of a financial conglomerate is far greater than the challenge of ensuring capital adequacy where the ultimate parent of a financial business is a commercial or industrial company. The extent to which non-bankers have contributed to financial innovation over the course of history also raises a question about the wisdom of such barriers to entry.

The debate will no doubt rage on these and other issues. But Mr Corrigan has performed a valuable service by providing a framework for discussion that goes beyond the narrow perspective of the powerful interest groups concerned—and by proposing that regulatory reform should take place within an international context.

FRENCH TELEVISION

Now showing: plus ca change

THE BATTLE for control of French television, now about to reach its long-awaited climax, has all the ingredients of a good soap opera. It is a tale of political intrigue with a peculiarly Gallic flavour. Against the backdrop of the highly excitable yet insular world of French television, a star-studded cast, drawn from the world of big business and politics, has been acting out a drama of political gerrymandering and corporate struggle worthy of Dallas or Dynasty.

After months of behind the scenes manoeuvring, the future of TF1, the state television network to be privatised next month, and of the country's two private television channels is about to be decided. Later this month, the newly set up French communications authority, the Commission Nationale de la Communication et des Libertés (CNCL), is expected to allocate the country's existing television franchises to new operators. Pricing of TF1 is likely to take place in the next few days.

The struggle for TF1, the flagship of French state television, has brought out some of the biggest names, not only in media and publishing, but also in industry. Mr Francis Bouygues, head of the country's largest construction group, has taken his flagging campaign for TF1 to the newspapers, purchasing a full page advertisement in the daily press. Much more likely to succeed is Mr Jean-Luc Lagardère, chairman of Hachette, France's leading publishing group, and of the Matra defence and electronics conglomerate, which has struck a deal with Havas, the state-controlled media and advertising group (also due for privatisation) to bid jointly for management control of TF1.

Sir James Goldsmith, who like Hachette has ambitions to create a European media group, is not to be left out of the line-up—similarly, Mr Bernard Tapie, who has made a fortune from acquiring bankrupt companies, and the Compagnie Luxembourgeoise de Radiodiffusion (CLR), which owns Radio-Television Luxembourg, the major private European network.

Moët-Hennessy, the venerable champagne and cognac house, has also shown its ambition to branch out into the deregulated broadcasting sector. And although he has

dropped out of the race for TF1, Mr Robert Hersant, the right-wing press baron who publishes "le Figaro" and heads France's largest newspaper empire, has set his sights on "La Cinq," the private fifth channel. La Cinq is now operated by Italian media magnate Silvio Berlusconi and Mr Jérôme Seydoux, a member of one of France's richest families, the Schlumbergers, and chairman of the Chargeurs transport and communications group.

Theoretically, it is the new supervisory body, the CNCL, modelled on the US Federal Communications Commission, and the French culture and communications ministry which are in charge of the privatisation of TF1, as well as the allocation of licences to operate the fifth channel and a private music station, known as the sixth channel.

But the real action over the past few weeks has taken place in the corridors and smoke-filled offices of the Hotel Matignon, headquarters of Mr Jacques Chirac, the Prime Minister. The Government's programme of broadcasting reform has provoked a storm on both left and right. Mr François Leotard, the culture minister with presidential ambitions who launched this effort with great fanfare after last March's election victory for Chirac, has been at the centre of the controversy. Predictably, the left has denounced the reforms, while various right wing factions in the legislature have forced important amendments to the media law in the interests of safeguarding French culture and film-making.

The Socialists want a special parliamentary commission to investigate TF1. They have said they would renationalise the channel if they returned to power.

All this points to the enormous influence the national television networks, especially TF1 and its main rival Antenne 2, have had in France. Although they have been increasingly independent politically, they nonetheless remain heavily controlled by the Governments in office.

After 1988, a purge took place in the networks as the Government eliminated journalists and television personalities who had adopted a critical view or played an active role in the May upheavals. "Since then, the journalists and broad-

casters have become gradually more independent, but not as independent as they may think," says a former senior network official.

Heads of channels and key services, like the 8 o'clock evening news, are still invariably dismissed when the government changes.

So the stakes in the current battle are high for all concerned. For the Chirac administration, the controversial decision to privatise the first channel, the country's oldest and largest television network, which claims 40 per cent of the national audience, has great symbolic significance. The government could have picked one of the two other national television networks—Antenne 2 or FR3—to privatise; but that would not have sent the same signals about the seriousness of its commitment to competition and free market policies.

Broadcasting reform has not been the sole preserve of the right, however. It was the Socialist government of Presi-

Paul Betts and Raymond Snoddy disentangle the Dallas-style battle for control of the channels

dent François Mitterrand which took the first steps towards deregulating the industry, launching an ambitious cable programme and setting up the country's first private television channels and Europe's first pay television network, Canal Plus.

Yet beneath the reformist intentions of the Socialists, the right—then in opposition—detected the operation of the classic patronage system, which has long governed the allocation of media power. For the right, the president's move, presented as an attempt to modernise broadcasting and increase competition, was a transparent effort to ensure the existence of channels sympathetic to the left after the Socialists expected defeat in the elections. The left knew it could not prevent the spoils system from delivering control of the public channels into the hands of the right wing



majority when it took power—but it hoped to maintain a voice in the media world through the private channels. Nonetheless, the private networks themselves were soon to fall prey to the spoils system.

As soon as the right returned to power, it cancelled the operating concessions granted by the Socialists for the fifth and sixth channels, as well as for channels on France's direct broadcasting satellite service aimed at the West European market. Although both the fifth and sixth channels have so far proved only negligible competition for the state channels in terms of viewing audiences and advertising revenues, their longer-term profit potential is believed to be significant.

The arrival of the private networks has increased pressure on state television to enhance the quality and appeal of its programmes. The state channels are showing more feature films in an effort to compete with the private networks and the Canal Plus pay channel. After a shaky start in 1984, Canal Plus has proved a commercial success, helped by the screening of soft and not-so-soft porn, with subscriptions rising above the 1.6m mark.

For its part, TF1 has launched a highly popular weekly political satire and comedy show, "Cocorico," which depicts politicians as muppets and features a topical playmate once a week—all at prime viewing time.

While the operators of the two private networks have filed claims for compensation for the loss of the franchise, they have also been trying to put together applications and negotiations with other partners to try to maintain a foothold in the sector.

Indeed, Mr Berlusconi is believed to have had talks with Mr Hersant, who after initially showing interest in TF1, has focused his ambitions on the fifth channel. An alliance be-

tween Mr Hersant and Mr Berlusconi, with possibly James Goldsmith joining the team, now appears to be the front-runner to take over the fifth channel.

But it has been the imminent privatisation of TF1 and the battle for control of the state channels which has captured the headlines and provoked political passions excessive even by French standards. Mr Jack Lang, former French culture minister, has compared the privatisation of TF1 to the sale of the Palace of Versailles. The first channel is a public institution in France. Although a few years ago it suffered a decline in ratings at the expense of its aggressive rival Antenne 2, it has been picking up audiences under the management of Mr Vices, appointed by President Mitterrand, he is expected to be replaced after the sale of the channel.

The network airs a combination of middle-brow and popular programmes and its new services have been revamped to compete more effectively with Antenne 2's reputation as the premier news channel.

Like the other state channels, TF1 has provoked the wrath of the new government, which believes it has not represented its reforms fairly. One particular TF1 programme has been a longstanding bete noir of the right. Called "Droit de Réponse," it is a chat and discussion show by Mr Michel Pollac's supporters have been vociferous left-wing television personalities.

Presidential elections, due next year, have further raised the stakes in the reform game. Traditionally, the state networks have devoted a large amount of broadcasting time to political broadcasts.

Although TF1 has been losing money, the power and business potential of the network with its large chunk of the national audience has clearly whetted the appetites of

media groups as well as of leading enterprises, like Bouygues, in search of diversification.

TF1 is expected to be valued by the privatisation commission this week at about FF4.4bn to FF4.5bn (\$691m). The price will be announced by the broadcasting regulatory body CNCL, which will seek corporate applicants for 50 per cent of the network's shares. Forty per cent will go to individual investors with 10 per cent reserved for staff.

The Socialists have already said a FF4.4bn price tag would be a giveaway, claiming the channel is worth at least FF10bn.

Instead, Mr Chirac has actively encouraged the Hachette-Havas bid for TF1. Under this arrangement, Hachette would buy 25 per cent of the first channel while Havas would acquire 15 per cent.

Hachette and Havas may also be joined by other corporate investors. Granada Group in the UK, which also has a small stake in Canal Plus, has been talking to Hachette about the possibility of joining its consortium and Television South (TVS), the fast-growing ITV contractor for the South of England, is also interested in a stake of up to 5 per cent.

To the French public, all this deal-making suggests the battle for TF1 and the other two private channels has been rigged from the start, a cynical attitude lent credibility a few weeks ago by one of the most major decisions of the CNCL. The supposedly independent 16 member commission appointed new chairmen to all the public television organisations—the three key posts all went to people closely associated with Mr Chirac's RPR party.

As long as the Government continues to control the allocation of broadcasting franchises, deregulation seems little more than the tradition of political patronage underground—not reform it.



The first channel, oldest and largest of the three state-owned television networks to be privatised under the conservative government's reform. Its deficit was put at FF1.6bn in 1985, but the government expects it to fetch about FF4bn.



Government has decided to keep the second channel in the public sector. It has long been regarded as both profitable and the most professionally run state network. It is now struggling to regain top ratings position from TF1.



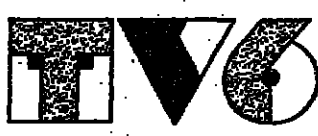
A regional network which will remain for the time being under state control. It has the lowest ratings of the three state networks, but has sought to enhance its appeal by screening more feature films.



Europe's first pay TV channel, controlled by the Havas media and advertising group. It is regarded as "private" although Havas is controlled by the state. It specialises in films and sport.



France's first private commercial nationwide TV network: came on air last February. Criticised as the "spaghetti channel" it specialises in soaps, games and variety shows. It has recently started to become more popular.



Known as the "music channel." The previous Socialist government awarded the concession to operate this network to a group led by Geumont, the French film production group. Mainly pop and rock popular.

Runners in the BBC stakes

The race for the director-generalship of the BBC is now hotting up with Ladbroke's playing their usual sharp-nosed role in the great decision of the nation.

In the first furlong, Brian Wenham, managing director of BBC Radio and the leading internal candidate is neck and neck with Jeremy Isaacs, chief executive of Channel 4 at 2-1. Michael Checkland, present deputy director general, is 9-2; John Tusa, managing director of BBC External Services, stands at 7-1; David Dimbleby, from 10-1 to 8-1; Paul Fox, managing director of Yorkshire Television, is 10-1; Michael Grade, director of programmes at BBC Television on 12-1. Sir Alastair Burnett of ITN is at 14-1, and 16-1 is offered against the rest—whoever they might be.

Ron Pollard of Ladbroke's, who admits the book is more fun than serious business, says that the money has really only been going on three candidates: Wenham, Isaacs and Dimbleby. "To save you throwing your money away it might be well to bear in mind the following. It is not even clear whether Jeremy Isaacs will apply. He has been seen frequently at the opera and at musical soirées recently and friends believe it is the wish of the Royal Opera House he really wants when Sir Claus Moser retires in the summer.

Paul Fox and Michael Grade will not apply. Burnett could not afford to. The opportunity has come a bit too early for John Tusa, and Michael Checkland, the accountant, will probably be kept on to mind the shop as deputy, possibly with a pay rise and an expanded role. Dimbleby is a strong runner but there could be a stewards' inquiry if it were thought he had been given too much of a start.

Which leaves Brian Wenham, who must be in with a chance if he can only avoid appearing too clever by half.

But as Anthony Smith, director of the British Film Insti-

Men and Matters

tute, warns, there was not the slightest hint last time in the public prints that three of the six on the short list had even applied.

Political move

Mario Ramon Beteta's decision to step down as director of Pemex, Mexico's state oil monopoly, to become governor of the State of Mexico, has put the country's political pundits in a whirl.

Long one of the most powerful men in Mexico's political establishment, Beteta is now seen as a long-shot possibility for the presidential race in 1988.

Beteta is a close associate of President Miguel de la Madrid. He was de la Madrid's boss in the finance industry, a public credit directorate in 1965 and served as finance minister with de la Madrid as his deputy ten years later. An imperious, dominating personality, Beteta was given thorough job of reordering Pemex's finances when de la Madrid became president in 1962.

Whatever his presidential ambitions—and his as yet unnamed successor at Pemex will undoubtedly come into that reckoning as well—Beteta's new post will assure him of a key political role well into Mexico's next administration. The six-year governor's term will end in 1993.

As director of Pemex, Beteta has been in constant combat with the monopoly's powerful and notoriously corrupt union. If that fight had a clear victor, it was not Beteta, but Joaquín Hernández Galicia, the union's boss. Hernández is now urging the government to give the Pemex job to an "authentic oil man"—a

reference to Beteta's background as a quintessential technocrat.

Late show

Soviet television viewers, excited by last month's series of four films about the Russian revolution, which portrayed Lenin as a human being rather than the idealised hero usually served up, have a lowly activist to thank.

The films, called "Additional features to the portrait of Lenin" and based on scripts by Mikhail Shatrov, now secretary of the Soviet writers' union, were made in 1967 and 1968—and immediately banned. So great was officialdom's horror at the picture of the Soviet leader struggling with

problems and having doubts, that all copies were ordered to be destroyed.

Luckily, the archivists preserved one print; and it is this that has been brought to light 20 years later under Gorbachev's more relaxed regime.

Yet another first in these films is that Lenin is shown surrounded not only by fellow revolutionaries but also by full-blooded opponents.

Shatrov's latest play, "War or Peace," meanwhile, is due to be staged soon in a Moscow theatre, bringing to the stage Lenin with his last chunk of Bukharin and Trotsky, long absent from public view in the Soviet Union.

Acquired taste

The leading financial and industrial news data bank in Japan is a six references to Guinness. Most of them are about people aged over 100. None of them deal with the current scandal over attempts to prop up the drinks company's share price.

To the Japanese, Guinness is a name that has to do with the Book of Records—no drink. The leading Japanese national newspapers have devoted only a few brief paragraphs to the scandal that has rocked Britain, concentrating on the fact that the chairman was forced to resign.

Even if the subject had been given more generous treatment the average Japanese reader might have had difficulty understanding it. Insider trading and share price manipulation are everyday practices in Japanese stock markets.

Effective IBM Communications

Computer Marketing can provide effective Data Communication Networks from IBM mainframe to personal computers.

- ★ Communications Controllers
- ★ Token Ring Networks
- ★ Personal Computers including IBM, COMPAQ, TOSHIBA etc.
- ★ Protocol Convertors
- ★ Data Cabling
- ★ Network Consultancy and Design
- ★ Installation and Maintenance services

and we also provide

★ Training and full support

For cost effective

Data Communications that work

Call 04867 4555 or 021-742 0781

Computer marketing plc

Network systems division
 CMA House, Lansbury Estate, Lower
 Guildford Road, Knaphill, Surrey GU21 2EW
 MIDLANDS OFFICE: 2nd Floor, Elmdon House,
 2291 Coventry Rd., Sheldon, Birmingham B26 3PD

Observer

CIVIL LIBERTIES have rightly displaced the economy as a topic of concern just when Britain is enjoying the nearest thing to a boom that it has experienced since the world-wide oil shock of 1973.

That is why the Chancellor has, I would guess, \$4bn to divide between cutting taxes and reducing Public Sector Borrowing Requirement.

The best view of underlying trends is obtained by looking at movements through the year rather than at the whole year-on-year comparisons now in fashion.

The first estimates of real domestic product growth between the end of 1986 and 1987, due on February 18, will be revised at least 20 times in the months and years to come. Revisions have typically ranged from minus 0.5 per cent to plus 2.2 per cent. On average, the final published growth rate is 0.8 per cent higher than the initial estimate.

Indeed whatever headlines initially appear, the final estimate for growth in the course of 1986 is likely to turn out at least 3 per cent, and 3½ per cent or more looks likely for 1987.

This is nearly two-and-a-half times the average growth rate achieved since the 1973 oil price explosion under either Labour or Conservative governments. Nevertheless, it would have been no more than par for the course in the Golden Age before 1973.

The rise in output, together with the demographic decline in labour force entry has been just sufficient to bring a slight decline in unemployment, after allowing for definitional changes and special measures.

Crucially, the estimate that there is underlying unemployment of 10,000 a month, or half a percentage point a year. This is far from magnificent considering that it is associated with boom conditions by definition better than average.

The evidence for a boom comes even more from demand and spending rather than output. Real consumer spending rose by nearly 5 per cent in the course of 1986. The main driver was the rapid growth in personal incomes, which in its turn resulted from falls in oil and commodity prices.

The consumer credit boom further boosted consumer spending, and the personal savings ratio fell by about 1½ percentage points in 1986 to around 9 per cent.

Consumer spending was not the only source of rising real demand. Fixed capital formation, currently the most successful of the three, rose by 3 per cent and government spending on goods rose by 1½ per cent. The most important

Economic Viewpoint

The nearest thing to a boom in UK growth

By Samuel Brittan

measure of exports, "export volume excluding oil and erratic items" rose by 6 per cent in the last half of 1986, compared to the last half of the previous year.

Taking everything together, Goldman Sachs estimates that total real final expenditure rose by 4 per cent in the course of 1986. Output rose less of course because some of the increase in demand leaked into imports.

Nevertheless, of the main dangers to the UK recovery I would put the balance of payments lower down on the list than three others — the vulnerability of the world economy, the risk of a resurgence in British inflation and political pressure on sterling.

Indeed the most encouraging sign for the British economy has been a major improvement in international competitiveness. Sterling has fallen by 12½ per cent since December 1985. Even more relevant has been a fall of 22 per cent against the D-Mark, as more than half Britain's trade is with EEC-linked countries.

Much less usual of this depreciation has so far been eroded by higher unit costs. There are even the first signs of a deceleration in nominal earnings, which have been rising by 7½ per cent per annum since 1983. Manufacturing productivity, which fluctuates erratically with output, has spurred upwards. Unit costs are now only 3 per cent above a year ago, and the estimates may be revised downwards within a year. What matters is that the deterioration should be a temporary one of a J-curve kind and not the

beginning of a long period of net international borrowing to finance current consumption.

The main failure of economic policy in 1986 was the inability to consolidate the dip in inflation to 2½ per cent in the middle of the year, reflecting falling oil and commodity prices. The Treasury may well revise upwards its 1987 inflation forecast. Inflation is likely to touch 4 to 5 per cent some time this year.

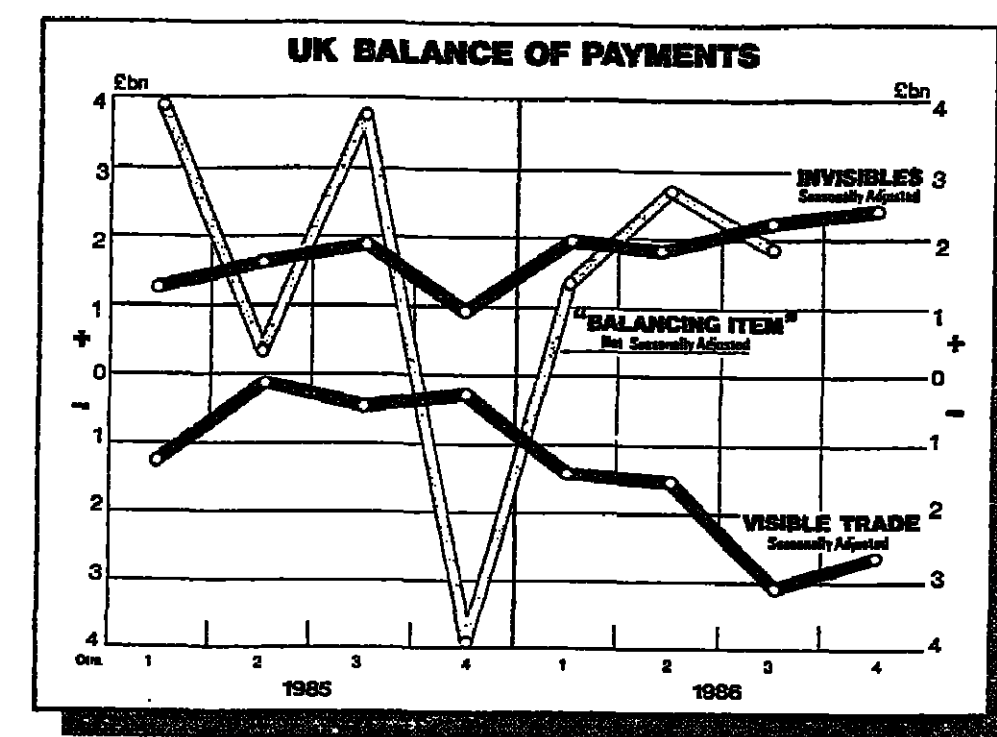
The most important condition required to prevent an inflationary take-off is the same as that required on the balance of payments front. It is to stabilise sterling so that competitive

prices are maintained, but a fresh inflationary impulse is avoided. The recent weakness of sterling against the D-Mark is worrying for the stability of the sterling index has only been maintained because of the rise against the dollar.

The next most important, and related, condition is to maintain wage restraint despite a continued upturn in non-oil profits. Industry would be likely to respond more vigorously to present competitive advantage and restrain pay increases (a) if it were convinced that sterling would not be allowed to rise against the dollar.

The two conditions together make up a strong pragmatic case for joining the European Monetary System, which most observers believe likely after the election. But there is still a human obstacle to overcome.

Moreover, the latest EMS membership is not a sufficient definition of sterling policy, lowered. Is it not time to study these issues and to prepare the ground for reforming the existing institutions on the lines of a Bretton Woods Mark II equipped to deal with the great changes which have taken place and are foreseeable in the future?



more than exports — nearly 9 per cent in the second half of 1986 compared with the year before, again excluding erratics and oil. This was partly a reflection of the usual lag, known as the J-curve, before depreciation improves the trade balance and partly a reflection of rising home demand.

There have of course been other influences on the balance of payments. The invisible balance improved over the same period by nearly £3bn at an annual rate, but the surplus on oil trade was slashed by more than £4bn.

Adding everything up, the recorded balance of payments swung from a surplus of £4.1bn per annum in the last half of 1985 to a deficit of £2bn in the last half of 1986.

There is, however, yet another statistical joker. This is the balancing item or "errors and omissions". This is conventionally placed in the capital account. It has been on an erratic but rising trend, and may now be running at £5bn to £5.5bn per annum.

It is not, however, the exact size or even sign of the current balance that matters. World capital markets are short of creditworthy borrowers and can easily finance many times over any deficit that occurs in 1987 after a long series of surpluses. What matters is that the deterioration should be a temporary one of a J-curve kind and not the

beginning of a long period of net international borrowing to finance current consumption.

The main failure of economic policy in 1986 was the inability to consolidate the dip in inflation to 2½ per cent in the middle of the year, reflecting falling oil and commodity prices. The Treasury may well revise upwards its 1987 inflation forecast. Inflation is likely to touch 4 to 5 per cent some time this year.

The most important condition required to prevent an inflationary take-off is the same as that required on the balance of payments front. It is to stabilise sterling so that competitive

prices are maintained, but a fresh inflationary impulse is avoided. The recent weakness of sterling against the D-Mark is worrying for the stability of the sterling index has only been maintained because of the rise against the dollar.

The next most important, and related, condition is to maintain wage restraint despite a continued upturn in non-oil profits. Industry would be likely to respond more vigorously to present competitive advantage and restrain pay increases (a) if it were convinced that sterling would not be allowed to rise against the dollar.

The two conditions together make up a strong pragmatic case for joining the European Monetary System, which most observers believe likely after the election. But there is still a human obstacle to overcome.

Moreover, the latest EMS membership is not a sufficient definition of sterling policy,

employed or the young.

● The regional gap. Workers in the north, the west and the Midlands are inhibited from taking jobs in the south by soaring housing costs.

On the other hand rigid wage structures, determined by collective bargaining, prevent pay rates from reflecting regional supply and demand differentials. Thus jobs do not move to where workers are.

Faced with these questions the so-called "Budget judgment" fades into insignificance. The main arguments against tax cuts and for reducing the PSBR are: (a) the general principle of cyclical adjustment and built-in stabilisers and (b) the specific case for a brake on the growth of nominal demand and thus relieving balance of payments and inflationary pressures at the present time.

The case for sticking near to the published PSBR projection — and for either cutting taxes or increasing some public expenditure — is that a period of above-trend growth is required to reduce unemployment. This is an argument we have heard many times before. Expansionary policies, which do not contain a nominal safety catch have a tendency to crash.

Personally, I shall be judging the Budget by micro and distributional rather than macro considerations. If all the concessions relate to plans such as Profit Related Pay, the long-term unemployed and selective help for the low paid, I shall not worry about the PSBR. If on the other hand the emphasis is on basic rate cuts or thresholds, then every penny of the cuts will be too much.

Lombard

Doctors in trouble

By Joe Rogaly

Whatever else you may think about the Health Service, the number of doctors is growing. In fact it is growing so quickly that we may face a glut of doctors in the 1990s; meanwhile there is the immediate problem of being fair to the Asian and other non-white doctors who are imported in their thousands when there was a shortage of home-grown practitioners.

Let's look at that potential glut first. If you take a long run at it, the figures are impressive. The number of doctors in general medical practice has risen by around 25 per cent since 1961 and this has offset even the increase in the elderly population, which demands more medical care. Thus the average number of patients per doctor fell from 2,250 in 1961 to 2,150 in 1981 (in spite of a sharp rise during the sixties).

Since then the fall has been more dramatic: to 2,010 in 1985, and probably just below 2,000 this year. There was a particularly sharp drop in 1982, as larger numbers of medical graduates came on the market. Something had to be done. At the Department of Health and Social Security some officials favoured a reduction in the intake of medical students.

The preferred solution was to turn off a quite different tap: the annual inflow of between 1,500 and 2,000 mainly Asian doctors. This is being achieved by means of administrative legerdemain. Nobody said, "doctors from under medical schools cannot come here any more as we have enough of our own," although that was what was intended.

Use was made, instead, of the requirement that doctors entering Britain from overseas must pass the Professional and Linguistic Assessment Board test set up by the General Medical Council, or fight their way through a stringent procedure for exemption. Since April 1985 a third hurdle has been added: the Home Office must be asked for permission to remain for up to four years for the purpose of undertaking postgraduate training in hospital.

After that the doctor must go back home unless he or she has a job at, say, consultant level, plus a sponsor who can demonstrate that no suitable British applicant is available.

A report* just published by the Commission for Racial Equality demonstrates that, so far, a British-born white doctor has been far more likely to reach consultant status than a doctor from overseas.

Now most of the 18,000 or so foreign-born doctors currently practising in this country are Asian; less than one-twentieth are white. The CRE report indicates that four-fifths of them came here for postgraduate study, intending to return home and that the overwhelming majority now feel they are here to stay. They currently constitute some 27 per cent of hospital doctors. The proportion is falling, but the numbers are not.

The implication of the carefully-worded CRE report is that these doctors are not always fairly treated. They are to be found in the two least popular specialties — geriatrics and psychiatry. (The figures shown are for 1981, when 84 per cent of registrars in geriatrics were from overseas.) They are a tiny minority in the popular specialties — particularly in general surgery. Although some 60 per cent have obtained their FRCS, MRCP and the like while studying here, they have to try more often for promotion.

Most strikingly, some 14 per cent of the white and 19 per cent of the overseas consultants who were asked said that it was "natural to discriminate." Half the non-white and 40 per cent of the white doctors asked felt that there was discrimination in the Health Service.

There are good answers to this. By and large the Asian doctors are younger than their British counterparts: promotion may yet come. The college of original study may count: why should it not? Although the report has countervailing arguments, it is understandable that patients may be concerned about linguistic ability — after all, some 45 per cent of overseas doctors speak a language other than English at home.

Yet none of this quite suffices to dispel the sense of unease aroused by the CRE document. We welcomed them when it suited us. Are we playing straight with them now?

*Overseas Doctors. A Research Study. Commission For Racial Equality, £1.

Performance measurement

From Mr P. Meins.
Sir, While I have some sympathy with Mr Allison's other concerns (January 20) his criticism of performance measurement is, I suggest, slightly off target. The problem is not how or whether to measure performance but what to do with the figures when they have been calculated.

There is in my view some irresponsible advice in this area and a tendency for funds to engage in fruitless switching to the managers who happen to be successful, without systematic analysis of results or indeed a coherent strategy being developed in the first place. This may in turn encourage investment managers to adopt the short term outlook about which Mr Allison and many other commentators are now complaining.

Trustees of pension funds and other institutions need to set down clear objectives for their investment managers, over a sensible timescale, and ensure that the implications are fully considered and accepted by both the managers and themselves. Actual results should then be monitored against these objectives over the agreed timescale. The identification of risk is part of this process.

P. G. Meins,
(Director, Actuarial, Benefits Consultancy Services),
Coopers & Lybrand Associates,
Plumtree Court ECA.

Maximum local autonomy

From Mr A. McEvoy
Sir, John Lloyd's presentation (January 26) of the present position of the Loyalist population of Northern Ireland is accurate, but his proposed remedy, the "Integration" idea of Robert McCartney's group, will not be adopted, for two reasons.

It would require the unilateral repudiation of the Anglo-Irish Agreement by the UK Government, thereby releasing the Irish Republic from all commitments to co-operate in the pacification of Northern Ireland. More profoundly, the sociology of Northern Ireland is so different from that of Great Britain that British self-interest precludes it. Integration would merely re-establish for Northern Ireland the unsuccessful union of the pre-1921 UK. The fundamental constitutional pre-suppositions which give Great Britain stability do not exist in Northern Ireland: for example the crown and monarchy, representing national unity above party politics for Great Britain, is in Northern Ireland seen as an intensely partisan political, and even a sectarian, symbol. The risks of "integrating" such a mentality within the body

Letters to the Editor

politic of Great Britain are simply too great.

An alternative? Here in Switzerland cultural and confessional differences led to civil war in the 19th century, yet today the major confessions, further divided into three (four?) language blocs, live in harmony. That is achieved, not by denying diversity but by encouraging its expression through maximum local autonomy and civic responsibility. Those concerned with the future of Ireland (and not just its Northern province) could with advantage study this prototype.

A. J. McEvoy,
ICP 2,
Université Universitaire,
1015 Lausanne,
Switzerland

Incentive schemes

From Mr L. Moss

Sir, Mr P. Murray (February 2) is mistaken in his assertion that favourable tax treatment for share option schemes is limited to a subscription value of £100,000. The correct limit is four times PAYE earnings or £100,000 whichever is the greater. Tax-favoured options are indeed available up to four times earnings for the majority of participants: the latter limit is mainly applicable to participants not taxed under PAYE.

In fact Inland Revenue rules are significantly more generous than institutional guidelines. While the latter impose a four-times earnings limit on all options granted in a 10-year period, tax rules ignore options previously exercised. As tax relief is available for options if exercised three years from grant, tax-favoured options of as much as 16 times earnings could be granted in a 10-year period for a company in a position to ignore institutional guidelines.

Surely however the issue of which limit is "right" is less important than the question of what targets should be satisfied before options can be exercised? It is not so much a matter of motivating already well-motivated executives as relating reward to the delivery of shareholders of real value above and beyond inflationary and speculative share price increases. Burton should be commended for incorporating performance targets in its share option scheme, in marked contrast to most other British companies.

The real issue, however, that shareholders should be addressing is what level of prospective performance is already being rewarded by directors' current remuneration, and whether performance targets are at a level to provide sufficient additional shareholder value to justify the grant of further share options.

Leslie Moss,
Sibson/J & H,
195 Knightsbridge, SW7.

Exchange rate problems

From Mr J. Weiner.

Sir, Mr Brittan (January 29) agrees that "floating exchange rates have been a disappointment to their protagonists." By extension they have confirmed the worst fears of their sceptics and critics. Mr Brittan concludes his discussion of the proposed alternative of target exchange rate zones by saying that we shall be riding for another fall if we attempt to try them without thinking through the underlying problems.

It is indeed high time — if not too late — to return to basics. Even if it is too late to avoid a damaging dollar crisis, reinforced to boot by overt protectionism, we must return to fundamentals in order to surmount it and progress beyond it. Anglo-American preparations for Bretton Woods in the war started long before victory was in sight!

The overriding issue I suggest, is the adjustment of imbalances and not the problem of exchange rates. We need a system for balancing the global books. Such a framework could resemble the outlines of the broad based clearing union proposed by Maynard Keynes at Bretton Woods as against the more narrowly based and capitalised stabilisation fund which resulted in the original IMF. Even so, let us not forget, in the words of Paul Baran's distinguished Winchott Memorial Lecture of 1981 on "The disorder in world money" that Bretton Woods Mark I gave the world between 1946 and 1971 25 golden years of reconstruction and unprecedented economic growth reconciled with a measure of dual stability of exchange rates and domestic prices which must fill us with nostalgic envy today.

There are lessons to be learned from the breakdown of Mark I and from the damaging instabilities which have followed. Is it not time to study these issues and to prepare the ground for reforming the existing institutions on the lines of a Bretton Woods Mark II equipped to deal with the great changes which have taken place and are foreseeable in the future?

Personal equity

From the Administration Manager, PEP Division, Prudential Portfolio Managers.

Sir, Mr Scammell (January 29) compares the management charges of personal equity plans with their tax benefit and concludes from this there are no financial benefits to the basic rate taxpayer. He would argue that this does not do justice to the arrangements. Take for example product which simply wraps around a unit trust purchase. Under a direct comparison is possible between two competing savings products. The PEP version must win, albeit by a whisker, and should be bought therefore, since the tax withheld on the distribution by the unit trust is reclaimable within the PEP.

It is the capital growth that professional investment managers can achieve that gives a PEP its added attraction. PEPs have opened the way for people, with a comparatively modest amount to invest, to have their money professionally managed. Indeed, the low paid, if only all the historic evidence to support the belief, that an equity based investment will beat a deposit. With tax relief, however small, the advantage is accentuated.

M H Dinning,
51-69, Ilford Hill,
Ilford, Essex.

How not to teach mathematics

From Mr P. Macaskie

Sir, Michael Dixon in Lombard (January 30) makes a very unfortunate choice in the example he chooses to criticise the numeracy of the English population. He states that one-third of a representative sample of the adult population were defeated by the question: "If you bought five Christmas cards for 50p how much would each card cost you?" This is surely not a test of numeracy but a study in logical interpretation of the English language. On posing the question to a sample of merchant bankers, I was given three answers, all of which could be justified, showing that the question could be interpreted in a number of ways.

Patrick Macaskie,
28 Cathmor Road, W12.

Join our Anniversary Celebrations

To celebrate our 21st anniversary we're presenting you with three tempting offers.

- | | | |
|---|--|---|
| FREE WEEKENDS
Stay a total of three nights at Full, Trumpcard or Corporate rates and qualify for a free one-night weekend for 2, or stay six nights and qualify for a free two-night weekend. | FREE BOTTLES OF SPIRITS
Stay two consecutive nights or more at Full, Trumpcard, Corporate or Highlife weekend rates and receive a free bottle of whisky or gin per room. | SUPER-VALUE HIGHLIFE BREAKS
Treat the family to a few days this winter when our special low rates for weekends are even better value. |
|---|--|---|

WE'RE celebrating from 15th December 1986 until 31st March 1987. For immediate reservations, and for a Celebration 21 leaflet containing full details, phone 01-937 8033, or fill in the personal invitation card below and send to Thistle Hotels, Celebration 21, 5 Victoria Road, London W8 5RA.

Thistle Hotels have pleasure in inviting
M. (COMPANY)
of Address Tel.

to join our 21st anniversary celebrations

Celebration 21
RSVP: Thistle Hotels, Celebration 21, 5 Victoria Road, London W8 5RA.

IN ABERDEEN, BIRMINGHAM, CHELTENHAM, DUNDEE, DUNFERMLINE, EAST MIDLANDS AIRPORT, EDINBURGH, GATWICK/HORLEY, GLASGOW, LIVERPOOL, LUTON, MANCHESTER, MILNGAVIE, NEWCASTLE, NOTTINGHAM, RICKMANSWORTH, ST ALBANS, WETBRIDGE.

THISTLE HOTELS
21 years of individuality and excellence.

Accountancy Appointments

AT A CAREER CROSSROADS?

Hill Samuel Investment Services Limited requires Executives aged 30-50, in London and Home Counties, to be trained to offer a wide range of financial services to businessmen, professional intermediaries and individuals.

Send cv to:
David Moss
HILL SAMUEL INVESTMENT SERVICES LIMITED
1 Fir Tree Close, Ascot, Berks or Ring (0800) 27066

Appointments Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:

Jane Liversidge
01-248 5205
Daniel Berry
01-248 4782
Emma Cox
01-236 3769

Treasurer International Stockbroker

London
£40,000 - £50,000
package including car

This is a new appointment with one of the leading independent stockbrokers in London. The group has built up a reputation for the excellence of its expert advice on international markets offered to clients, both institutional and private, which has enabled it to maintain its independence in this competitive market place.

With significant growth in the size of their operations worldwide, they now seek an individual capable of running the newly formed Treasury Department which services an international cash flow in excess of \$1 billion.

For this position we are seeking a qualified accountant aged 30-45 with a proven track record in international treasury management and who would be able to play a key role in defining and implementing systems and generally organising and establishing this new department. Experience to date should include a sound knowledge of most common FX transactions and money market instruments as well as a good understanding of microcomputer based financial modelling systems. The remuneration package for this

particular role will reflect the experience of the individual, although for the exceptional candidate salary will not be a bar to recruitment.

Candidates interested who possess the relevant qualifications and experience, should write enclosing a full CV, and details of current salary, quoting reference MCS/1024 to Michael Madgwick Executive Selection Division Price Waterhouse Management Consultants No 1 London Bridge London SE1 9QL

Price Waterhouse

FINANCE DIRECTOR STRONG GENERAL MANAGEMENT BIAS

City

Package c.£75,000

Our client is one of the largest independently owned Stock Exchange companies. It has experienced considerable growth in recent years, both organically and through aggressive acquisition.

A Chartered Accountant is required who, in addition to acting as Finance Director and ensuring that all stock exchange reporting requirements are met, will work closely with the young, entrepreneurial Chairman and assume responsibility for a range of general management tasks.

Candidates must have strong 'people' skills; be confident, energetic

and tenacious and have the ability to cope with, and prioritise, a wide variety of financial and administrative issues.

Previous experience in the financial services sector is essential, including familiarity with Stock Exchange requirements. The remuneration package is negotiable and could include equity after a qualifying period. Candidates are already likely to be in a senior role in the City and unlikely to be earning less than c.£50,000.

Please write in confidence, quoting reference 7501/L, to Valerie Fairbank, Executive Selection Division.

PEAT
MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

ASDA Controller - Management Audit Leeds c£30,000 + Car

ASDA STORES is the rapidly expanding £2bn v/o superstore retailing Division of the ASDA/MFI Group. As part of their continuous commitment to improving and increasing the professionalism of their finance function and technologically advanced control procedures, they wish to appoint a Controller - Management Audit.

This newly created position carries a brief of profit maximisation and will entail responsibility for the development of the existing audit function (27 staff), both at store and Head Office level. Key areas of involvement will include the implementation of new control techniques, (particularly in the field of computer audit), development of a team of profit-orientated Internal Consultants,

participation in formulating the company's financial strategy and contributing to overall management of the business. Career prospects are excellent.

Candidates, aged 30+, should be graduate ACA's, with in-depth knowledge and experience of the latest audit techniques applicable to highly sophisticated computerised systems, together with the personal presence, highly developed communication skills and commercial awareness required to operate successfully at Executive level in a major group.

Generous relocation facilities are available where appropriate. Interested applicants should write to Alan Dickinson ACMA, quoting reference 7052, at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ. (Tel: 0532 450212).

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

DIRECTOR OF LEGAL SERVICES

City

c£50,000

As a lawyer with a sound grasp of corporate law and a practical approach to legal and organisational problems, you will be attracted by the post of Head of Legal Services. This is a new appointment to manage and develop an expanding department, and become the principal adviser to the Board of a body which will function under the Financial Services Act.

The vacancy will be particularly attractive to legal practitioners, with a contentious or non-contentious background, who are stimulated by the challenge of impending regulatory changes. Ideally aged over 35, you will already be established in a successful career and would welcome the opportunity to hold a post of distinction.

For further information contact Anita Doswell of Reuter Simkin at 1, Gracechurch Street, London EC3V 0DD, telephone: 01-626-2041, who has instructions to prepare a shortlist. Please quote Reference C233.

REUTER SIMKIN

RECRUITMENT AND MANAGEMENT CONSULTANTS

LONDON • LEEDS • WINCHESTER • BIRMINGHAM

F. D. DESIGNATE - FOOD SECTOR

West London

c£30,000 (Package) + Car

Our client, a specialist FMCG Company is making rapid progress towards a USM listing. With current turnover approaching £8 million, they have an envied reputation as the innovative force in provision of food and drinks to the travel and catering industry.

The role of F. D. Designate carries full responsibility for an Accounts Department of ten staff, headed up by the Company Accountant. Due to the characteristics of the business, the position will require extensive liaison with the marketing, operating and purchasing functions, as well as an involvement in developing the company's acquisition policy.

It is essential that interested applicants hold a suitable accounting qualification and have recent exposure to the food industry or related sectors. The successful candidate is also required to be computer literate as the company is extensively computerised.

The position, which will carry full Board status within six to twelve months, offers an attractive salary package including a profit share scheme and fully expensed car. A share option scheme is currently under negotiation.

For further information please send a current C.V. to Jane Griffiths at the address below, or phone her on 01-930-7850.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

TREASURY APPOINTMENTS

London

To £21,000

These appointments have arisen within the dynamic and rapidly expanding Treasury department of a major British group, involved in financial services, property and a range of trading activities in the United Kingdom, Europe and the United States.

The Department is progressive and offers the opportunity to work with a dedicated team of professionals in the development of corporate treasury management. Career prospects are excellent.

Treasury Accountant

This represents a first class opportunity for a qualified accountant with 1-2 years' treasury experience or candidates who have decided their careers will go in this direction and have a keen interest in financial markets, corporate financing and international business. Candidates must have good experience of microcomputer techniques. Ref: 1042/7416.

Dealer/Analyst

This is a key role with responsibility for foreign exchange dealing, day to day cash management and management reporting. Ideal candidates should have relevant experience, be of graduate calibre, be numerate, and be capable of using their own initiative. Familiarity with microcomputers would be an advantage. Ref: 1043/7416.

Written applications, enclosing up-to-date C.V., should be submitted in strict confidence to Eric Sutton or Carol Saunders at our London address, quoting the relevant reference no.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS

DOUGLAS & LLAMBIAS

LONDON • LIVERPOOL • MANCHESTER • ABERDEEN • EDINBURGH • GLASGOW • DUBLIN
DOUGLAS & LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS

TELEPHONE: 01-836 9501

THE FINANCIAL TIMES

has a vacancy for an

Accountancy and Tax Correspondent

Applicants should be experienced financial journalists (familiar with company accounts and able to write clearly and interestingly about complicated issues). On the accounting side, the post will involve a steady flow of news reporting on developments within the profession and within firms, regulation and accounting standards, as well as features and analyses when appropriate. On the tax side the brief will include news and analysis, including contributions to the Weekend FT.

Applications, together with a full curriculum vitae and some examples of recent work, should be sent by February 11 to:

Michael Hand, Assistant Editor
Financial Times, Bracken House
Cannon Street, London EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ACCOUNTING IN THE CITY

CHIEF ACCOUNTANT

to £35,000 + benefits

As a qualified accountant aged (28-34) with previous experience in a financial services organisation you will head up the accounting function and pioneer systems development within a substantial international banking group operating in securities, real estate and long term loans. Ref SW0358

HIGH PROFILE AUDIT

to £25,000 + bank benefits

Active in banking, broking and leasing this major group seeks a recently qualified individual who would like to gather invaluable long term career experience in depth and breadth throughout all major world financial centres. Ref RS0362

Please contact Sarah Wainman, Telephone: 01-256 5041 (out of hours 01-981 6983)

VENTURE CAPITAL EXECUTIVE

c£30,000 + substantial benefits

A challenging opportunity exists within a newly created team of a prestigious merchant bank. You will be a young ACA with a record of success in a venture capital/corporate finance environment. Ref NP0334

MANAGER, ACCOUNTING

to £25,000 + bank benefits

The securities arm of an international banking group seeks a recent ACA with financial sector experience. You will be responsible for financial accounting and reporting, and be well placed to progress into banking operations. Ref PW0353



Management Personnel

10 Finsbury Square, LONDON EC2A 1AD.



Financial Accountant

The best of
both worlds!

LINK
MANAGEMENT
SELECTION

Joining a company that is a subsidiary of the Allied Lyons Group means you can expect the advantages of working within a medium sized manufacturing company as well as the prospects that a global organisation offers - we call it the best of both worlds!

Reporting to the Financial Controller your responsibilities will range from managing and motivating your team to liaison with the external financial world and the control and co-ordination of the year-end results. As a decision maker who enjoys the accountability environment you will have the personality to get the most from your staff and the ability to execute workload with efficiency.

Ideally you will be an experienced man-manager with sound technical competence. Your diplomacy and communication skills will have played a part in your present position and you will be keen to extend the success you have so far attained.

As a qualified ACA or ACCA, perhaps making your first move out of the profession, you will be aiming to move into a position which offers security and wide career opportunities.

If this sounds like the future you're looking for please write enclosing a c.v. to: Mrs Jennifer Baker, LINK Management Selection, 24 Buckingham Gate, London SW1E 6LB. Telephone 01-834 3777.

Accountancy Appointments

STRATEGIC CONSULTANCY

Banking and Financial Services Sector

Age 25+ London Based £40,000 + Car

Our client is a "worldwide" force in management consultancy, enjoying considerable growth and success within the United Kingdom.

They now seek to recruit several highly skilled graduate senior consultants and consultants with the personal and technical skills to thrive in a fast growing and demanding multi-disciplinary team environment.

Consultants, aged 25-30, should have a minimum of two years experience either within strategy consulting or in participating in strategy formulation within a financial institution.

Senior Consultants, probably aged 28-35, should have an established track record, with a minimum of five years within strategy consulting for financial institutions, covering such areas as:

- The management of change
- Diversification strategies
- Organisational effectiveness
- Marketing strategies

Business development skills are essential at all levels, and only those with exceptional academic and practical work experience will be considered.

In the first instance, please write to Trevor Atkinson F.C.A., enclosing a detailed c.v. and quoting reference BE 3501/7410.

MANAGEMENT CONSULTANCY RECRUITMENT DIVISION
DOUGLAS & LLAMBIAS
LONDON • LIVERPOOL • MANCHESTER • ABERDEEN • EDINBURGH • GLASGOW • DUBLIN
DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

DEVELOPMENT CAPITAL SPECIALIST

County Limited is the finance and advisory company of NatWest Investment Bank. In addition to London there are 4 Regional Offices — Leeds, Manchester, Birmingham and Edinburgh. Working closely with London, the Regional Offices are involved in providing finance and advisory services to a wide range of clients from small private companies to large multinationals.

In order to take full advantage of opportunities in the Midlands, the Birmingham Office seeks to recruit an experienced Development Capital Specialist who can make an immediate contribution to marketing, negotiation and completion of equity related transactions.

Candidates will probably be in the age range 28-35, educated to degree level with a professional qualification (ACA, MBA) and with a knowledge of, or an interest in, the Midlands industrial and commercial scene.

If you can meet the challenge and want to know more about the opportunity, send a comprehensive c.v. to:

Ian Carlton, Personnel Manager, NatWest Investment Bank, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

Initial interviews will be held in Birmingham.

© The NatWest Investment Bank Group

Operational Audit

exceptional career opportunities

ACAs mid 20s/early 30s

Our client is one of the largest and most influential financial groups. The diversity and changing nature of its businesses and reporting systems have created exceptional career opportunities for ambitious young Chartered Accountants.

As members of a high profile team based in the Central London head office you will review and appraise the group's activities, controls and information systems — a wide ranging brief covering the very substantial existing operations, new businesses and recent UK and overseas acquisitions.

These are investigative roles which will enable you to enhance and

£20-30,000 + mortgage etc

demonstrate analytical and communication skills in a highly computerised environment and, working with management at all levels, make a recognisable contribution to financial control.

Future opportunities are extensive and this function is a well proven training ground for rapid promotion into group or operating company positions.

Applicants should ideally be self motivated qualified accountants who have trained with one of the major professional firms.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/554/MF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Finance Director Designate

c£25,000 plus car and bonus

Our client is a small but rapidly expanding company in the leisure industry. Turnover for this year will almost double 1986 figures and the company is highly profitable.

Based in North London, they now wish to appoint a Finance Director Designate to join the small highly motivated management team. Initial responsibilities will include the development of sophisticated management information systems to enable the company to maintain its rapid growth record and diversity into new markets; cash management; and financial input into the preparation of the company's business plans.

This is a significant opportunity for a young qualified accountant to join a successful small company and make an immediate contribution to its growth potential. Candidates, aged around 30, will have previous financial management experience ideally gained in a small company. Experience of computerised accounting systems is essential and candidates must be able to demonstrate excellent communications skills.

If you have the personality and experience to meet this challenge, the prospects are excellent. Please write in confidence, with full details of career to date to: Joanna Carr (ref: 3211).

KMG Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX

Finance Director

Engineering plc

Main Board

Our client is a substantial group of engineering companies with operations both in the UK and abroad. The company is beginning a major development phase under new management and wishes to appoint an ambitious and entrepreneurial Finance Director.

This is an unusual opportunity for a younger candidate to move straight onto the Main Board. You will be expected to make a real contribution to the strategic development of the business as well as taking responsibility for all internal and external financial affairs. You must have all the necessary technical financial skills but you will also have demonstrated your ability to operate on a broader scale.

Please write in the first instance to DDS Recruitment, 4th Floor, 158 Victoria Street, London SW1E 4LB. Under no circumstances will applicants' names be disclosed to our client without prior consultation.

Head of Administration

Spain £25,000+

Our client is a major international leisure complex developer. Its el Capistrano complex on the southern coast of Spain already comprises more than 1,500 high quality villas and apartments, divided into four separate, self-contained villages each with its own full range of services and leisure facilities.

The fifth village is now under way and a big building programme is starting. Our client needs a Head of Administration for its development company who will report to the British President in Spain and take complete charge of the company's finance and administration functions.

The successful candidate will be aged late 20's upwards, well qualified, and fluent in Spanish. Experience will have included the operation and enhancement of computerised management information and control systems, certainly in the international contracting industry and probably in Spanish-speaking countries.

This is a fast-moving, rapidly-growing operation, and there will be ample room to grow with it. Other benefits will include furnished accommodation. English schools are available.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr. C.A. Cotton, Executive Recruitment Division, Stoy Hayward Associates, 3rd Floor, Waterloo House, 20 Waterloo Street, Birmingham, B2 5TF, quoting reference SHA 881.

Interviews will be held initially in London and Birmingham.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS

A member of Horwath & Horwath International

Finance Director

£40,000 plus — with full executive benefits
North Midlands

Established for over 25 years as a public company, our client is one of the most successful trading companies in its sector with a turnover in excess of £100m. During the last five years the group has enjoyed average profit growth of over 20% p.a., and it is expecting this rate of growth to continue.

The Finance Director will be responsible for controlling the financial health and direction of the group and will be expected to participate fully in the establishment and achievement of the commercial business goals. With functional responsibility for the financial operation of over 20 trading companies — each of which are self accounting — a key task will be to maintain effective working relationships with appropriate operating company management through a blend of high quality advice and involvement.

Ideally aged 35-40, you will be a graduate chartered accountant and have a successful record in financial management gained with companies operating in highly competitive market conditions. As well as the highest professional standards you will also need proven management ability, excellent communication skills and a structured and systematic approach to business decision making.

Salary, as indicated, will not be a limiting factor. Benefits reflect the seniority of this main board appointment.

If you believe you have the qualities and experience we are seeking, please write in confidence with full career details, including current salary, to J.H. Woodger, ref. B.44078.

MSL International (UK) Limited,
62 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

FINANCIAL CONTROLLER/ COMPANY SECRETARY

Hammersmith £17,000 + Car

Ideal ground floor opportunity for young qualified accountant (mid 20's) to join small but rapidly expanding sales promotion oriented holding company (PLC) in a friendly, modern environment. Responsibilities will include preparation and reporting of management information direct to Chairman and Managing Director. Experience of computerisation and cost analysis preferable.

Telephone or write to:

The Chairman

Appleton Holdings PLC

Appleton House

139 King Street

London W6 9JG

Tel: 01-748 4460

Accountancy Appointments

MANAGER – FINANCIAL PLANNING US MULTINATIONAL

ACA, MBA 28-33

London

£40k Package

Our client, a dynamic and highly regarded organisation, has a requirement for a professionally qualified financial manager.

Initially the individual will manage the planning function which requires liaison with marketing and operations staff in order to establish strategic long-term and short-term forecasts. It is expected that promotion to Finance Director will occur within 12 months.

This high profile role within a multinational structure has excellent prospects for rapid advancement within the UK and overseas.

The successful candidate, who will have had financial control or planning experience, should be innovative and enterprising. Well developed interpersonal skills and the ability to work well under pressure are essential.

The remuneration package will include a high base salary, bonus and fully expensed executive car. Relocation assistance will be provided where necessary.

For further information please telephone Keith Allen on 01-930 7850 or write enclosing brief details to the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

LOCAL LONDON
GROUP
PLC

FINANCE DIRECTOR

from £35,000 + car and share option

The Group's principal activity is the acquisition of commercial properties, their conversion into business centres with full administrative services supporting small office units and their subsequent licensing and management.

The group's founding directors began operations in 1978 and brought the company to a highly successful USM flotation last year.

By the end of 1987, the group will be operating 16 business centres and generating licence fee income in excess of £6m.

The pace of this development and the group's flotation have created this opportunity for a qualified accountant to join the company as Director

(designate) and give leadership and direction in all aspects of financial management. There will be a strong initial emphasis on the development of practical accounting policies and the enhancement of computerised systems.

This is a young dynamic company with considerable growth potential and the ideal candidate will have property experience in a fast-moving service sector business. The founders seek someone who can share the rewards of realising that potential by effective management and leadership of the company.

To apply, please send full career details, quoting reference 4073/L to Mike Smith, Executive Selection Division.

PEAT
MARWICKPeat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

FUJI INTERNATIONAL FINANCE LTD

Qualified Accountants for...

INTERNATIONAL INVESTMENT MANAGEMENT

Fuji International Finance Limited is the London investment banking subsidiary of one of the world's largest commercial banks. As a result of its innovative and active involvement in the international capital markets, the company has enjoyed a remarkably successful period of growth, both in volume and profitability of business.

Following the sustained superior performance of its client investments and the rapid increase in the volume of funds under global management, the Portfolio Management Division is providing an increasingly significant element of the company's success as a whole.

To keep pace with these developments, there is an

opportunity for a qualified Accountant to take on a key role within the investment support area. The position carries both managerial and technical responsibilities for a team handling all aspects of international investment accounting. Whilst primarily involved in client accounting, the successful candidate will also have scope to participate in the continuing development of the Division's systems and in its support facilities.

Vital qualities are flexibility and imagination, combined with a professional qualification and previous relevant experience, gained in a similar securities area. In return, our client can offer a competitive salary and benefits package, with excellent prospects closely allied to future growth.

Please apply directly to Felicity Hother on 01-606 1706

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2V 6BU

Anderson, Squires

Accountants

At BP Exploration our extensive oil and gas discovery programmes continue to meet with considerable success – not just in the North Sea, but on the UK mainland and in many other parts of the world.

With the level of investment involved, it is vital to manage judiciously every aspect of every activity. Our consequent introduction of new systems and expansion of planning and control activities has created a need for several well motivated people in a wide variety of areas: information systems development, project control, supervision of overseas activities, short-term planning and performance analysis.

Initially, you would be based at our offices in either the City of London, Southern England or Aberdeen. Such is the nature of our business, however, that you would be assured of travel both nationally and internationally, and as your career develops an overseas assignment would be a very real possibility.

Whether you have only recently qualified, have just begun a career in financial management, or are a seasoned professional, as long as you have the right blend of personality and commitment we can offer you high satisfaction, with a salary and benefits package to match.

If you would like to explore the possibility of joining us, please write or telephone for an application form to Jean Coombes, Senior Personnel Officer, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU. Tel: 01-920 3323.

BP is an equal opportunity employer.



BP Exploration Limited

INTERNATIONAL AUDIT

£20,000 to £24,000 + Car

Our client, an International Financial Services group is currently looking to recruit a young graduate Chartered Accountant for their head office operations based in the City of London. The role will focus on financial and management systems which includes computer audit and project reviews. Traveling on assignments basis is approximately 30-40% throughout the year covering all major financial cities. You must be able to communicate at the highest level and also be able to demonstrate your initiative and independence while on assignment.

The group regards the International Audit Services as the development ground for future Senior accounting roles in the group's London office or overseas.

The remuneration offered will be dependent upon experience and will include a company car, non-contributory pension scheme and mortgage subsidy.

Ref no: 0503

For further details please write to: ACCOUNTANCY ASSOCIATES LIMITED
temp./perm. recruitment consultants
5 VIGO STREET LONDON W1X 1AH TELEPHONE 01-436 3388

Newly Qualified Accountancy Appointments

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent PII examinations. We propose to publish the list in our issue of Thursday, March 5, which will also contain several pages of advertisements under the heading "Newly Qualified Accountancy Appointments". The advertising rate will be £43.00 per single column centimetre. Special positions are available by arrangement at premium rates of £52.00 per sec.

Guide to Recruitment Consultants and entries in the Guide will be charged at £65.00 which will include company name, address and telephone number.

For further details, please telephone

Louise Hunter on 01-248 4864

Jane Liversidge on 01-248 5205

Daniel Berry on 01-248 4782

Emma Cox on 01-236 3769

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

International Audit

Brussels Attractive benefits package + car

Our client is a successful US industrial group (turnover USD 2.7 bn) with significant interests in the chemical sector in Europe. The regional audit function is based in Brussels and is responsible for the performance of financial reviews of subsidiaries and joint ventures in Europe.

As a result of an internal promotion within the group, our client seeks two senior auditors to undertake the planning and performance of audits. In addition to financial audits, there will be exposure to systems and operational reviews as well as some investigation work.

This challenging role which has considerable exposure to senior

management involves a significant travel content.

Candidates (m/f) should be aged 26-35, having gained audit experience within a large public accounting firm or an industrial group. You should be fluent in English together with one other European language and should hold a recognised accounting qualification and/or a university degree.

Interested applicants should contact Frank Van de Voorde on Brussels 010 322 648 13 84 or send a comprehensive curriculum vitae to Michael Page

International, Avenue Louise
350, Box 3, B-1050 Brussels,
Belgium.

Michael Page International

Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Investment Research (Chartered Accountant)

Schroder Investment Management Limited is a wholly-owned operating subsidiary of J. Henry Schroder Wagg & Co. Limited, one of the leading U.K. merchant banks, and we are looking for a recently qualified chartered accountant seeking a career in investment research and fund management.

Candidates should hold an upper second class honours first degree and have passed all their professional examinations first time, preferably with one of the major accounting firms.

This is a particularly challenging position suitable for someone of above-average all round ability who is attracted by the possibility of rapid advancement. Career prospects within the Company and the Group are excellent.

We are offering a competitive salary together with an attractive range of benefits including mortgage subsidy, a generous non-contributory pension scheme, free lunches in our staff restaurant, and good holiday entitlement etc.

Applications, which should include a full curriculum vitae, will be treated in complete confidence and should be made to: Mr. John R. Lambert, Director of Operations, Schroder Investment Management Limited, 36 Old Jewry, London EC2R 8BS, quoting reference NT/1.

Schroder
Investment
Management

Schroders

Financial Accountant

Financial Services

c.£18k + Banking benefits N.W. London

This is an excellent opportunity for a recently qualified accountant to 'make their mark' in the rapidly changing financial services sector. Our client is a dynamic and substantial international banking and finance group.

Business expansion and very ambitious plans for its operations in the British market have created this new position where the emphasis will be on management of a busy department of 8, the production of management information, financial and statutory reporting plus considerable development work involving micro and mainframe computerised systems.

There is a strong 'people' element to the role and personal qualities of drive, maturity, and initiative are very important. A genuine interest in computerised financial systems is sought.

Career prospects within this growth orientated group should be very good.

Salary is for discussion as indicated supported by a comprehensive benefits package including mortgage subsidy, low cost pension and relocation where appropriate. A fully financed car will be considered after a qualifying period subject to satisfactory performance.

Please forward your C.V. to Phil Bainbridge, ref. B.35040, Selection Consultant, MSL International (UK) Ltd, Pilgrim House, 2/6 William Street, Windsor, Berks, SL4 0BA, or phone him on Windsor (0753) 842044, or Weybridge (0932) 48606 in the evenings or weekends. All applications will be treated in the strictest confidence.

MSL International
Executive Search and Selection

FINANCIAL CONTROLLER

International Trading Group

ABU DHABI

c. \$40,000 p.a. plus benefits

We are a well established trading group based in Abu Dhabi. Our operations are extremely diverse and include both goods and services.

The financial controller will work closely with the local management to ensure the successful operation of the business and will be expected to formalise the internal accounting structure and to review management information systems at an early stage. There is a significant central accounting and systems team in addition to the finance staff within the divisions. Applicants for this position must be qualified accountants, preferably chartered, and aged between 35 and 45. They must possess excellent management skills, some of which will have been gained in an international environment, in addition to sound accounting and technical skills. Fluency in written and spoken Arabic is desirable but not mandatory.

In addition to the salary which is tax free there will be a company car, free furnished accommodation, annual air travel on leave and associated benefits.

Please send personal and career details to Box AD006,
Financial Times, 10 Cannon Street, London, EC4A 3DF.

Accountancy Appointments

募集

ファイナンシャル・コンサルタント



クーパース・アンド・ライブランドには在英日系企業に対して会計監査、その他のコンサルティング・サービスを専門に行うチームがあります。そして、いまクーパースでは金融業界における日系企業顧客の皆様のニーズの増大に対応するため、銀行、証券会社、その他の金融業のためのコンサルティング部門を拡大しております。

そこで、英語が堪能な日本人の方で、日本の大学の学位をお持ちの人材を募集しております。また、英国ないし米国の大学の学位その他の資格を取得されていればさらに歓迎致します。

日系の銀行でプランニングまたはファイナンスの部門で現在御活躍なさっており、スタッフとして、またはプランニングないしシステムプロジェクトマネージメントとしての経験を含めて5年以上、上記の部門の業務に携わっている方を特に優遇致します。

業務の内容としては、急速に拡大しつつあるチームの一員としてロンドンをベースにコンサルティングの仕事に従事して頂くと共に、クーパースのニューヨーク及び東京事務所との連携業務をして頂きます。実力登用制度ですので貴方の実力がいかんなく発揮でき、また十分報われることを保証致します。

クーパースのこのポストに応募ご希望の方は英文履歴書同封の上、下記の宛先までご連絡下さい。Quoting ref. 07/2, Murray MacFarlane, Coopers and Lybrand, Plumtree Court, London EC4A 4HT.

Coopers
& Lybrand

Plumtree Court
London EC4A 4HT

Accountancy Personnel

Placing Accountants First

ALLCOMBES

CREATIVE ACCOUNTANTS AND LAWYERS

City Fully Negotiable

For further details, please contact:
Accountancy Personnel,
63/65 Moorgate,
London EC2R 6BH.
Telephone: 01-628 8625

By recruiting the best, Allcombes have sustained rapid and profitable growth firmly establishing their unique role as a multi-disciplinary practice offering Accounting and Legal expertise. Its principal areas of activity include corporate finance; insolvency; start ups and one-off projects.

The work is varied and demanding offering a challenge to intellectually and commercially astute individuals who can provide a fresh approach to a diversity of problems.

INTERNATIONAL INVESTMENT BANKING

Combining the securities expertise of a leading stock exchange member and the traditional merchant banking skills, our client was one of the first post-deregulation "broker-banks". This ability to lead has ensured continued expansion creating exciting opportunities for career accountants.

GROUP FINANCIAL ACCOUNTANT
Responsible for the production of group accounts, capital markets reporting, trading results and other financial statements. The appointee will be a self-motivated with banking experience able to provide innovative input to major development projects.

£25-30,000 +
Banking Benefits

CAPITAL MARKETS ACCOUNTANT
As financial advisor to the head of capital markets, the immediate project is the development of information requirements and the interpretation of business results. This is a highly challenging role offering exceptional prospects.

For further details, please contact:
Accountancy Personnel,
14 Great Castle Street
London W1N 7AD.
Telephone: 01-580 9188

PROACTIVE SYSTEMS ACCOUNTANT

"Single minded, but not blinkered" is our clients requirement. This is a rare opportunity for a young Systems Specialist, ideally from a top computer consultancy, to participate in major ongoing systems appraisals.

Alfred McAlpine

DIVISIONAL ACCOUNTANT/ COMPANY SECRETARY

Six hour x 5 day week

SW1 Neg
Unique opportunity offered by property subsidiary of major construction group for qualified/experienced candidate with commitments (e.g. family, sports training) precluding a full working week.
Position entails responsibility for management reporting, statutory accounting and supervision of all ancillary accounting tasks.
Candidates should be outgoing and computer literate, but most importantly prepared to give total commitment to this challenging role.

For further details, please contact:
Accountancy Personnel,
63-65 Moorgate,
LONDON EC2R 6BH.
Telephone: 01-638 3955

CONFIDENTIAL

FINANCE AND ADMINISTRATION MANAGER

London £23,000 + Car
An autonomous subsidiary of a £200m turnover group, our client commands 65% of a specialised commercial market and having doubled its turnover in three years expects to continue growing organically and by acquisition in related activities.
They seek a qualified and commercially orientated accountant to manage its financial and administration functions, and to take an active role in the development of the business.
The successful candidate, who will ideally be in his/her early 30's, can anticipate a board appointment within 24 months.

For further details, please contact:
Accountancy Personnel,
6-8 Glen House, Stag Place,
London SW1E 5AG.
Telephone: 01-638 7555

Everglaze

FINANCE DIRECTOR DESIGNATE

NW London c£22,000 + Car + Profit Share
Established over a decade ago, our client is recognised as a leader in the manufacture and supply of aluminium replacement windows to both the public and the trade.
An opening has arisen for a Qualified Accountant to undertake a dual role as a Financial Controller, and a Business Manager, actively participating in the company's continuing growth.
This is a demanding but highly rewarding role for a motivated individual ready for their first Directorship. Occasional travel to Europe is envisaged.

For further details, please contact:
Accountancy Personnel,
63/65 Moorgate,
London EC2R 6BH.
Telephone: 01-638 3955

NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent P11 examinations. We propose to publish the list in our issue of Thursday, March 5, which will also contain several pages of advertisements under the heading "Newly Qualified Accountancy Appointments." The advertising rate will be £43.00 per single-column centimetre; special positions are available by arrangement at premium rates of £52.00 per sec.

GUIDE TO RECRUITMENT CONSULTANTS

and entries in the Guide will be charged at £65.00 which will include company name, address and telephone number.

For further details, please telephone
Louise Hunter on 01-248 4864 Jane Liveridge on 01-248 5205
Daniel Berry on 01-248 4782 Emma Cox on 01-235 3789

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Development Accountant

International Assignment, Bahrain

To £25,000 Tax Free, Excellent Benefits

This industrial complex has been promoted at government level and is a superb example of modern design and construction. Already working at capacity, it is staffed and operated by professional management and support staff. The position will report to the Finance Manager and be responsible for implementing computerised systems and reviewing accounting policies, making significant contributions to the enhancement of the financial and management accounting areas. Candidates, aged to early/mid thirties, will be qualified accountants, probably with experience of finance in industry and with the personality and drive to achieve high standards in a multinational environment. Benefits include car, accommodation, annual air fares, either on a married or single basis. J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6552. Ref: 15139/FT.

Finance Director

High Quality Engineered Equipment

East Anglia, To £25,000, Bonus, Car

This is an opportunity to join the revitalised management team of a long-established £15m British engineering company which is now showing dramatic increases in turnover and profitability. Reporting to the Managing Director, the requirement is for a qualified accountant who can take full responsibility for the financial management of the company, drive the computerisation programme through to completion and lead the accounting, financial systems and shipping teams. Experience should include an understanding of mechanical engineering industry and particular expertise in manufacturing costing methods. However the overriding consideration is the strength of personality and vision necessary to participate in strategic decisions and make a positive contribution to the achievement of ambitious growth plans. The company is an autonomous subsidiary of a major group whose management style relies heavily on high-quality financial information, so this is a high profile role. Comprehensive benefits include a non-contributory pension and relocation assistance. S.P. Spindler, Hoggett Bowers plc, 36 High Street, Eton, WINDSOR, SL4 6BD, 01753 850851. Ref: 24080/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Treasury Accountant

£17 - £18,000
negotiable

LINK
MANAGEMENT
SELECTION

This privately owned international group who have superb offices in a central London location require a young professional to assist in the day-to-day running of their treasury department.

Reporting to the Corporate Finance Manager, your responsibilities will include: monitoring and controlling of both manual and computerised cash flow, liaison with group subsidiaries, banks and financial institutions, foreign exchange, the maintenance and control of the treasury system as well as production of monthly reports and special projects as directed by the Finance Manager.

Presently you will be working within the banking world or an accountancy firm and have gained relevant qualifications. You will have had P.C. experience or will be willing to become familiar with them. Your ability to work on your own initiative will be essential. You will be keen to make your next move into commerce with a progressive organisation who reward their staff with career development and attractive salary packages.

If you feel that you can meet this challenge please write with a CV to Jennifer Baker, LINK Management Selection, 24 Buckingham Gate, London SW1E 6LB. Tel. 01-834 3777.

HEAD OF FINANCE

NW LONDON

£25,000 - £30,000

The Jewish Welfare Board, the Jewish Blind Society and the JBG Housing Society are three substantial and long established charitable agencies, serving the needs of the elderly, mentally ill and the visually and physically handicapped. They have an excellent reputation in their fields for an effective, caring service to the community and people they serve, operating with a combined annual expenditure of about £12m.

An imminent retirement and a planned internal reorganisation have created a need for a new Head of Finance to support the three charities. As part of the respective management teams, the key priorities are to implement a responsive and cost effective structure, which will incorporate procedures for providing management information as well as a new data processing department. Beyond this, the role will manage about fifteen staff and will provide leadership and

direction in the financial planning and control of the charities, reporting to the respective Executive Directors. It is anticipated that in time the services of the new finance and d.p. functions will be extended on a bureau basis to other agencies operating in similar fields.

Candidates must be qualified accountants with evidence of a successful career in a commercial or service environment. They will have practical experience of computer systems and of managing people. They should have energy and enthusiasm as well as an empathy with the aims and objectives of the organisations. Age: 35 to 50.

To apply, please write enclosing personal, career and salary information to:

Jon Tomlinson, Executive Selection Division, Hacker Young Management Consultants, 24, Alpage House, 2 Fore Street, London EC2Y 5DH.

Hacker Young
MANAGEMENT CONSULTANTS

WEDNESDAYS. GENERAL/FINANCIAL APPOINTMENTS

THURSDAYS. ACCOUNTANCY APPOINTMENTS

Accountancy Appointments

ASSISTANT TAXATION MANAGER

London c.£27k package

3i is an independent private sector group whose business is the creative use of money. We provide long term investment capital to businesses of all sizes through innovative schemes tailored to meet their individual needs. We usually become involved with our customers at critical points of change in the development of their business - perhaps at start up, major expansion or through management buyouts.

As a result of the development of our Taxation Department we now have a requirement for an additional tax specialist.

The successful candidate will assist in the tax planning of the Group's affairs and in providing advice to management. Applicants must be experienced in tax planning for large organisations including, ideally, groups operating within the financial sector. In addition the job involves some corporate tax compliance work.

If you are a qualified accountant or lawyer with at least five years' corporate taxation experience, able to demonstrate both a high level of technical expertise and good interpersonal skills, we would like to hear from you.

Our attractive financial sector package includes a company car, profit sharing, concessionary mortgage, free medical insurance and a non-contributory pension scheme. Please contact Paula Bates, Assistant Personnel Manager, on 01-928 7822 for an application form or send a full CV to her at: Investors in Industry plc, 91 Waterloo Road, London SE1 8XP.



THE CREATIVE USE OF MONEY.

A century-and-a-half of growth and development has made Legal & General one of the great names in general insurance, life and pensions.

With over £10 billion in management funds plus a complex portfolio of domestic and international investments over and above the normal requirements of any major business, corporate taxation with us offers an unusually broad professional scope.

Especially for the tax professionals who take up these senior-level appointments, both of which have arisen in our City-Based Group Taxation Department.

GROUP TAXATION

City
Neg. salary + car

Taxation Manager

The principal responsibility covers direct and indirect tax compliance for our domestic, and some overseas, operations. A role which involves preparation of tax computations, submissions and negotiations with Revenue Authorities, plus the determination and implementation of tax accounting principles throughout Legal & General.

A challenging assignment which certainly calls for a qualified accountant with excellent negotiating skills and considerable experience of UK taxation, particularly in the insurance sector.

Tax Planning Manager

The emphasis here is on co-ordinating Group tax planning and undertaking both tax planning and research projects for the UK and overseas.

We would prefer applicants to be fully qualified, although rather more emphasis will be placed on actual experience of international tax planning and advisory work. This strongly suggests that the right person will be a young professional looking for a major opportunity within corporate taxation.

In both cases, the ability to clarify complex tax issues, and explain them in a way which allows effective management decisions to be made, is an absolute prerequisite.

Salaries are negotiable and will reflect the importance we place on these positions. In addition the financial sector benefits package will include company car, subsidised mortgage, private medical insurance and profit sharing.

For further details, please send a detailed cv to R.J. O'Sullivan, Personnel Manager (Group), Legal & General Group plc, Temple Court, 11 Queen Victoria Street, London EC4N 4TP.

Legal & General

CORPORATE RESPONSIBILITIES WHICH EXTEND WELL BEYOND THE SQUARE MILE

Appointments

Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Henley Recruitment

Company Accountant/Secretary

South Bucks to £20,000 + Car

SENIOR MANAGEMENT POSITION

A privately-owned, medium-sized manufacturing Company is seeking a Company Accountant/Secretary due to the retirement of the current jobholder. This is the top financial position involving preparation of annual budgets, monthly management figures and the control of the overall corporate accounting operation plus the administration of the personnel, company secretarial and computer aspects of the Company.

This key position calls for a person with an eye for detail who wishes to become involved in the day-to-day functioning of a highly customer-orientated Company, much of whose output is exported.

The Company is looking for an accountant (preferably Cost and Management) with a sound industrial background, including some company secretarial exposure. Experience of a computerised accounts department is essential.

The Company operates a profit-sharing scheme and gives five weeks' annual holiday. Relocation assistance available, if necessary.

Please send full curriculum vitae to:

Sarah Wood

3 The Chestnuts, Lower Shiplake, Near Henley-on-Thames, Oxon RG9 3JZ.
Telephone: Wargrave (073 522) 3118

FINANCE DIRECTOR

Southern Home Counties

To £25,000 + car + benefits

This is an exciting opportunity to become part of the management team of a £20m subsidiary of a major group which has extensive interests in the construction industry. The company is profitable and expanding, and needs a Finance Director who can contribute sound financial advice to the decision making process. Reporting to the Managing Director, the person appointed will have full responsibility for the Finance and Accounting function.

Candidates, ideally in their early 30s, must be qualified and will preferably have a background which includes experience in a capital intensive environment with associated high volume transactions. Familiarity with computerised systems and the ability to develop, implement and operate strong credit control procedures is essential.

Written applications, enclosing up-to-date C.V., should be submitted in strict confidence to Eric Sutton at our London address quoting reference no. 1041/7394.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS

DOUGLAS & LLAMBIAS

LONDON • LIVERPOOL • MANCHESTER • ABERDEEN • EDINBURGH • GLASGOW • DUBLIN
DOUGLAS & LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

Financial Controller

Southend, Essex

Salary package negotiable

Our client is a specialist high technology printing group. They have achieved rapid yet highly profitable growth and are committed to an expansionist policy. The enthusiastic and hard working management team have identified the need to strengthen the group's financial expertise. Consequently a like minded Financial Controller is now sought to assist in achieving the desired objective of continued profitable growth. The successful candidate will be a qualified accountant. An assertive, positive and energetic approach is essential combined with interpersonal and communicative skills in order to make a substantial contribution to corporate growth and development.

The remuneration package is negotiable and will reflect experience and potential. If you feel you can meet the demands this challenging position will make, apply in confidence enclosing comprehensive CV to:

BERKE FINE (ref: 8020)
Apsley House
Waterloo Lane
Chelmsford
Essex CM1 1BD



PLANT CONTROLLER

Avon

circa £20,000 + car

Our client has an annual turnover of over £50m generated from the automotive industry product sales. The company employs over 1,700 people and is a subsidiary of a major American multi-national company.

As a result of promotion, an opportunity arises for an experienced management accountant to take over the plant controllership at the factory. With a staff of around 13 and ample computer facilities, this person will report to the plant manager and to the company finance director. The main function will be the generation and improvement of management accounting information with an emphasis on budgets and variance analysis. This person will work closely with the plant manager on the improvement of cost effective manufacturing methods.

Preferred candidates will be qualified cost and management accountants aged between 30 and 40 with several years' senior management accounting experience in the engineering industry combined with a thorough understanding of engineering manufacturing processes.

This is an expanding company carrying out a substantial capital investment programme providing excellent opportunities for future management development.

In the first instance, please send brief personal and career details to Douglas G Mizon quoting reference F757/M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7RU.

EW Ernst & Whinney

FINANCIAL DIRECTOR

SOUTHEND AIRPORT, ESSEX

Up to £30,000 plus car plus travel benefits

We are a dynamic, fast growing and profitable charter and commuter airline based at Southend Airport. Turnover in the last 4 years has grown from £5m to £26m and is expected to be in the region of £35m for the current financial year. As part of a small but highly professional management team, the Financial Director will be required to appraise operational activity, direct strategy and implement new and cost effective systems.

The successful candidate will be a qualified Chartered Accountant aged between 28-35 years with at least 5 years' post qualification experience in industry/commerce. An assertive, positive and energetic approach is essential in order to make a substantial contribution to corporate growth and development.

An attractive remunerative package is offered with opportunities for travel through the Group's interline facilities.

Interested applicants should write to the Managing Director, Box A0385, Financial Times 10 Cannon Street, London EC4P 4BY

Chief Accountant

... with a growing market leader

c.£20,000 + Car

East Midlands

Our client is a market leader in the food industry, with a turnover of around £100m. Profitability is sound and the company is poised for continued growth.

Reporting to the Finance Director you will be responsible for financial accounting, control of multi-site operations and systems development. You will also contribute to the formulation of future business plans and policy. This is a challenging role in a secure and dynamic environment. The successful candidate will be a chartered accountant, 30+ and preferably an energetic graduate. You will have a proven record of achievements managing and motivating staff in a large company environment. The ability to use modern accounting techniques and sophisticated computerised systems is essential.

The attractive salary is supplemented by car, private medical insurance, pension and generous relocation expenses if necessary, to a very attractive rural area. Career development opportunities are excellent.

Please write with full career details, these will be forwarded direct to our client. Please list on a separate sheet any companies to whom your details should not be sent. John Lilley, ref. 220/35/1.

MSL International, 12th Floor, Centre City Tower, 7 Hill Street, Birmingham B5 4UA.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

Figure in our future FINANCIAL ACCOUNTANT - LIFE

to c£19K package

Rural Hampshire

TSB Trust Company is a major contender in the Life Assurance, General Insurance, Pensions and Unit Trust fields. Operating mainly on behalf of TSB's 7 million bank customers, the funds under management now stand at over £1 billion.

The Company is currently enjoying substantial growth and has exciting plans for development. This expansion has created the following career opportunity for a high-calibre Accountant at our Head Office in Andover.

Duties will include statutory accounts and returns, management accounts, budgets, plans and forecasts. Development of the reporting systems to reflect the Company's growth will be required, as will the provision of financial and other information as well as 'ad hoc' analysis work to the Board and other line managers.

The role will also involve representing the department on projects relating to the development of new products and systems. Life insurance experience would be an advantage, although not essential.

In return we offer excellent career prospects and a package which includes generous mortgage subsidy, non-contributory pension, profit share scheme, Christmas bonus and relocation assistance where appropriate.

To apply please telephone or write for an application form to: Bill Brewer, Personnel Resourcing Manager, Personnel Department, TSB Trust Company Limited, Charlton Place, Andover, Hants SP10 1RE. Tel: Andover (0264) 56789 ext 2161.



FINANCE DIRECTOR

Lake district

Up to £20,000, car

This is an exciting opportunity with a small, successful and expanding private group engaged in house building and project management with prestigious clients.

Working closely with the Managing Director, the Finance Director will support the group's development programme leading to a USM listing. Immediate priorities include enhancing the management information and reporting systems, cash management and project appraisal.

Candidates should be graduate, qualified accountants with good all round accounting experience gained in the private sector. Initiative, good communication skills and a practical approach are essential. Age 27-35 years.

The remuneration will include a car and benefits, including assistance with relocation where necessary.

Please write in confidence quoting reference FD/3 to Peter Evans, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co., Century House, 7 Tib Lane, Manchester M2 6DS

Accountancy Appointments

Group Accountant

Diversified Service Group

c£24,000

N.E. London

The principal activity of this diversified international group is providing cable engineering services with associated civil engineering work: other companies are engaged in building construction, steel fabrication and leisure services. Founded over thirty years ago it employs some 2,500 people.

This is a new appointment designed to strengthen the existing team at group head office and responsibilities will cover the whole range of financial, management and sales accounting systems for the group as well as the main subsidiary described above. A new computer has recently been introduced with links to branch offices and subsidiary companies. Some forty people are employed in the finance department.

This appointment offers an excellent opportunity for a suitably qualified accountant with experience in industry or commerce to make a significant contribution to the improvement and implementation of modern financial control systems in an expanding and profitable group.

Please write - in confidence - stating how the requirements are met, to David Bennell, ref. B.43859.

MSL International, 52 Grosvenor Gardens, London SW1W 0AW.
Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

DIRECTOR OF BUDGET AND FINANCE

Qualified Accountant

Up To US \$60,000 Tax Free Plus Substantial Benefits
Nigeria

The International Institute of Tropical Agriculture (IITA) invites applications from qualified candidates for the senior position of Director of Budget and Finance.

IITA is an international agricultural research institute in a world-wide consortium of 13 centres organised by the World Bank, FAO and the United Nations Development Program.

With headquarters in Ibadan, Nigeria, the Institute has outreach programs in many countries of Sub-Saharan Africa. IITA scientists from 45 nations work in partnership with national agricultural agencies to raise the productivity and income of family farmers and thereby to increase food production in less developed countries.

The Director of Budget and Finance has direct responsibility for the entire financial and accounting aspects of the Institute. He will also play a major role in the integration of financial information through EDP systems.

The person appointed will have a professional accounting qualification with practical experience of accounting and auditing at a senior level, preferably obtained with a major accounting and auditing firm. Treasury and Data Processing experience are also essential. Preference will be given to applicants who are in their mid-30's. Experience in working in developing countries is desirable although not essential. Candidates must have an excellent command of English and knowledge of French is advantageous.

Salary is competitive, and the very attractive tax-free remuneration package includes personal car, children's home educational allowances, highly subsidised housing and other benefits. The Institute's headquarters research facilities, residential areas and extensive recreational facilities are situated on an attractive 1000 hectare campus outside Ibadan.

Replies, in the form of a detailed curriculum vitae, which will be treated in the strictest confidence, should be sent in the first instance to: Geoff Walker, Managing Director, Jarvis Reed Advertising Ltd, 3rd Floor, 4 Mosley Street, Newcastle upon Tyne NE1 1DE, Tel: (091) 232 8947, who is advising on this appointment.

JARVIS REED ADVERTISING

LONDON · MANCHESTER · NEWCASTLE

Director of Finance & Administration

'A vital role with a genuine market leader'

Based in Milton Keynes, Scania, the commercial vehicle division of the Saab-Scania Group, is one of the world's most successful commercial vehicle manufacturers. Scania Vehicles are marketed in more than 80 countries worldwide and have established an enviable reputation as a premium product.

Scania (Great Britain) Ltd is a Saab-Scania subsidiary and has the responsibility for marketing the Scania products and services throughout the U.K.

As with any major organisation, strategic Financial Management is fundamental to success, and due to senior board level promotion, our client is currently seeking to appoint a Director of Finance and Administration whose input will have a direct influence on the future of the company.

The role will take you beyond the traditional parameters of Financial Management - involving you closely with developing and implementing corporate procedures within the Personnel, Administration, Data Processing and General Business Management functions.

Aged 35-45, you will have extensive experience of managing a similar sized financial function. This should have included the development of computer systems for budgetary management, and the strategic planning and implementation of long-term financial objectives.

On a more personal level, you will need excellent communicative and man management skills coupled with the professional stature necessary to build credibility at the highest level.

The rewards will fully reflect how important my client views this position, and you can expect a competitive salary, company car and a full range of executive benefits.

For more details, write with full career details and quoting reference PK 1239 to KHM Associates, 1 New Bond Street, London W1Y 9PE.

KHM ASSOCIATES
1 New Bond Street
London W1Y 9PE



FINANCE DIRECTOR — DESIGNATE

South Herts.

c.£30,000 + car

Our clients are world leaders in the provision of a wide range of specialised services in the field of health care and have an excellent reputation worldwide.

Having identified new fields offering scope for substantial development, their size is set to increase significantly in the short and medium term. In the near future they will be seeking a placing on the USM.

A Finance Director — Designate is required who will assume responsibility for all finance and accounting matters and, working closely with senior directors, have

responsibility for the negotiation of contracts and the raising of finance for projects worldwide.

Candidates must be qualified accountants, preferably chartered, with excellent technical skills and previous exposure to the City. This is a demanding role and a strong personality, maturity and self-confidence will be essential to deal successfully with a vast range of contacts in the UK and overseas.

Please reply in confidence, enclosing full career details and quoting reference 6181/L, to Anne Routledge, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Financial Controller

to £25,000 + car

Our client is a rapidly expanding group of private companies providing market information services to the healthcare industry. With headquarters in Loughborough and subsidiaries in Southern England and North America it is about to enlarge its successful business considerably in international markets. A public listing is envisaged in the medium term.

A member of the top management team, of a particularly exciting time in the company's development, the Financial Controller, will work with Managing Directors of subsidiary companies and the Group Chief Executive and will be responsible for developing and implementing Management Information Systems, cost and budgetary control and statutory reporting.

This is an exciting opportunity for an ambitious Chartered Accountant, aged 28-35 with 4 to 5 years commercial experience in a company with good financial controls, ideally in the services sector.

In addition to salary other benefits include a good pension scheme and help with costs of removal if appropriate.

Candidates please write, in confidence, giving details of age, experience, qualifications and present earnings, quoting Ref 968/FT. No information will be divulged to our client without your permission.

CB-Linnell Limited

7 College Street, Nottingham.
MANAGEMENT SELECTION CONSULTANTS
NOTTINGHAM · LONDON

COLGATE-PALMOLIVE LIMITED International Accountant

AN EXCITING CAREER OPPORTUNITY

North West based Circa £17,000

This prestigious organisation is well aware of the utmost importance of having modern sophisticated financial and management accounting information and systems. The company therefore has, over a period of years, developed a progressive career path for a limited number of exceptional young accountants who are looking for a real future.

An initial period of approximately 18 months will give the successful applicant a broad exposure to accounting operations, line and staff, and specific project work will cover financial, brand and cost accounting. As this work could be at the UK manufacturing base in the North West or London headquarters, some flexibility in terms of mobility and location is required. Indeed these positions will ultimately lead to more senior roles which could be based either in the UK or overseas. Candidates, probably aged in their middle 20's, must be qualified accountants currently working either in the profession or in industry. Demonstrably high interpersonal skills, coupled with enthusiasm and the desire to be a member of a winning team, are also essential requirements.

Interested applicants (male or female) should send a detailed CV or request an application form from the Consultants who are handling this assignment, quoting reference 1170/FT. Telephone: 0625 533364 (24 hours).

Wickland Westcott & Partners

LONDON PARIS BRUSSELS DUBLIN
Executive Selection/Management Development
Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS.
Telephone: (0625) 532446.

Assistant Controller

Windsor

To £21,000 + Car

Our client, a diversified computer leasing and maintenance services group is currently merging with a major US conglomerate. The merger will enable the company to maintain its 40% growth record and accelerate planned expansion in the US and European markets.

The need to maintain the highest standard of management information has created this new broad and challenging role.

Reporting to the European Controller, the successful candidate will be responsible for setting up, implementing and interpreting management accounting and information systems for the company's UK divisional operations. This will involve preparing budgets, forecasts, undertaking performance analysis and direct liaison with senior operational management. Additional areas of interest will include international treasury and ad hoc projects. Suitable candidates will be either recently qualified accountants with the ability to develop within a fast-moving environment or qualified accountants with relevant experience.

For further information, please apply directly to Suzanne Wood on 0753 857181 or evenings on 01-876 5405.

Robert Half Personnel, Mountbatten House, Victoria Street, Windsor, Berks SL4 1HE.

ROBERT HALF

LONDON · BRISTOL · WINDSOR · MANCHESTER · NEW YORK · AND OTHER CITIES WORLDWIDE

Divisional Accountant

Balfour Beatty Construction International Limited, an operating company within the BICC group of companies, is a successful British company engaged in major civil engineering and building construction on an international scale. We are now looking for a Divisional Accountant to take on the substantial responsibility of ensuring that the Company is provided with an effective accountancy service, both in the UK and overseas.

Supervising our Central Accounts Department and reporting directly to the Company Accountant, you will be responsible for executing accountancy, budgetary and administrative procedures to Company requirements, as well as monitoring contracts and units to ensure the satisfactory operation of accountancy procedures and systems.

In addition, your wide-ranging responsibilities will include the provision of accountancy services on UK expenditure to overseas contracts and units, along with the preparation of Company operating accounts, financial accounts, ancillary financial information, and of course financial information for budgets and strategic plans. And you will also be required to monitor Company facilities, recording and progressing capital expenditure against authorisation within the Company, and assisting in the management of the Company's foreign exchange matters.

As you'll appreciate, this is a significant position within BICC, and offers regular overseas travel to our main operating areas.

A salary commensurate with the high level of this appointment is being offered - along with the normal large company fringe benefits package, which includes a Company car.

Please either send your CV to the following address or telephone for an application form: Mr J H Moses, Personnel Manager, Balfour Beatty Construction International Limited, Randolph House, Wellesley Road, Croydon CR9 3QD. Telephone - 01-886 0555 ext. 236.

BB Balfour Beatty
THE INTERNATIONAL ENGINEERING
AND CONSTRUCTION GROUP

Divisional Financial Controller

Up to £25,000 p.a. plus car.
London

Our client is based close to the City and is an expanding and profitable group with property and construction interests in the London area. A Divisional Financial Controller is sought to report to the Chief Executive and to be responsible for a team producing standard accounts and financial information.

The post calls for a qualified accountant with experience of introducing and operating computerised accounts systems in a multi-company group. A knowledge of management and statutory accounts, budgets, payroll and credit control is also required.

This is an excellent opportunity to work in a practical and challenging environment and to contribute to a vigorous and fast-growing organisation.

Applicants up to their mid-forties are asked to write, with a CV and daytime telephone number, quoting reference 1489 to:-

BinderHamlyn

MANAGEMENT CONSULTANTS
Trevor Austin, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

Finance Controller Company Secretary

(Director Designate)

City £20,000-£25,000 + benefits + car

Medium-sized Group involved in the Packaging Industry importing products worldwide, require a qualified Accountant who is well versed in all technical aspects, whilst managing the secretarial, administration and personnel functions in a busy environment. A knowledge of taxation would be helpful.

As well as responsibility for your Department, you will ensure effective control over Group finances and the further development of our computerised systems.

Personal qualities must include commercial awareness; a strong character able to get the best from staff and the ability to work within a small, flexible management team. Preferred age 35-45.

Please send your detailed C.V. with salary details, in strict confidence to:

Mr N. E. Quiney
Ridley Quiney & Co Ltd
32-38 Saffron Hill
London EC1N 8FH

Accountancy Appointments

Inmac EUROPEAN FINANCIAL CONTROLLER

Bracknell

c.£35,000 + bonus + car

Our client is the world's leading direct mail marketer of computer supplies, accessories, furniture and data communications products, with operations in the USA, UK, France, West Germany, Sweden and the Netherlands. European sales are making a substantial contribution to world wide revenues and strategic direction is giving further momentum to this trend.

Promotion of the present European Financial Controller into a line role necessitates his early replacement. This well established function reports to the Corporate Controller in California and provides key support to European general

management on all aspects of financial planning and management.

The appointee will probably be a chartered accountant with fluency in at least two European languages. Essential requirements include at least five years European management experience, a high level of computer literacy, previous acquaintance with US business practices, a strong commercial orientation, a capacity for considerable travel and consequently protracted working hours.

Please write, in confidence, quoting reference 3301/L to Mike Blankenhagen, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Unlimited opportunity GROUP FINANCIAL SERVICES MANAGER

£27,500 + car + profit share + financial sector benefits

Abbey National, already a market leader in its field, is building on its enviable reputation for innovation and efficiency to make full use of the opportunities provided by recent legislation. Through the effective use and development of our resources of 8,000 staff and £23bn assets, we are extending our financial services into a range of exciting new markets.

We are offering an ambitious, professional accountant the challenge of managing our group financial services within this rapidly changing environment. Reporting to the Group Financial Controller and leading a team of 16, you will be responsible for all aspects of financial accounting, financial modelling and forecasting and taxation, including Income, Corporation and Value Added taxes.

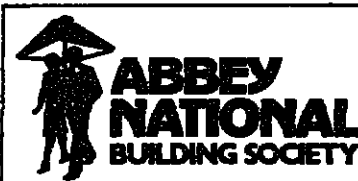
The ideal applicant will be a graduate ACA,

with an extensive knowledge of the financial services industry. Creativity and leadership skills must be coupled with a well balanced personality.

The career prospects are excellent, with opportunities to diversify into areas such as Treasury, Banking or into one of our new businesses. The salary is accompanied by a car and the range of benefits to be expected of a large financial institution, including relocation assistance where appropriate.

Please write for an application package to Bill Whitehead, Personnel Officer, Abbey National Building Society, Abbey House, Baker Street, London NW1 6XL.

The closing date for applications which are invited from all sections of the community is 20 February 1987.



SENIOR INTERNAL AUDITOR SOLIHULL c.£27k package

3i is the world's largest source of private venture capital and we provide equity and loan finance to companies worldwide.

Our Senior Internal Auditor is transferring to our Treasury Department. We now have a vacancy for a qualified chartered accountant with four years' post-qualifying experience which should include computer auditing within a large professional firm. We are seeking someone with management experience to head up a small professional audit team within our new Solihull offices.

The successful candidate will manage and develop our financial and operational audits, including the development of computer audit programmes. The work will also involve auditing our overseas subsidiaries.

Our attractive financial sector package includes a company car, concessionary mortgage scheme, profit sharing, free medical insurance and a non-contributory pension scheme.

Interested?

Please contact Jo Dean on 01-928 7822 or 021-704 5181 for an application form. Investors in Industry plc, 31 Homer Road, Solihull, West Midlands B91 3QA.

THE CREATIVE USE OF MONEY.

Group Financial Analyst £22k+ South East France

Are you looking to expand your career and to give it a European dimension?

If so, this opportunity to join the European Finance Headquarters of a major U.S. multinational should be highly attractive to you.

The H.Q. is situated in South East France close to the Swiss border. It is within easy reach of Lyon, Geneva, Basle, and the Mediterranean coast, with direct motorway access to Paris.

As a member of a small high-calibre and international team, the person appointed will take responsibility for the strategic review of the group. The role is wide-ranging and embraces the ongoing analysis of plan and performance within the sector for each unit. He/She will be reporting direct to the Group Controller. Applicants, aged around 30, should be qualified accountants.

As you would expect from a leading international company, the salary and benefits as well as the location are highly attractive, with genuine prospects for career development.

Austin Knight have been retained to advise on this appointment. Please telephone Terry Kennedy on (0784) 39103 (day), or (0784) 33396 (evenings/weekends). Alternatively send him your c.v. at Austin Knight Selection, Knightway House, Band Lane, Egham, Surrey TW20 9NX, quoting ref: YS 155.

Austin Knight Selection

Financial Accountant

JOIN A COMPANY WHERE YOUR LOYALTY WILL BE WELL REWARDED

Central London

c£28K

Our client is a major retailing organisation whose branches have been a familiar sight in nearly 100 high streets for many years. In keeping with their management style they are already planning for the retirement of the existing job holder. They are seeking a qualified Certified/Chartered Accountant, aged 30-38 to be groomed for this challenging position.

Based at the company's Head Office complex in the West End the financial division is computerised using IBM. The major responsibilities of this position centre on financial accounting and management accounts reporting with special emphasis on measuring performance against set plans. Equally important will be the day to day management of the accounting staff. Some project work will also be involved.

All interviews will be held with the client company

PLANNED PRE-SELECTION SERVICES

51-53 GRAY'S INN ROAD LONDON WC1X 8PP



Applicants should be able to demonstrate a record of commercial experience particularly within a highly systemised and structured environment and preferably within a multi-site business. You should also possess the necessary man-management and communication skills.

In addition to this excellent salary other benefits include pension/life assurance scheme, annual bonus, staff discount and job security.

If you have had a stable work history, are in good health and believe you have the experience detailed above, in the first instance, in confidence, phone Victoria Phillip on

01-405 9126.

SECURITIES SECTOR

City

Our client is a consortium of stockbrokers now seeking to strengthen its financial management team with two appointments, both reporting directly to the Finance Director.

FINANCE CONTROLLER up to £30,000

The Finance Controller must be a qualified Chartered Accountant with a strong technical background and broad knowledge to include tax, treasury, computer systems and Stock Exchange regulations. Some post qualification

experience in the financial services sector is necessary and personal qualities such as tact, enthusiasm and good communication skills are particularly important. Reference 3654/1.

COMPLIANCE OFFICER up to £25,000

A Compliance Officer with knowledge of security dealing and Stock Exchange rules is required. A main function of the job will be to improve efficiency through further development of internal controls

and internal audit. This position is a good "stepping stone" for a young Chartered Accountant or Solicitor. Reference 3654/2.

These positions are challenging opportunities for experience in a start-up situation with good growth prospects. Both packages include attractive benefits.

Please write in confidence, enclosing full career details and quoting the appropriate reference number, to Catherine Rowan, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

FINANCIAL CONTROLLER

London

c.£25,000 + car

Our client is an established and successful company manufacturing a range of fast-moving products in a growing, highly competitive market. It has recently opened a new, purpose built factory in Wales to complement its London plant and to cope with increased production resulting from a joint venture with a large US corporation.

A Financial Controller is required who will assume responsibility for all financial accounting activities of the two locations and also become involved in a broad range of other activities including treasury, taxation, ECGD and liaison with bankers, auditors and

regional development authorities.

There are close financial links with the US partner and some knowledge of US reporting standards would be helpful. The appointment reports to the Group Financial Director.

Candidates should be qualified accountants, with a minimum of 2 years post qualification experience, ideally gained in a manufacturing plant. A strong but flexible personal style is needed to successfully manage and motivate staff in a changing environment.

Please write in confidence, quoting reference 6629/L, to Valerie Fairbank, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

FINANCE MANAGER Saudi Arabia

Based in Jeddah, the Finance Manager will report directly to senior management on all aspects of financial performance, controls, budgeting and future plans.

The successful candidate will be a qualified Chartered Accountant who will possess a sound commercial background allied with a minimum of 3 years' experience preferably gained from food related or f.m.c.g. environment.

Familiarity with computerised systems and their development is essential. Applicants will be experienced in the provision of detailed monthly management information and a working knowledge of foreign exchange dealing and import and export documentation is also expected. This is an excellent opportunity for an ambitious accountant with good interpersonal skills to work as a member of a small management team in a company which is both well established and expanding.

The financial package on offer is attractive and includes extensive benefits including a company car, free accommodation, a performance related bonus scheme and paid leave with free air travel.

Please contact R. T. W. Stocker on 041-221 4166 for further details or write to him at the address below.

Accounting Staff Appointments
134 St Vincent Street
Glasgow G25JU.

Telephone:
041-221 4166
(24 hour service)



International
Recruitment
Consultants

ASA
INTERNATIONAL

Glasgow
Aberdeen
Edinburgh
London

Appointments Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

EUROPEAN BASE

ACAs 22-35 neg to £30,000

No less than SEVEN YOUNG ACAS with first-class professional backgrounds are required for our US MULTINATIONAL clients for high profile internal consultancy projects EUROPE wide. Please apply if you wish to travel and have a second European language facility e.g. FRENCH, GERMAN, ITALIAN, DUTCH, SPANISH, etc. A full client specification is available to you through our LONDON offices.

UNITED STATES TRAVEL

ACAs/CAs 22-28

neg to £30,000 package

Our LONDON based client has major subsidiaries in the USA and AUSTRALIA which are regularly visited throughout the year. Graduate accountants with positive personalities are required for positions with high visibility to senior financial management.

EUROPEAN BANKING

ACAs/AIBs neg to £21-£25,000

Five vacancies for LONDON small based BANK AUDITORS to work in high powered teams with a 25% EUROPEAN travel content.

Please contact GEORGE D MAXWELL or TIM WINGHAM,

ACCOUNTANCY APPOINTMENTS EUROPE,
1-3 Mortimer Street, London W1.

Telephone: 01-580 7739/7165 (direct) or 01-437 5277 ext. 281/282.

— RETAIL — FINANCIAL ACCTS. PLUS

A division of a major retailing group seeks a young qualified accountant for a senior financial accounting role. Supervising a small professional team, responsibilities will not only include the control and preparation of financial accounts but also assisting the Finance Director in the analysis of business problems and other ad hoc projects. Candidates should be qualified ACA/ACCA, under 30, with a keen interest in retailing and excellent communications skills. Career prospects within the group are outstanding. Ref: LMS.

C. LONDON £20,000 pkg + Car

DEVELOPMENT ROLE

Now part of a diverse privately owned group our client, an established retail company is gearing up for a major growth phase. An opportunity has arisen for an experienced qualified accountant to contribute to the company's development as No. 2 to the Finance Director. Managing a staff of 12 generating day to day financial reports the position will primarily be involved in management accounting, providing information impacting directly on the business. Suitable candidates aged 28-40 must offer a thorough knowledge of computerised systems. Ref: PAB.

C. LONDON £18,000 + Car

ROMAN HOUSE, WOOD STREET,
LONDON EC2B 2AL. 01-538 5151.

ROBERT HALF

FINANCIAL RECRUITMENT SPECIALISTS

LONDON BIRMINGHAM MANCHESTER AND OTHER CITIES WORLDWIDE

Head of Finance & Administration

London

Neg to £25,000

For a large and distinguished national youth charity. Responsibility is for managing the accounting and administration functions. You will also act as Secretary to the Council and its supporting committees. You must be extensively experienced in these areas and have a relevant professional qualification or its equivalent.

Please write to:

John Robins, Ref. JR 622,
Coopers & Lybrand
Executive Selection Limited,
Shelley House,
3 Noble Street,
London EC2V 7DQ

RTS GROUP

ROLLING TRANSPORT SYSTEMS LTD
ROLLING TRANSPORT SYSTEMS (OVERSEAS) LTD
ROLLING TRANSPORT SYSTEMS (AFRICA) LTD
7 Baring Road, Broomfield, Essex S20 2AP
TELEX 63784

TRUCKS - TRAILERS
SYSTEMS - ROLLS
FLATS - CONTAINERS

SERVING SHIPS, PORTS, INDUSTRY

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday February 5 1987

WOLSELEY

EXPERTISE
EXPERIENCE
EXPANSION

Thyssen turnover suffers from decline in dollar

BY PETER BRUCE IN DÜSSELDORF

TURNOVER at Thyssen, West Germany's biggest steel and engineering concern, fell 22.1 per cent in the first quarter of its 1986-87 year, following a 30 per cent fall in group pre-tax profits last year.

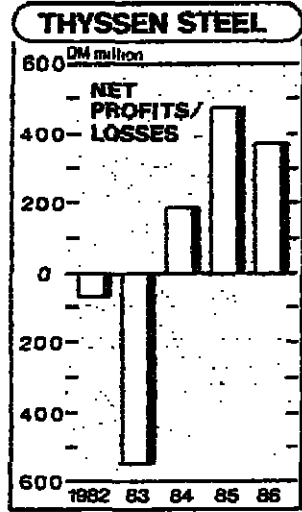
Mr Dieter Spethmann, Thyssen's chairman, blamed the three-month drop in turnover on the strength of the D-Mark against the dollar and the fall in full-year profits, to DM 760m (\$422m), on costly rationalisation in its steel division.

He also launched a stinging attack on US efforts to stem the flow of machine tool imports, saying that German successes in the US market had "nothing to do with unfair trading practices but rather with advantages in the performance of our products."

Thyssen's machine tool subsidiaries are part of its capital goods division, where pre-tax profits rose almost DM 100m to DM 278.2m, easily the best performance in the group last year.

Overall last year, Thyssen booked DM 39m profit after tax, a fall of nearly 37 per cent. External group turnover fell from DM 34.7bn to DM 31.9bn.

Despite the drop in profits and, more recently, the fall in turnover, Mr Spethmann pronounced himself confident and satisfied. The first quarter sales figures, he said, were so heavily affected by currency dif-



ferences that "they say little about the state of the business." All the divisions except steel would make profits this year, he said.

He confirmed that Thyssen Stahl, Western Europe's biggest private sector steelmaker, was already in the red and would remain so for the year. Pre-tax profits at Thyssen Stahl last year fell to DM 28.1m from nearly DM 70m.

Although the fall of the dollar had cut the cost of importing the raw materials used to make steel, Mr Spethmann warned that it was not

enough to balance out negative repercussions.

Steel prices fell sharply last year in Europe and he spoke of "chaos" in steel markets in the second half of last year. The company was considering withdrawing from the heavy plate, sections and wire rod markets, where price competition is intense.

Profits at steel were also put under pressure by a decision to repay DM 127m last year in restructuring aid given to it by the state. The move puts political pressure on domestic competitors - most of which owe the Federal and Länder (state) governments much more than Thyssen - to do likewise.

Mr Spethmann, putting down a marker as the European steel industry enters another turbulent period and as a new argument forms about where capacity should be cut, said he believed West German steelmaking potential should not fall below 30m tonnes.

Although the steel division last year increased its share of total turnover by one point to 27 per cent, Mr Spethmann insisted that the company's shares were not "steel shares." He complained that the markets had ignored this since the middle of December - Thyssen stock has fallen some 26 per cent in the past seven weeks.

The group plans to pay an unchanged 10 per cent dividend for last year.

Sears back in the black

By William Hall in New York

SEARS ROEBUCK, the big retailing group and financial services conglomerate whose earnings have stagnated for the past three years, yesterday reported a 2.5 per cent rise in 1986 net income to \$1.35bn, or \$3.62 a share.

The group earned \$543m or \$1.45 a share in its final quarter, compared with \$523m or \$1.50 in the same period of 1985. Fourth-quarter revenues rose 7.4 per cent to \$12.97bn and full-year revenues rose 8.7 per cent to \$44.2bn.

The 100-year-old group has been finding it difficult to push its earnings higher in the fast-changing retailing and financial services industry and earned less in 1986 than the \$1.45bn or \$4.01 a share it earned in 1984.

Mr Edward Brennan, chief executive, says that the elimination of investment tax credits, costs associated with discontinuing domestic operations of Sears World Trade, and increased provision for uncollectable accounts had a 20-cent-a-share negative impact on fourth-quarter income.

In addition, increased reserves for Life (last in, first out) debt repayment affected fourth-quarter results by 10 cents a share. However, Sears' 1986 results benefited from \$109.7m of reduced pension expense. Sears Roebuck shares shed 5 1/2 in early trading yesterday and were quoted at \$49 1/2.

Earnings from the group's core retailing operations, Sears Merchandise Group, slipped \$29.7m to \$736m in 1986, although revenues rose 2 per cent to \$27.1bn. The Allstate Insurance group performed strongly, boosting its reported income by 24 per cent to \$750.4m.

Dean Witter Financial Services reported a \$37m loss for the year compared with net income of \$13.1m in 1985. The securities related businesses, which broke even in 1985, reported operating income of \$78.5m last year. However, a net after-tax loss of \$106m was attributed to the recently introduced Discover card.

Coldwell Banker Real Estate contributed \$82.8m in 1986 compared with \$86.1m in 1985 although both sets of figures were boosted by sales of shopping centres. Sears World Trade reported a \$38.8m loss in 1986 compared with a loss of \$10.5m in 1985.

Mr Brennan, who took over as chief executive at the beginning of last year, said he expected the US gross national product to rise slightly faster in 1987 than last year. Sears is looking for a 5.5 per cent rise in revenues of the general merchandise unit in 1987, and says that the housing market should continue to be quite strong which will help Coldwell Banker.

Mr Brennan believes Allstate's financial results should continue to benefit from the upturn in the insurance industry and that the losses associated with the introduction of the Discover card should be lower in 1987 and the card should cross the break-even point and generate a profit in 1988.

Mr Brennan believes Allstate's financial results should continue to benefit from the upturn in the insurance industry and that the losses associated with the introduction of the Discover card should be lower in 1987 and the card should cross the break-even point and generate a profit in 1988.

By George Graham in Paris

GAN, third biggest French state-owned insurance group, plans a company restructuring to prepare for privatisation.

Mr Francois Heilbrunner, GAN's president since July last year, said the aim of the restructuring was to create a genuine holding company with its own financial resources and to separate the life assurance business from the fire and accident operations.

The sale of Assurances Générales de France (AGF), the first insurance company due to be privatised, has had to be delayed until the autumn, but GAN is expected to be ready for privatisation in 1988.

GAN's current structure has a central company without its own capital or powers, which Mr Heilbrunner wants to convert into a holding company. In addition, the life assurance company, GAN Vie, holds 75 per cent of the accident and fire business, GAN IA.

GAN IA will also be re-organised to separate corporate insurance business from the personal sector.

A similar problem over the corporate structure contributed to the delay in privatising AGF, originally planned to come to the market in the first half of 1987.

Mr Heilbrunner said that GAN's turnover in 1986 had risen by 14 per cent to FFf 19.5bn (\$3.36bn).

New Zealand group spreads wings with Canadian purchase

Fletcher deal looks good on paper

FLETCHER CHALLENGE, New Zealand's biggest industrial company, has become one of the world's largest producers of newsprint and paper pulp with the acquisition of a 47 per cent stake in British Columbia Forest Products.

The deal, worth CS\$97m (US\$172m), increases Fletcher's already extensive newsprint production capacity in New Zealand, Canada and South America.

It already owns Crown Forest of Canada. When this was bought in 1982, Fletcher hinted that the Canadian company would become a springboard for further expansion.

BC Forest and Crown had combined sales of CS\$1.18bn in the first half of 1986, close to the CS\$1.3bn posted by each of the two giants of the industry, Abitibi-Price and Macmillan Bloedel.

For BC Forest, Fletcher Challenge's investment ends eight months of nagging uncertainty about its ownership, and brings new opportunities. "It's the best thing that could happen," said Mr Richard Saucier, Forest Products analyst at Levesque Beaudin of Montreal.

BC Forest has prided itself on having the highest ratio of operating returns to sales among the leading British Columbia forest companies. Thanks to strong newsprint and pulp markets, net earnings almost doubled in the first nine months of last year to CS\$4.3m.

The investment by Sir Ronald Trotter (right) ends months of uncertainty at British Columbia Forest Products, write Dai Hayward in Wellington and Bernard Simon in Toronto.



Fletcher, headed by Sir Ronald Trotter, is likely to be more warmly welcomed by BCF's management. The company is widely respected for its efforts to re-invigorate Crown Forest, which it bought from the US group Crown Zellerbach. Crown has turned from three consecutive years of losses between 1982 and 1984 to net earnings of CS\$10.5m in the first nine months of last year.

For some time Fletcher has been pursuing a global strategy to develop its newsprint production and marketing, of which the move into BCF is part.

Last November it launched a NZ\$1.5bn (US\$817m) takeover bid for NZ Forest Products (NZFP), the largest forest products company. This is being resisted by the NZFP board, amid some acrimonious public exchanges between Mr Lyn Pape, NZFP chairman, and his counterpart Sir Ronald. The bid is still not resolved.

In the same month, it gained a 50 per cent stake in Compania Manufacturera de Papeleria Cartonera, a Chilean forestry company which is a large-scale manufacturer of pulp and paper and offers substantial reserves of timber.

For its latest financial year to last June, Fletcher achieved net profits of NZ\$240.7m, up 33 per cent despite a slight dip in turnover to NZ\$4.23bn.

BCF's main sources of revenue are newsprint (45 per cent), lumber (27 per cent) and pulp (16 per cent). Its operations are centred in the rugged coastal part of British Columbia, but the company also has interests in Alberta, Quebec, and the US state of Minnesota.

Despite its strengths and the buoyancy of several key markets, BCF's debt burden of almost CS\$500m and uncertainty about its ownership have cast a shadow over its prospects. Its shares have been among the laggards in the booming forest products sector on the Toronto stock exchange.

As part of the purchase price, Fletcher plans to inject CS\$10m of new capital into BCF, cutting its debt-to-equity ratio from 55:45 to about 40:60. The more healthy balance sheet should give BCF greater flexibility to invest in new capacity.

The company has been keen for some time to expand the mill at Blonidin Paper, its US coated-papers subsidiary, from its present capacity of 280,000 tonnes.

The question mark over BCF's ownership was raised last spring when two US shareholders sold their combined 41 per cent interest to Gordon Capital and Merrill Lynch Canada, two of Canada's most aggressive securities firms.

Even before BCF's management was mystified by the buyers' motives, a senior Merrill man said at the time that the new shareholders planned to hold on to their investment.

As things have turned out, Gordon and Merrill have preferred to take a handsome profit. The shares they bought for CS\$50m eight months ago are now being sold to Fletcher for more than CS\$80m.

Kaufhof's issue comes after last week's announcement by the Aachen and Münchener insurance group of a DM 1.34bn rights call, while Deutsche Babcock also plans an issue. The Government intends to raise some DM 3bn by selling its 25 per cent stake in the Veba energy group.

Stores and consumer-oriented shares have been a strong feature of the German stock market, which showed little net change in 1986 and has been falling.

Fermenta wins bank backing for financial rescue proposal

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA, the embattled Swedish chemicals and antibiotics group, yesterday won the agreement of its four main Swedish banks to support the first stage of a financial rescue plan to stave off a looming liquidity crisis.

The banks - Svenska Handelsbanken, Göteborgs, FKBanken and Nordbanken - have agreed to grant new loans to the group totalling SKr 110m (\$17m).

At the same time, the four banks, which together account for more than half of Fermenta's total bank debt, have agreed to maintain their current loans totalling around SKr 1.5bn and suspend claims or repayments that have already fallen due.

They have also granted a moratorium on future repayments which will fall due over a period up to 12 months. Fermenta will meet all due interest payments.

Fermenta said last night that the deal with the Swedish banks is based on the assumption that the group's foreign banks, which num-

ber close to 30 and include Bank of America, Union Bank of Switzerland, Kansallis-Osake-Pankki of Finland and Den Norske Credit Bank of Norway as well as more than 30 small banks in Italy, will also support the rescue.

In a statement, the group said: "The agreement assumes that all Fermenta's creditors will accept a suspension of repayments on loans that have already fallen due and which will fall due."

In addition to the new loans from the four Swedish banks, Fermenta is also planning to raise new equity capital, believed to be in excess of SKr 150m.

The share issue, which was a primary condition for the banks agreeing to the debt package, will be made in the spring. Fermenta said that "substantial interest" had been shown by several companies and institutions in supporting the issue.

All existing shareholders would be approached for new capital, but

the company said that "firm commitments" that had already been made, together with the new loans, were "sufficient to solve foreseeable financing needs".

Industrivärden, the Swedish investment company which now holds some 48 per cent of the voting shares in Fermenta and which has been leading the rescue negotiations, together with Göteborgs and Nordbanken, have granted Fermenta a temporary SKr 65m subordinated debenture as an advanced payment until the new equity issue can be completed.

Fermenta, which had around SKr 2.8bn in bank debts at the end of last year, faced an acute liquidity crisis over the next two weeks.

More than half of the company's debt is short-term and it was facing repayment of a \$70m loan by the middle of this month.

"We would have had big problems in mid-February," said one senior executive in the company last night.

Tenneco dips to \$31m at year-end

By Our Financial Staff

TENNECO, the Houston-based energy and agricultural equipment concern, yesterday reported net earnings from continuing operations of \$31m, or 10 cents a share, compared with \$41m, or 13 cents, in the 1985 period.

In the latest quarter, net from discontinued operations of \$18m and an extraordinary charge of \$46m reduced final net profits to \$3m, compared with \$43m, or 15 cents a share, in the last quarter of 1985.

Although profits fell in the final quarter, the result represents an improvement on that of the third quarter of 1986, when a loss of \$249m from discontinued insurance operations caused a deficit of \$246m.

For 1986 as a whole, Tenneco reported a fall in net profits from continuing operations to \$139m, or 50 cents a share, from \$171m, or 74 cents. After a loss from discontinued operations of \$132m and a \$46m extraordinary charge, there was a final net loss of \$39m. This compares with a loss of \$1m in 1985, which includes a \$172m loss from discontinued operations.

Revenues last year fell from \$15.2bn to \$14.5bn, with a fall from \$4.2bn to \$3.5bn in the final quarter.

The energy business had operating income of \$547m in 1986, against \$888m in 1985, with the exploration and production division badly affected by the fall in oil and gas prices. The manufacturing segment, which includes the Case heavy equipment business and Newport News Shipbuilding, more than doubled operating income from \$205m to \$424m.

Bouygues lifts sales 74% after acquisition

BY PAUL BETTS IN PARIS

BOUYGUES, the leading French construction group, yesterday reported an 8 per cent increase in consolidated net profits of FFf 480m (\$80.7m) last year compared with earnings of FFf 443m the year before.

Sales rose sharply by 74 per cent to FFf 45.8bn last year from FFf 26.3bn in 1985. This significant rise in turnover reflects Bouygues' takeover last year of Scieg, another large French construction and civil engineering group.

This acquisition and further expansion by Bouygues has now made the French group the world's largest construction company. Bouygues' French construction business accounted for FFf 20.3bn of group sales last year and is expected to remain at the same level this year.

International construction business turnover is expected to fall

this year to FFf 6.8bn from FFf 9.3bn last year.

The group's property activities are expected to increase with revenues of about FFf 8.1bn this year compared with FFf 6.9bn last year, while Bouygues' diversified operations are expected to show flat turnover of FFf 9.3bn this year.

Overall, the company expects total sales to show a small decline to FFf 44.5bn this year from their level of FFf 45.8bn last year.

As a further diversification Bouygues is actively competing for a big stake in TF-1, the French national television network being privatised by the Government in coming weeks.

Bouygues is bidding against the Hachette and Havas groups for control of the channel which the Government is expected to sell for FFf 4bn-FFf 4.5bn.

route, Paris-Marseilles, carried more than 1.5m passengers, up 8.8 per cent from 1985.

Air Inter's growth over the past year has been built on increased family traffic. The company claims to have won an extra 600,000 passengers through its reduced price families and weekend excursion tickets.

The strikes on the French railways in December also gave Air Inter a boost, bringing an estimated 170,000 extra passengers.

Mr Pierre Eelsen, Air Inter president, expects the level of traffic to rise 6 per cent in 1987, with ticket prices kept at last year's levels and an effort made to improve the quality of service to business passengers.

Air Inter ahead by 79%

BY OUR PARIS STAFF

AIR INTER, the main French domestic airline, raised its profits last year by 79 per cent to FFf 115.5m (\$19.5m), on turnover up 11 per cent to FFf 6.29bn.

The state-controlled airline carried 11.5m passengers in 1986, 11 per cent more than the previous year, and recorded its best seat occupancy rate - 68.5 per cent - since the 1980s.

Lower fuel prices allowed Air Inter to keep its prices stable and counter the high-speed TGV trains which have taken a big slice of custom on some major routes, such as Paris-Lyon or Paris-Grenoble.

The Lyons route saw a 4 per cent more traffic last year, while almost 6 per cent more passengers flew to Grenoble. Air Inter's most popular

Kaufhof to raise DM 210m with rights issue

BY ANDREW FISHER IN FRANKFURT

KAUFHOF, the West German stores group which last week announced an 8.4 per cent jump in sales for 1986, plans to raise DM 210m (\$117m) through a rights issue to help finance investments.

The Cologne-based company said its spending would rise in 1987 to at least DM 350m from last year's DM 275m, itself well above the average of the past 10 years. In the next four to five years, it plans to spend around DM 1.4bn.

The rights issue, the latest of

several recently announced by German companies against the background of weakening share prices, will involve the issue of new non-voting preference shares on a one-for-12 basis at DM 360 each. Its ordinary shares have been trading recently at about DM 560.

The preference shares will rank for a 2 per cent dividend beyond that paid on the ordinary shares. Kaufhof has not announced its 1986 dividend, which rose to DM 14 (14 per cent) for 1985 from DM 6.50.

The two largest shareholders, the Metro cash and carry chain no longer banned by the Cartel Office from raising its 24.9 per cent stake and Schweizerische Bankgesellschaft (UBS) with 17 per cent, intend to take up their rights.

The company said its 8.4 per cent rise in turnover last year to DM 9.2bn was accompanied by "a not inconsiderable" rise in profitability. In 1985, net profits were little changed at DM 33.7m against DM 32.5m.

Kaufhof's issue comes after last week's announcement by the Aachen and Münchener insurance group of a DM 1.34bn rights call, while Deutsche Babcock also plans an issue. The Government intends to raise some DM 3bn by selling its 25 per cent stake in the Veba energy group.

Stores and consumer-oriented shares have been a strong feature of the German stock market, which showed little net change in 1986 and has been falling.

This announcement appears as a matter of record only:

NEW ISSUE

4th February, 1987

Eisai

Eisai Co., Ltd.
(Eisai Kabushiki Kaisha)

U.S.\$100,000,000

3 1/8 per cent. Guaranteed Bonds due 1992

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Saitama Bank, Ltd.
(Kabushiki Kaisha Saitama Ginko)

with

Warrants

to subscribe for shares of Common Stock of

Eisai Co., Ltd.

ISSUE PRICE 100 PER CENT

Nomura International Limited

Credit Suisse First Boston Limited

Saitama Bank (Europe) S.A.

Banque Bruxelles Lambert S.A.

Bankers Trust International Limited

Daiwa Europe Limited

DKB International Limited

IMI Capital Markets (U.K.) Ltd.

KOKUSAI Europe Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Union Bank of Switzerland (Securities) Limited

Banque Nationale de Paris

Banque Paribas Capital Markets Limited

Deutsche Bank Capital Markets Limited

Fuji International Finance Limited

Kleinwort Benson Limited

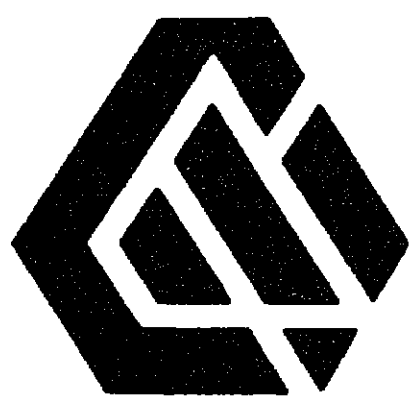
Marusan Europe Limited

Mitsui Finance International Limited

Tokai International Limited

Wako International (Europe) Limited

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase any securities of Coles Myer Ltd.



Coles Myer Ltd.

(A public company incorporated with limited liability in the State of Victoria, Australia)

Introduction to:

The Stock Exchange, London.

Sponsored by:

Samuel Montagu & Co. Limited

Brokers to the introduction:

Scrimgeour Vickers & Co.

Coles Myer Ltd., is a diversified owner and operator of retail stores. The Company operates almost exclusively in Australia.

The Ordinary Shares of Coles Myer Ltd. are listed on the Australian Associated Stock Exchanges, which operate in the capital city of each of the states of Australia, and on The New Zealand Stock Exchange.

The Council of the Stock Exchange in London has admitted to the Official List all of the issued Ordinary Shares of Coles Myer Ltd.

	Authorised	Issued and Fully Paid
Ordinary shares of A\$0.50 nominal value	1,000,000,000	353,500,600

Particulars relating to Coles Myer Ltd. are available in the statistical service of Exel Statistical Services Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 9th February, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 19th February, 1987 from:

Samuel Montagu & Co. Limited,
114 Old Broad Street,
London EC2P 2HY.

Coles Myer Ltd.
236 Bourke Street,
Melbourne, Victoria 3000,
Australia.

Scrimgeour Vickers & Co.,
20 Copthall Avenue,
London EC2R 7JS.

5th February, 1987

This announcement appears as a matter of record only.



U.S. \$175,000,000

Bond Brewing Holdings Limited

Zero Coupon Senior Notes due January 22, 1991

Backed by a Letter of Credit issued by National Australia Bank Limited (New York Branch)

Issue Price: 72.86%

Drexel Burnham Lambert International Limited

Bankers Trust International Limited
Banque Internationale à Luxembourg S.A.
Mitsui Trust International Limited

Banque Bruxelles Lambert S.A.
Great Pacific Capital
Yamaichi International (Europe) Limited

January 26, 1987

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

on 2.2.87 U.S. \$130.90

Listed on the Amsterdam Stock Exchange

Information: Pierson, Halding & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

	Yield	Change on Week	12 Months High	12 Months Low
US Dollar	8.488	+0.024	10.138	8.450
Australian Dollar	14.416	+1.023	14.587	12.830
Canadian Dollar	9.767	+0.102	11.704	9.757
Eurodollar	6.206	-0.417	6.314	5.804
Euro Currency Unit	8.673	+0.837	9.477	8.164
Yen	5.935	-0.935	6.960	5.774
Sterling	10.822	+0.529	11.825	9.751
Deutschemark	6.179	+0.734	6.790	6.125

INTL. COMPANIES AND FINANCE

Mexico poised to sell stakes in major banks

By William Orme in Mexico City

MEXICO'S Government is to sell minority shares in two major state-run banks tomorrow as the start of an operation that some stockbrokers are calling a straightforward political giveaway.

The sale fulfils a 1983 pledge by the Administration of President Miguel de La Madrid to return 34 per cent stakes in the banks to private hands, following expropriation in 1982 of the commercial banking system.

Business leaders have been unsuccessfully urging the Government to fully privatise a third of Mexico's banks as an alternative to the present plan of selling a maximum 34 per cent share in each. The Government, however, continues to assert that expropriation is "irreversible."

The bank's shares are being sold at prices far below their estimated market value to a restricted group of bank employees and clients. No individual investors may acquire more than 1 per cent of any bank's stock.

Tomorrow, shares will be sold in Bancomer and Banamex, while stocks in smaller banks will be distributed in coming weeks.

Bancomer and Banamex are Mexico's largest banks, each holding about a quarter of the entire commercial banking system's assets. Bancomer is selling initially 23 per cent of its shares at a total price of 38bn pesos (about \$28m), while Banamex is selling the entire 34 per cent for 40bn pesos.

Bancomer's shares are being sold at about 1.5 times 1986 net earnings, while Banamex stock is being priced at 1.8 times earnings, stockbrokers said. Some of the more active shares on Mexico's booming stock exchange, traders note, sell on p/e of as much as eight.

A stockbroker said: "Once they hit the market, the bank stocks will climb sharply." The stocks, called Certificados de Aportación Patrimonial - are "better and less risky than any corporate bonds," he said.

"People are mortgaging their houses to buy these things," Banamex, in a pattern typical of the bank stock sales, is reserving 12 per cent of the shares for its employees. This is seen in part as a compensation for "employee distress" at the growth of the rival "parallel" financial system of Mexico's private brokerage houses - growth that has hurt bank employees' wages. The brokerages will get 5 per cent of the shares.

The biggest chunk of Banamex stock - 11 per cent - is destined for a select list of major banks' customers that is reportedly weighted towards businessmen in Mexico's provinces. Private sector opposition to the bank nationalisation was sharpest in northern Mexican states.

This is a hi-tech version of traditional PRI (Institutional Revolutionary Party) patronage, the stockbroker said, referring to the ruling party. "They call them convertible bonds, but what they really are is an old-fashioned giveaway."

Buoyant Banco Central plans to lift payout

By David White in Madrid

BANCO CENTRAL, the largest of Spain's commercial banks in terms of assets and deposits, is proposing to raise its dividend from Pta 115 to Pta 150 per Pta 500 nominal share, on profits which rose almost 40 per cent before tax last year.

The pre-tax earnings rise to Pta 26.62bn (\$208m), in line with the sharply improved profit trend announced by other leading Spanish banks. Unlike last year at the same stage, the bank did not announce a net figure.

Chairman Mr Alfonso Escamez's letter to shareholders attributed the improvement to the reduced cost of deposits and restraint on staff and other costs.

The result was after an increase of about 48 per cent in write-offs and provisions to Pta 48.22bn.

Mr Escamez said that all but one of Central's banking subsidiaries in Spain and overseas showed a pre-tax profit, the exception being Banco Internacional de Comercio.

Combined cash flow of the subsidiaries improved to Pta 23.86bn from Pta 9.57bn in 1985, with the recently troubled Banco de Valencia moving from a negative cash flow to a positive figure of more than Pta 3bn.

Central last raised its dividend two years ago.

North American quarterly results

	1986	1985
Fourth quarter	\$	\$
Revenue	394.2m	271m
Op. net profit	22.8m	23.1m
Op. net per share	0.53	0.59
Year		
Revenue	1.4bn	1bn
Op. net profit	77.5m	70.2m
Op. net per share	1.54	1.70

	1986	1985
Fourth quarter	\$	\$
Revenue	55m	102.3m
Op. net profit	1.50	11.76
Year		
Revenue	214.4m	10.9m
Op. net profit	6.50	6.80
Loss		

	1986	1985
Fourth quarter	\$	\$
Revenue	236.4m	255.8m
Op. net profit	120.8m	116.7m
Op. net per share	11.11	10.84
Year		
Revenue	954m	904.1m
Op. net profit	160.6m	165.8m
Op. net per share	13.26	13.16
Loss		

	1986	1985
Fourth quarter	\$	\$
Revenue	194.0m	212.2m
Op. net profit	15.2m	57.1m
Op. net per share	10.32	10.08
Year		
Revenue	771.2m	770.8m
Op. net profit	11.8m	119.4m
Op. net per share	11.09	112.27
Loss		

	1986	1985
Fourth quarter	\$	\$
Revenue	527.5m	557.7m
Op. net profit	5.00m	126.4m
Op. net per share	0.41	13.29
Year		
Revenue	2,020m	2,420m
Op. net profit	124.5m	110.2m
Op. net per share	12.36	10.85
Loss		

	1986	1985
Fourth quarter	\$	\$
Revenue	262.6m	282.6m
Op. net profit	7.3m	6.3m
Op. net per share	0.27	0.24
Year		
Revenue	1,250m	1,250m
Op. net profit	48.3m	43.8m
Op. net per share	1.83	1.85

Continued on Page 29

Levy 'set to hasten Renault's recovery'

By Kenneth Gooding, Motor Industry Correspondent

MR RAYMOND LEVY, the new chairman of Renault, the state-owned French vehicles group, will speed up the recovery plan established by his predecessor, the company's export director, Mr Christian Martin, predicted yesterday.

He said that Renault was already ahead of its target of breaking even financially by the end of 1987 and that the group's huge debt burden - FFr 60bn (\$10bn) or about half the annual sales revenue - had not increased for several months.

Renault's losses in 1985 were FFr 10.9bn. They are expected to have been reduced substantially in 1986. Mr Martin said the faster-than-predicted recovery would encourage Mr Levy to go ahead "stronger and faster" with the programme outlined by the previous chairman Mr Georges Besse, who was murdered outside his Paris home last November.

Mr Besse's plan involved Renault cutting its workforce by a quarter, reducing capacity and selling off peripheral operations so as to concentrate on its core business of vehicle production and sales.

Mr Levy left Paris for the US yesterday for a private visit to American Motors Corporation (AMC), Renault's 40 per cent-owned associate and the company over which the French group has management control.

Mr Martin, during the run-up to the Amsterdam Motor Show, said that, contrary to rumours which have been circulating widely in France, he did not believe Mr Levy had yet expressed any opinion about whether Renault should gradually disentangle itself from AMC, in which it has invested \$750m since 1979.

He said AMC's sales of Renault Alliance and Encore models (sold in Europe as the Renault 9 and 11) are expected to fall to 60,000 this year after dropping from 125,000 in 1985 to 74,000 last year.

However, exports of a version of the medium-sized 321, to be called the Medallion in North America, would reach 40,000 this year and rise to 50,000 in 1988. Next year AMC will also build about 130 Renault Premiere cars at its new \$650m facility at Brampton, Ontario. The Premiere is bigger than the 321, on which it is based, and will incorporate engines and transmissions from France.

Mr Martin said Renault - not including AMC - sold about 1.48m cars and 240,000 light commercial vehicles last year and expected to maintain that volume in 1987.

As total European car sales are forecast to weaken slightly, Renault should improve its share of Western European car markets by "a few tenths of a point."

Diamond Shamrock \$195m in the red

By William Hall in New York

DIAMOND SHAMROCK, the Dallas energy group which earlier this week unveiled a massive restructuring in a bid to escape from the unfriendly overtures of Mr T. Boone Pickens, the Texas oilman, has reported a loss from continuing operations of \$195.6m or \$1.86 per share in 1986.

The company, which has been among the hardest hit by the slump in oil prices, lost \$42.2m from continuing operations in the final quarter of 1986 compared with net income of \$28.7m in the corresponding period of 1985. However, it says it posted positive cashflow from continuing operations of \$211.7m in 1986.

Mr William Bricker, the company's chairman who is scheduled to resign following the restructuring, said that the fourth-quarter loss reflected "lower earnings from refining and marketing due to continued pressure on refining and retail price spreads, as well as depressed natural gas and crude oil prices which improved slightly at the end of the quarter."

He added that exploration earnings "were further reduced by higher international operating costs and leasehold and well impairments in North American operations."

Mr Bricker said that the company's worldwide oil production rose 36 per cent to 90,839 barrels per day (b/d) in the fourth quarter but the

average price received fell 50 per cent from a year ago. Refined product sales continued to rise, by 5 per cent from a year ago to over 160,000 b/d, and the company's two refineries continued to operate near capacity, with crude oil throughput of 125,000 b/d.

The group's sales and operating revenues fell 34.8 per cent to \$2.5bn. The company reported a net loss for 1986 of \$115.6m, or \$1.18 per share, compared with a net loss of \$804.7m, or \$5.09, in 1985.

The latest losses included a third-quarter writedown of oil, gas and coal assets and a first-quarter writedown of crude oil inventories to market values.

Mr J. Hugh Liedtke, chief executive of Pennzoil for the past 25 years, has agreed to stay on to head the company after his normal retirement date.

The company said that in view of the protracted litigation with Texaco and the restructuring of the corporation, Mr Liedtke, Mr Bain Kern, a former president of the company, and Mr Norman J. Lake, a group vice president, have agreed to continue their duties with the company beyond their normal retirement dates.

Pennzoil reported 1986 operating earnings of \$94.5m, or \$1.93 per share, compared with \$188.2m, or \$3.06, in 1985.

First Boston surges ahead

By Our New York Staff

FIRST BOSTON, the Wall Street investment bank, increased its full-year net income by 38.5 per cent to \$180.5m or \$5.01 per fully diluted share, helped by a 73 per cent jump in fourth-quarter net income to \$61.6m.

Mr Peter T. Buchanan, First Boston's chief executive, said that the company's performance reflected the momentum in the world capital markets.

"Together with our partner, Credit Suisse First Boston, we again were the leaders in global capital-raising for our clients. Domestically, all of our business segments made excellent progress with investment banking and equities

leading the way," Mr Buchanan said.

While First Boston appears to have avoided the problems associated with rapid growth which have depressed the performance of some of its rivals, Mr Buchanan said, "increased management attention and financial resources are being focused on information systems, training and operating controls."

First Boston's revenues rose 47 per cent to \$1.3bn in 1986 and its expenses rose 51 per cent to \$1.1bn.

The company's profitability in the equity markets "improved substantially" over 1985, gains were made in several sectors of the fixed income business and First Boston's

merger and acquisition group assisted 235 clients in transactions with a market value exceeding \$76bn.

The fourth-quarter results were boosted by "excellent performance" in the new issue market together with a higher level of advisory fee income. Merchant banking activity, including the sale of some investments, also contributed to the final quarter performance as did the return of the mortgage products group to "a high level of profitability."

The group's total capital funds rose 31 per cent to \$1.36bn in 1986 and the book value per share rose 25 per cent to \$23.12.

GENEVA

FULL SERVICE IS OUR BUSINESS

- Law and Taxation
- Mailbox, telephone and tele services
- Translation and secretarial services
- Formation, domiciliation and administration of Swiss and foreign companies

BUSINESS ADVISORY SERVICE SA

7 Rue Mussy, 1207 Geneva
Tel: 38.05.40

Company Notice

NOTICE TO NOTEHOLDERS OF FEDERAL CREDIT DEVELOPMENT BANK
3 1/2% NOTES
DUE NOVEMBER 28, 1990
Please be advised the Exchange Date for this issue will be April 21, 1987.

Clubs

EVE has outlined the others because of a policy of fair play and value for money. Supply from 10-12.30 am. Disco and live musicians, delicious buffets, music, 189, Regent St., W1, 01-754 0557.

Art Galleries

ZAMANA GALLERY, 1, Cromwell Gardens, SW7, 516 6112. FEATY, 45 COLOUR, Paintings by Young Artists, from the Young World, 25 April, Tue-Fri 10-5.30, Sun 12-5.30.

Financial Times Wednesday September 24 1986

SMALL COMPANIES AFTER BIG BANG

Now they will have to shout twice as loud

By Alice Rawsthorn

We know when to shout
(We also know when a quiet chat would be more productive)

FOR THE RIGHT TONE OF VOICE
Contact Edwin Protheroe

EJP TEAM PUBLIC RELATIONS LTD
Luogate House, 107-111 Fleet Street, London EC4A 2AB.
Telephone: 01-583 2001

All of these securities having been sold, this announcement appears as a matter of record only.

U.S. \$1,000,000,000



The Kingdom of Denmark

7 per cent. Notes Due 1988

Shearson Lehman Brothers International Nomura International Limited

ABC Union Bank of Norway Banca Manusardi & CIE. Banco di Roma
Bank for Foreign Trade of the USSR Crédit Lyonnais
Fuji International Finance Limited E F Hutton & Company (London) Ltd
The National Commercial Bank (Saudi Arabia) Prudential Bache Securities International
Security Pacific Hoare Govett Limited Smith Barney, Harris Upham & Co. Incorporated
Sumitomo Trust International Limited Tokai International Limited
Yasuda Trust Europe Limited
Privatbanken A/S Copenhagen Handelsbank A/S Den Danske Bank

December 1, 1986

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

4th February, 1987



NISSHIN STEEL CO., LTD.

U.S.\$70,000,000

7½ per cent. Guaranteed Notes Due 1992

Unconditionally guaranteed as to payment of principal and interest by

THE SANWA BANK, LIMITED

Issue Price 101½ per cent.

Nomura International Limited Toyo Trust International Limited
Banque Nationale de Paris Banque Paribas Capital Markets Limited
Baring Brothers & Co., Limited Citicorp Investment Bank Limited
Commerzbank Aktiengesellschaft KOKUSAI Europe Limited
LTCB International Limited Manufacturers Hanover Limited
Morgan Guaranty Ltd Sanwa International Limited
Yamaichi International (Europe) Limited



A/S NEVI

DKK 600,000,000 Floating Rate Notes due 1993
Tranche B of DKK 300,000,000

In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 6th February, 1987 to 6th May, 1987, the Notes will bear interest at the rate of 11.0625 per cent. per annum. Coupon No. 2 will therefore be payable on 6th May, 1987 at DKK 6,837.24 per coupon for Notes of DKK 250,000 nominal.

Agent Bank
KANSALLIS-OSAKE-PANKKI
London Branch

INSURANCE AND INSURANCE BROKING

The Financial Times proposes to publish a Survey on Insurance and Insurance Broking on April 4, 1987. Among the subjects reviewed will be:

1. The major world Insurance Markets
2. Profiles on major International Direct Insurance and Insurance Brokers
3. Information Technology
4. Leading Analysts' views on trends within the industry
5. Life Assurance and Pensions

For information about advertising in this Survey and a copy of the synopsis, contact Brian Kelaart, David Reed or Michael Bamfylde on 01-248 8000, extensions 3286, 3461 and 4008.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

INTL. COMPANIES and FINANCE

HWT puts broadcasting interests up for auction

BY BRUCE JACQUES IN SYDNEY

THE AUCTION for Australian media assets gained further momentum yesterday with the board of Herald and Weekly Times (HWT) inviting tenders for the sale of its broadcasting interests.

The board made the call after John Fairfax entered the bidding for selected HWT electronic assets, Fairfax, which has countered the A\$2.5bn (US\$1.53bn) bid for HWT from Mr Rupert Murdoch's News group with a A\$2.5bn offer of its own, is now effectively proposing an alternative to Mr Murdoch's plan to sell the Herald electronic assets.

Fairfax has offered A\$270m for the licenses of the Herald's Melbourne-based channel HSV-7 and is also bidding A\$90m for Television Broadcasters (TBL), which holds the

license for Adelaide's ADS-7.

The Adelaide bid has an alternative of A\$115m for TBL plus two Herald radio stations in Victoria and two in South Australia. The offers compare with conditional contracts already held by Mr Murdoch, if the News group gains control of the Herald, to sell HSV-7 to Mr Robert Holmes & Court for A\$260m and the Adelaide station plus radio interests to another Perth businessman, Mr Kerry Stokes, for A\$110m.

Fairfax has made the offer through a wholly-owned subsidiary, Dysford Proprietary, and is offering a 10 per cent deposit immediately on signing with the balance in cash in seven days.

The Fairfax offer came as the HWT board was meeting to decide on the electronic media

proposals, a move which has the potential to clear the way for the Australian Broadcasting Tribunal to approve the Murdoch acquisition of the company.

The tribunal on Tuesday adjourned a hearing into Mr Murdoch's takeover in order to await the outcome of the Hunt board meeting. The Fairfax offer again emphasises the company's determination to play a part in the media carve-up taking place in Australia and thus avoid being relegated to a junior position in the industry.

Tenders must reach the Herald today and will be considered at a board meeting tomorrow. Mr John Dahlisen, HWT chairman, said the company had already received an additional offer for HSV-7.

Bell Group up 50% at halfway

BY OUR FINANCIAL STAFF

BELL GROUP, Mr Robert Holmes & Court's Perth-based master company, yesterday reported net profits ahead by more than half in the six months to December, to reach A\$24.43m (US\$15.2m) compared with A\$15.78m.

The result was struck, however, before extraordinary credits — although these amounted to just A\$139,000 in the latest period, the 1986 first half had produced a special gain of A\$49.14m. This arose from

the disposal during that time of Bell's international music publishing interests. Attributable profits were thus down by 19.4 per cent.

Earnings per share were stated as 39 cents against an adjusted 26 cents, also excluding the extraordinary items.

The interim dividend is being maintained at 5 cents per share, paid from an increased equity base of 215.57m shares compared with 155.42m units in the comparable six months.

The company managed a marginal reduction in the tax charge to A\$32.68m, but interest payments jumped more than four times to A\$168.53m from A\$40.35m, and depreciation took upwards of 2½ times more to A\$70.57m against A\$25.83m.

The results for Bell Group broadly parallel those announced on Tuesday at Bell Resources, its energy affiliate through which it has a key stake in Broken Hill Proprietary, Australia's largest company.

Coles Myer to expand abroad

BY CHRIS SHERWELL IN MELBOURNE

COLES MYER, the dominant Australian retail group which is today due to gain a listing on the London Stock Exchange, aims to invest in retail businesses internationally in order to expand beyond its home territory.

In an interview yesterday, Mr Brian Quinn, managing director, said the opportunities for further expansion domestically had become limited following the A\$1bn (US\$665.5m) takeover by G. J. Coles of the Myer group in 1985.

This merger of the number

one and number three Australian retailers resulted in the world's largest retail group outside the US, with sales in 1986 of more than A\$10bn — virtually all of it in Australia.

The underlying aim of today's London listing is to bring the Coles Myer name to potential investors in an area where the company already raises finance.

The move, plainly geared to the group's planned future direction, may eventually be followed with listings in New York and Tokyo, although this has yet to be considered for-

mally. Mr Quinn refused to say when Coles Myer might start investing abroad, but he acknowledged that the group was looking at Britain and the US. "It is fundamental to our future that we invest in retail businesses internationally," he said.

Group sales in the current year are, meanwhile, expected to rise to A\$11.5bn, a marginal rise in real terms, and after-tax profits, which were A\$173m in the year to July 1986, are likely to be around A\$200m, depending on the burden of new taxes.

Investment income dip hits Daihatsu Motor

BY YOKO SHIBATA IN TOKYO

DAIHATSU MOTOR, the Japanese small car maker which belongs to the Toyota group, suffered a 2.4 per cent fall in pre-tax profits to Y3.94bn (US\$28.8m) in the first half to December.

Among the country's car makers, all suffering from the yen's steep rise, Daihatsu fared relatively well thanks to its high proportion of domestic sales. Its operating profits rose a substantial 81.5 per cent to Y2.92bn, reflecting booming domestic sales and its streamlining efforts.

Net profits were 8 per cent lower to Y2.2bn, and the earnings setback was attributed to a fall-off in investment income

compared with a year ago. Turnover at Y264.05bn was up 2 per cent.

Daihatsu's domestic sales of the Mira minivan and Hijet minitruck (both 550 cc) showed gains of nearly 20 per cent in unit terms. As a result, the company's domestic unit sales increased by 9 per cent to 230,000 units. Exports fell by 5 per cent to 60,000 units. Total car unit sales, including those commissioned by Toyota Motor, reached 356,000 units, up 2 per cent.

The strong growth in operating profits was more than offset by the increase in non-operating expenses, including those for bond issues.

The interim dividend, meanwhile, is unchanged at Y3 a share.

For the remaining half-year to June, Daihatsu plans to expand domestic sales further by the introduction of new minivans and a remodelled Charade range. The company will aim to maintain full-year pre-tax profits at Y8.2bn on sales of Y350bn, up 2.7 per cent.

The Ministry of International Trade and Industry (MITI) yesterday decided to allow Daihatsu export quotas to Japan for the fiscal year starting in April. Daihatsu had not been given a quota in Japan's voluntary restraint on car exports to the US for the past

several years. MITI's latest decision stemmed from its belief that denying new entry into the US market by a Japanese car maker ran counter to the free trade principle. Daihatsu has been calling on MITI to allow it to export 20,000 cars a year starting in April, equivalent to 1 per cent of the total ceiling of Japan's car exports to the US for the year.

However, MITI intends not to accede in full to the request. The company is preparing to begin exports in September. The ministry is expected to complete quota allocations for Japanese car makers by mid-March.

Loss provisions depress NBB profit by 45%

By Our Financial Staff

NATIONAL BANK of Bahrain (NBB), the country's largest bank, is to tighten its lending policy following an adverse impact on profitability last year from a large boost in provisions. The provisions reflected possible loan losses and write-downs on investments. They were lifted to BD 6.99m (US\$15.5m) from BD 4.2m, after which 1986 net profits emerged at BD 4.37m, a drop of more than 45 per cent from 1985's BD 8.04m.

The bank said that in future it would require guarantees to back lending requests.

We take pleasure in announcing that the following have been elected Managing Directors

Equity Division
Donald L. Crooks
Allerton Cushman, Jr.
Douglas H. Kanarek
Samuel R. Karetzky
Andrus R. Petery
Frank T. Pratt
Foreign Exchange
Paul G. Kimball

Finance, Administration & Operations
Robert F. Gartland
Bryan J. Walsh
Morgan Stanley Asset Management
Gordon S. Gray
Tax Examples
R. Michael Bove
Thom W. Harrow

Investment Banking Division
Karen H. Bechtel
Hussein H. Choucri
A. William Hamill III
Catherine B. James
Robert W. Jones
Robert H. Lessin
Donald A. Moore, Jr.
Robert C. Murray
Steven L. Rattner
Donald C. Weeden

Taxable Fixed Income Division
Robert E. Diamond, Jr.
David C. Farrand
William R. Hebel
Marie-Elaine A. La Roche
John F. Lyness
Kenji Munemura
Jeffrey H. Salzman
Jeffrey F. Smith
Kenneth P. Urban
William F. Wallace

MORGAN STANLEY

effective January 1, 1987
subject to approval by the New York Stock Exchange, Inc.

1251 Avenue of the Americas, New York, New York 10020

BIG:
Bank für Gemeinwirtschaft
Aktiengesellschaft
London Branch
U.S.\$100,000,000
FLOATING RATE DEPOSIT
NOTES 1992
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period 28th February, 1987 to 28th August, 1987 the Notes will bear interest at the rate of 8½% per annum. The coupon amount per U.S.\$100,000 Note will be U.S.\$8.25. The Interest Payment Date will be 15th August, 1987.
Samuel Montagu & Co. Limited
Agent Bank

ALICO INTERNATIONAL LIMITED
Unconditionally and irrevocably guaranteed by THE INTERNATIONAL BANK OF AMERICA
NOTICE IS HEREBY GIVEN that the Note of Interest that bears interest at 8½% p.a. and that the Interest Payment Date will be 15th August, 1987 in respect of U.S.\$100,000 nominal of the Note will be U.S.\$8.25.
February 5, 1987
By Citibank, N.A., (100 Wall Street) New York, New York

UK COMPANY NEWS

Barrow says no to £27.2m bid from Yule Catto

BY CLAY HARRIS

Yule Catto yesterday unveiled a new cash-and-shares offer for Barrow Hepburn which values the chemicals and engineering company at £27.2m.

Barrow promptly rejected the final offer and concentrated its fire on the strength of Yule Catto's share price, which it called "extraordinary" in view of problems which it said confronted the chemicals, building materials and plantations group.

Yule Catto, however, described the new terms as "compelling" given Barrow Hepburn's appalling financial and share price performance over many years, its incoherent strategy and its uncertain prospects for future growth.

Mr Alex Walker, chief executive, said: "It is long past time for change at Barrow Hepburn."

In reply, Barrow focused on Yule Catto's continued exposure to the plantation sector and the large proportion of its working capital tied up as fixed assets in Malaysia and South Africa.

With a 28 per cent stake in Yule Catto held by Kuala Lumpur Kepong, itself a plantations group, Barrow also sug-

Fothergill accepts Courtaulds as 'white knight' withdraws

BY DAVID THOMAS

The board of Fothergill and Harvey, the Lancashire-based manufacturer of advanced and electrical insulation materials, has decided to recommend the latest offer from Courtaulds, the international textiles, chemicals and industrial products group.

Fothergill said its change of tack occurred after the company which had appeared interested in making an alternative offer ended talks, because it could not match Courtaulds' latest offer.

Courtaulds had also clarified a number of assurances it had given Fothergill.

Mr Sipko Huismans, a Courtaulds director, said yesterday: "We don't have any plans to rationalise or change Fothergill that didn't already exist in

Fothergill." He added: "We do not represent a threat to employment, rather the other way round."

He said Fothergill would maintain its identity within Courtaulds' advanced materials group and Mr Peter Conway, Fothergill's chief executive, would be staying on in that role. Courtaulds would honour the existing pension rights of Fothergill's workers.

Mr Conway said he believed that Cyanamid, Fothergill's US partner, would now exercise its option to buy out Fothergill's half share in Cyto, their joint venture company.

Courtaulds' share offer is on a nine-for-11 basis. With Courtaulds down 5p at 367p, that values each Fothergill share at 316p. Courtaulds' cash or loan note terms are 300p.



Sir Christopher Hogg: chairman of Courtaulds

Ensign Trust has 29.9% of Aberdeen Fund

By Philip Cogan

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, has acquired a 29.9 per cent stake in the privately-owned Aberdeen Fund Managers.

Ensign is paying £1.6m by subscribing for 597,500 new ordinary shares at 100p each, with a further £1m in the form of convertible loan stock, which when converted will increase Ensign's stake to around 40 per cent.

Aberdeen Fund Managers was established in 1983 and manages investments worth around £70m. It acts as investment adviser to three unit trusts, Scottish Extra Income Fund, Scottish UK Growth Fund, and Scottish North American Income Fund, all of which are managed by Scottish Unit Managers, in which Aberdeen has a 24.5 per cent stake.

Ensign Trust stressed that it regarded the stake as part of its investment portfolio (its gross assets are currently worth around £275m) rather than as a prelude to an acquisition.

BP disposes of US PVC arm

BP Chemicals has completed the sale of its PVC compounding business in the US to Vista Chemical of Houston, Texas. Terms were not disclosed.

BP, which acquired the business as part of its purchase of the polyolefins division of Reichold Chemicals in May 1985, said it did not fit in with its strategy.

Bula Resources

BULA RESOURCES, an Irish hydrocarbons exploration and development company, has acquired Messerg's for a consideration of £2.5m. Bula shares which yesterday rose 0.5p to 2.75p. Messerg's assets include £436,000 in cash and a 10 per cent interest in a hydrocarbon exploration project in the Paris basin. The move is consistent with Bula's policy of growth through acquisition and further opportunities are being considered.

Victor sounds profit warning

Shares of Victor Products, the Tyne and Wear-based industrial and mining equipment manufacturer, fell 20p to 93p, yesterday, wiping 17 per cent off the company's market capitalisation. This follows the announcement of reduced profits for the six months to October 31 1986, and warning of a downturn in the second half.

Although turnover expanded from £9.5m to £10.35m, profit before tax fell 33 per cent to £248,000 against £366,000 last time. Tax accounted for £122,000 (£208,000), while stated earnings per share fell to 2.5p against 3.6p for the comparable period.

The interim dividend is held at 1.75p.

The figures were fore-

shadowed by the company in a statement last month. Mr L. R.

Mann, chairman, said that the reduced profits reflected competitive market conditions which resulted from reduced activity in coal, oil and marine markets.

The chairman added that Victor had responded to the situation by examining the company structure and concentrating the mining and lighting businesses in a single site at Wallsend.

Consequently, sizeable reductions in management and overhead costs were anticipated. The restructuring was expected to result in an extraordinary deficit of around £500,000.

Mr Mann stated that difficult trading conditions prevailed throughout the third quarter of the financial year and that profits for the second half were therefore expected to show a substantial reduction on the previous year.

He added, however, that prospects for 1987/88 were enhanced by expected savings from the restructuring.

comment

Victor Products' two main markets are the coal and oil industries. The first is beset by shrinkage and a bunching of over-enthusiastic ordering in the immediate wake of the miners' strike, the second has been hit by the collapse in the price of crude. Neither appears to be on the brink of dramatic recovery, so Victor has been looking for opportunities to diversify. These efforts have so far proved fruitless, so the company has turned to cost-cutting (that is, redundancies) as a profits restorative. The effects will not become apparent this year: indeed, a halving of profits to around £750,000 is in sight. That puts the shares in which the company's own pension fund is a significant investor — on a prospective price/earnings ratio of 17 even after yesterday's 30p drop in the share price to 93p. That looks demanding even in the light of next year's possible profits recovery: Victor's share price relative to the wider market has been moving inexorably downhill since the beginning of the decade, and predators may not be enthusiastic about arresting the decline with debt at over 70 per cent of shareholders' funds.

Demerger Two questions L & N's profitability

BY CLAY HARRIS

DEMERGER TWO, bidding for London and Northern Group, has questioned how the construction, healthcare and energy company would avoid a further decline in profits arising from problems in its UME subsidiary.

L&N needed to act swiftly to spell what provisions it planned to make as a result of the termination of a management contract at the Al-Qassimi hospital in Sharjah, Demerger said in its latest circular to L&N shareholders.

It was announced yesterday, that the bid would not be referred to the Monopolies and Mergers Commission.

Demerger has also published the names of the co-managers of the syndicate underwriting its £90m cash alternative in an effort to rebut L&N's claim that the underwriters had unproven resources.

In addition to Hincorp Earl & Co, Demerger's adviser, and its Luxembourg-based parent company, Hincorp Fund Management, the co-managers are: Al

Dahlawi, a Saudi trading company; Kadey Investment and Finance Corporation, an investment company managed by Kidder Peabody Geneva; Dumenil Leble subsidiary Dumenil Investment Services; Cota (UK), a subsidiary of Sweden's Gotabanken; UK stockbroker Guy Puckle & Co; and Guernsey-based fund manager Hamilton Brothers.

Each co-manager had underwritten at least £10m, Hincorp Earl said.

Demerger said that its proposal to break up and refloat L&N's four main divisions fit in well with arguments, used successfully against BT's bid for Pilkington, that conglomerates did not "allow companies to be run separately and effectively under independent management."

In reply to the latest document, L&N said that its original objections remained "valid and important." Demerger Two attempts to disguise the implausibility of its proposals by a smokescreen of innuendo.

Public Works Loan Board rates

Effective February 4

Years	by EPT	As %	Non-quota loans A* repaid by EPT	As %
1	104	104	114	114
Over 1, up to 2	104	104	114	114
Over 2, up to 3	104	104	114	114
Over 3, up to 4	104	104	114	114
Over 4, up to 5	104	104	114	114
Over 5, up to 6	104	104	104	104
Over 6, up to 7	104	104	104	104
Over 7, up to 8	104	104	104	104
Over 8, up to 9	104	104	104	104
Over 9, up to 10	104	104	104	104
Over 10, up to 15	104	104	11	104
Over 15, up to 25	104	104	104	104
Over 25	104	104	104	104

* Non-quota loans A are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With quarterly payments of interest only.

A FINANCIAL TIMES SURVEY

The next FT survey covering the West Country will be on the subject of

PLYMOUTH

This survey is due to be published on April 7 1987.

It will be the first occasion that the FT will have published a survey on this city, consequently it will attract high readership interest.

If you wish to know more about this survey and would like an editorial synopsis or information on advertising, please contact our Bristol office.

Clive Radford
FINANCIAL TIMES
Merchants House
Wapping Road
Bristol BS1 4RW
Bristol (0272) 292565

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER
LONDON · FRANKFURT · NEW YORK

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

JOSEPH WEBB PLC

Interim Report (unaudited)

	Six months to 30/9/86	Six months to 30/9/85
Turnover	3,252,772	2,894,153
Holidays	3,112,674	2,766,383
Property Investment	140,098	127,770
Operating Profit	437,349	386,399
Holidays	305,307	272,493
Property Investment	132,042	113,906
Interest (net)	(259,337)	(255,140)
Profit on ordinary activities	178,012	131,259
— before tax	130,012	93,259
— after tax	0.48p	0.34p
Earnings per ordinary share	2.625p	2.625p
Preference dividend per share	0.1313p	0.1313p
Interim ord. dividend per share		

Mr J M Webb, Chairman, reports:

- * Holiday interests in the UK increased.
- * South of France caravan accommodation disposed.
- * Investment portfolio rental income increased.
- * Where development of existing properties occur they will be fully exploited.
- * Good prospects for caravan sales to owner occupiers.

Holmarine

Grindlays Eurofinance B.V.

U.S.\$100,000,000

Guaranteed Floating Rate Notes 1994

Guaranteed on a subordinated basis by



Grindlays Bank p.l.c.

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 4th February 1987 to 3 August 1987 the Notes will bear an interest rate of 6 7/8% per annum. The interest payable on the relevant Interest Payment Date, 3 August 1987 against Coupon No. 7 will be U.S.\$ 321.88.

Agent Bank
ANZ Merchant Bank Limited
formerly Grindlay Brands Limited.

FINANCIAL TIMES BOOKLETS

The following booklets are available from the Financial Times

Capital Gains. The key figures to calculating your tax	£4.50
How to compete on equal terms	£3.75
Jobs, pay, unions & ownership capital	£1.50

To order your copy, please write to:
Publicity Department
Financial Times Limited
Bracken House, 10 Cannon Street, London EC4A 3DF
enclosing a cheque for the value of your order

Lloyds Bank PLC is pleased to announce the formation of Lloyds Government Securities Corporation

as a wholly owned U.S. subsidiary and integral part of our North America Treasury operations, effective February 2, 1987.

Board of Directors

Jorge L. Gamarci, Chairman and Chief Executive Officer
Malcolm E. Summers, President and Deputy Chief Executive Officer
Richard E. Schaele, Executive Vice President
William B. Shea, Executive Vice President
Alan E. Moore, CBE
Thomas E. S. Hodgson
Kevin McKendry, Secretary

Trading

William Shea, Executive Vice President
Joseph P. Albano, Vice President
Jeffrey D. Alchek, Vice President
William J. Blanco, Vice President
Kevin J. Boix, Vice President
John Hughes, Vice President
Kevin G. Brady, Assistant Vice President
Peter E. Gall, Jr., Assistant Vice President
Renee M. Rady, Executive Officer
Laurie Koch, Banking Officer
Deidre McGrath, Assistant Trader

Sales

Richard E. Schaele, Executive Vice President
Donald G. Barnes, Vice President
Patrick Boyle, Vice President
Gerald Danaher, Vice President
Peter Dickson, Vice President
Sylvette DiMartino, Vice President
Joe McElhenny, Vice President
Allan Saunders, Vice President
Darren Day, Assistant Vice President
Elodie Prado Salgado, Assistant Vice President
Kevin D. Weir, Assistant Vice President

London

John Jenney, Vice President
Guy Huntrods, Assistant Vice President

Lloyds Government Securities Corporation

One Seaport Plaza
199 Water Street
New York, NY 10038
212 607-5101

40-66 Queen Victoria Street
London EC4A 4EL
01-489-1089

A THOROUGHbred AMONGST BANKS.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail sales vol.	Retail sales val.	Unemp.	Vacs.
1985							
2nd qtr.	109.1	104.5	109	114.9	141.4	1,174	161.7
3rd qtr.	108.3	102.9	104	116.1	145.2	1,124	164.4
4th qtr.	108.4	103.6	106	118.7	177.7	1,122	168.2
1986							
1st qtr.	109.4	102.5	105	118.2	145.4	1,171	164.5
2nd qtr.	108.9	102.5	105	120.0	152.7	1,208	175.6
3rd qtr.	119.5	104.6	107	122.1	157.4	1,212	200.2
4th qtr.	119.5	104.6	107	122.1	157.4	1,212	200.2
May	108.5	103.1	107	118.5	149.6	1,205	172.1
June	107.6	102.3	108	121.7	155.4	1,229	164.4
July	110.1	104.8	103	120.9	158.2	1,223	193.2
August	110.6	104.4	103	122.0	155.2	1,219	201.1
September	111.0	104.5	112	123.2	158.7	1,193	204.4
October	109.8	105.6	106	123.2	164.7	1,168	212.8
November	110.6	105.7	106	126.4	182.1	1,145	215.2
December	105.7	105.7	106	125.9	181.4	1,140	210.0

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Investment goods	Intermediate goods	Engineering output	Metal manufacture	Textiles	Leather and clothing	Housing starts
1985								
2nd qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
3rd qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
4th qtr.	105.7	105.7	113.5	105.7	117.7	102.0	102.2	102.2
1986								
1st qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
2nd qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
3rd qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
4th qtr.	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
May	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
June	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
July	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
August	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
September	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
October	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
November	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2
December	105.2	105.2	113.5	105.7	117.7	102.0	102.2	102.2

EXTERNAL TRADE—Indices of export and import volume (1980=100); value balance; current balance (€m); oil balance (€m); terms of trade (1980=100); official reserves.

	volume	volume	balance	balance	balance	trade	US\$bn
1985							
3rd qtr.	116.2	124.1	-446	+1,445	+1,900	106.2	14.15
4th qtr.	115.9	127.9	-292	+604	+1,983	101.6	15.54
1986							
1st qtr.	116.9	127.7	-1,437	+549	+1,929	101.0	15.75
2nd qtr.	121.8	126.6	-1,579	+275	+759	102.5	19.30
3rd qtr.	123.3	130.1	-3,034	+781	+688	102.3	20.14
4th qtr.	124.2	133.9	-3,299	+1,013	+599	101.2	21.57
May	121.6	130.5	-630	-12	+2,567	103.7	19.20
June	126.3	134.9	-636	+115	+240	103.2	19.60
August	117.9	134.9	-1,514	-763	-180	104.0	18.93
September	118.5	135.5	-1,255	-753	-180	102.2	22.43
October	125.3	140.6	-835	-35	+184	102.2	19.93
November	131.6	146.8	-1,082	-232	+334	101.3	22.01
January	132.4	142.4	-763	+232	+539	101.5	21.92

UK COMPANY NEWS

REVISED STRATEGY PRODUCES PROFIT BOOM

Union Discount surges to £10m

BY RICHARD TOMKINS

Union Discount, one of the few remaining independent discount houses, yesterday reported a resurgence in pre-tax profits from £1.13m to £10.73m in the year to last December and set itself the target of ironing out the volatility of its results. Analysts had expected about £4.7m. Union's shares rose 17p to 785p.

The 1985 pre-tax profit of £1.13m marked a downturn from the previous year's £7.94m. Union Discount said it was now part of the group's strategy to concentrate resources in areas providing more stable returns than those from the discount house.

Net investment in leases increased from £56m to £83m during the year.

Mr Graeme Gilchrist, managing director, said: "It is part of our strategy to concentrate more of our resources in areas providing returns which are likely to be more stable than those available in the discount house."

"The financial markets are



Mr Graeme Gilchrist, managing director of Union Discount

changing rapidly. There will be opportunities to build on our traditional strengths and to expand in profitable, related areas. An increasing and stable rate of return is our target."

A final dividend of 28p is

proposed, making a total of 40p compared with 37p last year. In an attempt to reduce the disparity between the interim and final dividend payments, Union Discount said it proposed to set the next interim at 17p, but warned against taking this as an indication of the full-year payment.

The company's offices were professionally valued at £16.5m against £12.5m last year, so helping to take shareholders' disclosed funds up from £86.41m to £74.69m. Total current assets at December 31 were £23.4m (£27.1m).

Union Discount said 1986 had been a year of enormous change and activity culminating in Big Bang in October, and it was particularly encouraging in such an eventful year that all parts of the company had contributed to the success.

Mr Gilchrist said he still believed that Union Discount's decision not to become a market-maker in gilt-edged securities had been correct.

"We also think that as users

See Lex

New clients give boost to Wintrust

By David Goodhart

Wintrust, the specialist merchant bank, yesterday reported a 27 per cent increase in pre-tax profits to £1.9m for the six months to September 30 1986 and a growth in group assets from £117m to £143m.

The "niche" bank, which specialises in lending to wealthy entrepreneurs, says it has benefited from the spread of financial conglomerates which have created a flow of new clients seeking a more flexible and personalised approach.

Mr Richard Spiro, the managing director, said it had doubled its new clients in the past year and added: "We are actively seeking opportunities for selective acquisition of companies in complementary fields."

Earnings per share for the six months were up 21.5 per cent to 11.51p, and retained profit was £803,834. An interim dividend of 2p per ordinary share is payable on March 31, along with a dividend of 5.50p per 101 per cent cumulative preference share.

Mr Spiro said that the present low gearing ratios left considerable scope for significant expansion in banking activity, without in any way undermining the strength of the capital ratios.

Jarvis Porter

Jarvis Porter Group, Leeds-based labelling and flexible packaging group, is making its first acquisition since obtaining a full stock market listing in March 1986. It is buying Spreckley & Evans (Nottingham), a strong ticket maker, from Sonoco UK, for £12.2m cash.

Bank in talks with Larry Adler

BY NICK BUNKER, INSURANCE CORRESPONDENT

MR LARRY ADLER, the Australian financier, met banking supervision officials at the Bank of England yesterday morning to discuss his acquisition of a 14 per cent stake in Hill Samuel, the merchant bank and financial services group.

The stake has been built up since last November by FAI Insurance, a Sydney-based general insurance company which is 40 per cent controlled by Mr Adler's family.

It is normal practice for the Bank to hold meetings with investors who take significant holdings in British banking institutions. The Bank's aim in such cases is to inform the new shareholder about reporting and other requirements which it imposes on banks in its role as prudential supervisor.

No details were made public of Mr Adler's meeting with officials.

However, the Bank is in a slightly unusual position regarding Mr Adler as the Government announced on Tuesday

that it aims to change the 1987 Banking Bill to force investors to obtain the Bank's approval if they want to take their stake in a UK authorised bank above 15 per cent.

When the Bill becomes law, the Bank of England will have retrospective powers to order divestment of shareholdings which were built up before the Bill was passed.

Analysts said Tuesday's announcement—which has made hostile takeover bids for merchant banks more difficult—was the reason for a plunge in Hill Samuel's share price yesterday. Its shares closed at 460p last night, down 54p.

Mr Adler said earlier this week that FAI began buying last year when the share price was about 360p. His son, Mr Rodney Adler, was quoted in Australian press reports yesterday saying that FAI had bought at an average price of 465p.

Mr Larry Adler said in London last night that neither the new amendment to the Bill,

nor yesterday's fall in Hill Samuel's share price made any difference to his intention to stay a long-term Hill Samuel shareholder.

"If you are a long-term investor, and you have an appetite for every time the share price goes down, you don't have a very long investing life," said Mr Adler.

"We don't break out the champagne bottles when the price goes up a few cents. Equally, we don't take a cyanide pill when it goes down."

FAI could face a complicated technical procedure under the Financial Services Act if it wants to take more than 15 per cent of Hill Samuel.

Section 134 of the Act says that investors have to ask the Department of Trade and Industry's approval if they want to buy 15 per cent of a group which includes an authorised insurer.

One of Hill Samuel's subsidiaries is Hill Samuel Life Assurance, a DIT-authorised company.

Pentland takes stake in Gallini

BY JANICE WARMAN

Pentland Industries, the industrial holding company which holds a 37 per cent stake in Reebok International, the US athletic footwear and clothing manufacturer, has purchased a 25 per cent holding in Gallini Group, an unlisted leisurewear company.

Mr Stephen Rubin, managing director, said Pentland did not intend a takeover of Gallini.

"We have taken a strong stake with a view to seeing it floated on the USM in a few years' time."

The London-based company was started seven years ago by Mr Raymond Turner, a former director of Tesco's Home and Wear division. Its current turn-

over is about £10m, and it supports most major high street retailers and mail order houses.

Mr Bernard King, Gallini chairman, confirmed Mr Rubin's view of the news. "We are very much a growing company in a growth industry. With his backing, advice and guidance,

we will achieve more than we could on our own."

"This is more than just a cash boost; there will be commercial benefits as well," he added.

Gallini plans to do business with companies in the Pentland group, and to start manufacturing sports shoes.

BOARD MEETINGS

TODAY	Engineering	Dom Holdings	Feb 12
Interim: Aerospace	Engineering	Dom Holdings	Feb 12
Mid Wynd International Investment	Mid Wynd International Investment	Manganese Bronze	Feb 11
Finlay: Aeronautics, Goods	Finlay: Aeronautics, Goods	Sigma International	Feb 12
Durham and Murray	Durham and Murray		
FUTURE DATES			
Interim: Autopac Holdings	Autopac Holdings	Feb 11	
Delcity	Delcity	Feb 11	
Deton International	Deton International	Feb 12	

Nottingham Brick shares rise on bid talks

By David Thomas

Nottingham Brick is in talks which could lead to a recommended offer for the company. Its shares rose 40p yesterday to close at 365p.

The company, which reported pre-tax profits of £2.71m on turnover of £11.7m for the year ended September 30, said it expected to make a statement soon.

Talks between Nottingham and Steeltek, the Midlands construction group, about the possibility of a merger were called off in December, when Nottingham's shares increased rapidly in value.

At the time, Nottingham's board said the company's interests were best served by it remaining independent.

Steeltek said yesterday it was not involved in the present talks.

Unconfirmed market speculation centred on reports that Nottingham was in talks with Boral, Australia's largest construction materials group. Nottingham refused to comment on this.

Nottingham is a producer of high-quality facing bricks, in vogue with post-modernist architects, and was generally regarded as a tempting target for other companies when the Steeltek talks were broken off.

When announcing last year's results, the company said it was confident of a much improved performance this year.

H & W agrees higher offer

Interim Securities, a Cayman Islands investment company, has won the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

It will pay 15p for the 36.37 per cent of H&W which is not held by the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

Interim Securities, a Cayman Islands investment company, has won the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

It will pay 15p for the 36.37 per cent of H&W which is not held by the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

Interim Securities, a Cayman Islands investment company, has won the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

It will pay 15p for the 36.37 per cent of H&W which is not held by the recommendation of Howard & Wyndham for an increased offer for the publishing and retail jewellery group.

Heywood Williams

Heywood Williams Group, glass and aluminium specialist, has acquired Tempered Glass Specialists of Andover, Ohio, for \$5.5m (£3.6m) cash.

TSG, a toughened glass processing company, had pre-tax profits of about \$1m in 1986. It will become a subsidiary of Heywood Williams' US operation, Creation Windows, maker and distributor of recreational vehicle doors and windows. Creation buys in excess of \$10m worth of toughened glass a year, including purchases from TSG worth about \$4m.

The consideration includes \$1.6m for goodwill, and excludes the assumption of any liabilities.

Baker Perkins receives bid approach from Maxwell's Hollis

BY PHILIP COGGAN

Baker Perkins, the Peterborough-based engineering group attempting an agreed £147m merger with APV, announced yesterday that it had received an approach from Mr Robert Maxwell's Hollis group.

On Monday, a spokesman for Mr Maxwell confirmed that Hollis, an engineering group controlled by Pergamon Press, had bought a stake of just under 5 per cent in Baker.

Hollis's approach came shortly after Baker's announcement on January 8 that it was in talks about a possible merger with an unnamed party. According to Baker Perkins, Hollis at first asked whether it might be interested in a bid but Baker was unenthusiastic.

By January 16, Baker Perkins and APV had announced merger terms and Mr Maxwell's merchant bank, approached

Morgan Grenfell, Baker Perkins' merchant bank, to ask for information about the company. Takeover Panel rules require that information be disclosed to other potential purchasers on request.

Nothing further was heard from either Hollis or Mr Maxwell until news of the Hollis stake appeared in the press. Following discussions with the Takeover Panel, Morgan Grenfell decided to reveal news of Hollis's earlier approach.

Hollis was a small publicly-quoted timber merchant and furniture manufacturer until it was rescued by Pergamon in November 1982. Since then it has acquired several businesses from Pergamon as part of a restructuring of Mr Maxwell's interests and has recently been

the focus of his moves in the engineering sector.

Mr Maxwell has intervened three times in engineering bids in recent months. In November, he announced an agreed bid for AE, then attempting to fight off an approach from Turner & Newall. Although Turner eventually won that contest, Mr Maxwell was more successful in January when Hollis won control of Grosvenor Group, despite a rival bid from BBA.

A spokesman for Mr Maxwell said last night that "we do not wish to comment until we see the APV offer document."

Companies usually have up to 28 days after the announcement of a takeover bid in which to publish their offer document, which would give APV until February 13.

BA confident offer will be oversubscribed

BY RICHARD TOMKINS

British Airways' advisers are quietly confident that the airline's £900m offer for sale will be well oversubscribed when it closes at 10 am tomorrow.

Meanwhile, Cleveland Securities, the licensed dealer which is making a grey (unofficial) market in British Airways' shares in advance of Stock Exchange dealings, was quoting a best-sell price of 82p/83p for the 65p partly-paid stock — up 1p on the day.

Some 65 per cent of the shares have been allocated to institutional and overseas investors, so only 35 per cent of the issue remains to be sold in the UK public offering.

If this portion is subscribed three times or more, about 20 per cent of the other investors' shares will be clawed back. Hill Samuel, the merchant bank sponsoring the flotation, said yesterday that it was confident that clawback would be triggered.

No figures are being published about the number of applications received, but Hill Samuel said institutional, overseas and retail investors were expressing a strong interest in the flotation.

Favourable press comment about the flotation is thought likely to take the number of private investors applying to something over 500,000. That is

Allebone in £11m Ward White deal

By Janice Warman

Allebone and Sons, footwear retailer, is to more than double its retailing capacity with the agreed purchase of 161 Focus Shoes outlets from Ward White, the retail group, for £11m in cash. The deal also includes the Focus head office and warehouse complex at Syston, Leicestershire.

It plans to finance the acquisition with a £10m rights issue, underwritten by ANZ Bank, and in cash.

Allebone currently owns 101 shoe retail outlets in Scotland and Northern Ireland through its Tandem Shoes subsidiary.

The purchase of the Focus outlets in England and Wales will turn it from a regional to a national retailer, shrink its overheads, and take its turnover from £17m to £50m, said Mr John Tibbuck, Allebone's chief executive.

Allebone has been able to select only profit-making Focus outlets. The remaining 139 shops and concessions will be sold separately by Ward White for about £4m.

The company swung back to a £156,000 profit after a better second half in the year to January 31, 1986. Its loss-making Northampton manufacturing division was closed down in October with 240 redundancies.

Mr Tibbuck said Allebone had until now owned too few profitable outlets to cover the central overhead costs of operating a multiple footwear retailing business at an acceptable level of profitability.

"This acquisition has solved that problem at a stroke," he added.

Both chains of shops operate in the same sector of the retail footwear market, offering similar merchandise at similar prices.

Mr Philip Birch, chairman and chief executive of the normally acquisitive Ward White, said poor summers and long winters allied with stiffer competition from Marks and Spencer and British Home Stores had resulted in losses for 1986.

"It wasn't looking good," he admitted.

But UK shoe retailing had become a relatively small part of the company's business since Ward White's expansion into higher growth areas.

Allebone's rights issue of 21.5m new ordinary shares — at a price of 50p per share — will be on the basis of nine new ordinary shares for every four ordinary shares currently held, and will create ordinary shares for every four 6.75 per cent convertible cumulative redeemable preference shares currently held.

The company's issued share capital will rise from £2.18m to £4.36m. The shares remained suspended at 59p.

London Securities deal gives 9% Cambium stake

BY CLAY HARRIS

London Securities, the property and investment management company, is to take a 9 per cent stake in Cambium Venture Capital by converting £229,000 in outstanding loans into equity.

Cambium is to issue 1,830,532 shares to acquire Introstone, a London Securities subsidiary which had lent money to three companies in which the venture capital group has equity stakes.

Mr David Pearl, London Securities chairman and chief executive, and since last year, a director of Cambium, said that his company had long wanted to gain an equity holding in Cambium.

Cambium, which began trading in March 1984, had yet shown a profit, reporting a pre-tax loss of £43,444 in the first half of 1986. Its shares were unchanged at 13p.

COMPANY NEWS IN BRIEF

SOUTHAMPTON IOW Steam Packet: Alexander Towing has sold 333,000 shares reducing its stake from 10.18 per cent to 0.3478 per cent.

PRUDENTIAL Property Services: has expanded its estate agency activities into the Channel Islands with the acquisition of The Property Shop, Jersey for an undisclosed cash sum.

GORING KEARS US subsidiary: has acquired from Reardon the rights to a recently developed micro-processor based metal detector system. The system will be sold worldwide in the aggregate, coal, mineral ore and timber industries. Total consideration was \$155,000 (£102,000) cash.

IMRY PROPERTY: the offer made on behalf of Imry International to acquire Imry Pro-

perty in order to effect the merger with Arbutnot Properties had, on February 3, been accepted by holders of 11.07m shares (80.91 per cent). Further acceptances of the offer, which have not yet been validated, have been received in respect of 1.25m (9.17 per cent). The offer, cash alternative and loan note alternative have been extended until February 17.

STOCKHOLDERS FAR EAST: Investments is considering restructuring the company as an open-ended investment company with the ability to issue and redeem shares at a price based on net asset value.

DE LA RUE, which already owns the ordinary shares of Bradbury Wilkinson, has agreed with the security printing company that it should offer to acquire the 87,500 preference shares — half the total — that it does not already own. It will offer 130p in cash for each preference share, making a total acquisition cost of £113,750. The acquisition is to be achieved via a scheme of arrangement under which the fixed dividend on the preference will be paid to the date on which the scheme becomes effective.

JAMES FINLAY has acquired 750,100 shares in Anglo-American Agricultural, representing 6.64 per cent of the equity.

WELSH Industrial Trust: No interim dividend (nil), for the six months ended October 5 1986. Net asset value 191p (169p) as at July 4 1986. After tax of £2.15 (£2.03) earnings were £22,314 (£2,825) or 1.5p (0.06p) per share.

PROPERTY TRUST: Harvard Securities has reduced its net rights issue holding from 3.27 per cent to 7.4 per cent.

ADAM LEISURE'S annual meeting: agreed a share purchase between Mr R. Dipre and Mr C. A. Rycroft relating to the purchase by Mr Dipre of 18.3m ordinary shares (73.3 per cent of Adam's existing ordinary capital).

WARNER ESTATE Holdings: investment in the new £11.02m (£10.44m) and pre-tax profits £3.89m (£3.47m) for year to September 30 1986. Earnings per 25p share 26.5p (22.39p). Final dividend 15p, making 25.5p (18p) net. Net asset value per share at year end 1.127p (932p).

LOCAL London Group: Of the open offer of 1.5m new ordinary shares to shareholders on the basis of 15 for 49 at 280p, the rights to 577,756 (38.5 per cent) shares have been taken up.

IRISH WIRE PRODUCTS (fastening manufacturer): No Ordinary or Preference dividend for year ended March 31 1986. Turnover £22.46m (£23.6m). Interest payable £67,853 (£90,136) and loss before tax £18,137 (£10,679). No tax charge. Loss per share 23.87p (16.18p). Subject to

court approval, agreement to the reconstruction announced in October will be obtained prior to March 31 1987.

GKN has sold its subsidiary, GKN Birwell of Halesowen, West Midlands, along with related interests in Jersey, Germany and GKN Irelco of Texas to Montney Group of North America. GKN said the proceeds and profit on sales were not significant.

CHESSMINSTER GROUP said new private placements have been arranged with four places for the sale of a total of 5.95m common shares at a price of 20p per share. Total proceeds will be £1.2m, and will be applied in part to the cost of the construction of the company's cement-bonded particle board plant at Ystrad Mynach in South Wales, and partly for general corporate purposes.

GODFREY DAVIS, Ford main dealer and park home estate operator, is continuing its growth policy. In the latter field via the purchase of the Church Farm Close residential estate for £460,000. The estate situated at Diddon, Hampshire, will add some 100 homes to the Church Farm Close residential estate which will now control over 3,500 homes at 25 residential parks.

YEARELING BONDS: The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, unchanged from last week, and compares with 13 per cent a year ago. The bonds are issued at par and are redeemable on February 10 1988.

DPCE US expansion: DPCE Holdings is acquiring the eastern seaboard customer base of Global-Ultimate Systems for \$1.05m cash (£692,000).

Global supplies and supports IBM compatible processors and peripherals. DPCE is taking over maintenance contracts and necessary computer equipment for customers between Massachusetts and Washington DC. The maintenance contracts are generating \$180,000 per month.

At the end of last year DPCE announced the taking over of Systec, another US independent computer maintenance company.

DIVIDENDS ANNOUNCED

	Current	Date of payment	Corresponding payment	Total	Total
				div	last year
Union Discount	29	—	26	40	37
Victor Products	1.75	April 8	1.75	—	5
Wintrust	Int. 2	Mar 31	1.8	—	5.4

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock.

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of August 30, 1984, between Makita Electric Works, Ltd. (Kabushiki Kaisha Makita Denki Saisakusho) (the "Company") and Chemical Bank, Trustee, that at its meeting held on January 12, 1987, the Board of Directors of the Company resolved to make a free distribution of shares of Common Stock of the Company at the rate of 0.05 shares for each share of Common Stock held by shareholders of record at 3:00 P.M. on February 20, 1987 (Japan time) (1:00 A.M. on February 20, 1987, New York City time).

As a result of such free distribution of shares, the conversion price of the captioned Debentures will be adjusted, effective immediately after the foregoing record date to 935.00 Japanese yen per share of Common Stock of the Company from the former conversion price of 981.80 Japanese yen per share.

MAKITA ELECTRIC WORKS, LTD.
(Kabushiki Kaisha Makita Denki Saisakusho)
By: Chemical Bank, as Trustee

Dated: February 5, 1987



L.F. ROTHSCHILD, UNTERBERG, TOWBIN INTERNATIONAL

We are pleased to announce
L. F. Rothschild, Unterberg, Towbin International
moved to new premises
on 2nd February 1987
Parkgate, 21 Tothill Street
London, SW1H 9LL

Telephone: 01-222 1212 Telex: 922922 LFRUIT G

Bond Trading 227 4130 (fax: 227 4199)	Intl. Equity Trading 227 4108 (fax: 227 4119)
Bond Sales 227 4160 (fax: 227 4199)	U.S. Equity Sales 227 4200 (fax: 227 4229)
Bond Settlements 227 4260 (fax: 227 4288)	Equity Settlements 227 4250 (fax: 227 4288)

GRANVILLE SPONSORED SECURITIES

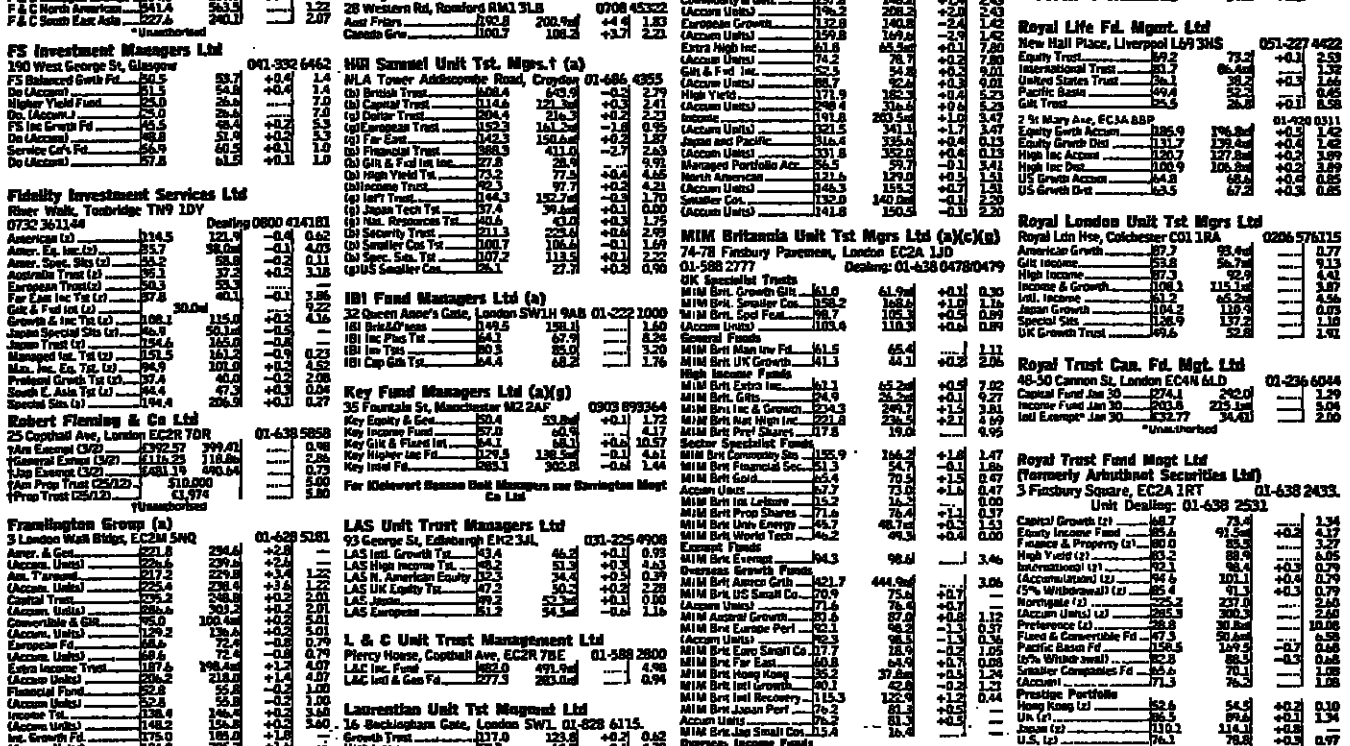
High Low	Company	Price	Change	div.(p)	%	P/E
153 118	Ass. Brit. Ind. Gnd.	153	—	7.5	4.8	8.4
157 121	Ass. Brit. Ind. CULS	157	—	10.0	8.4	—
40 28	Armstrong and Rhodes	35	-1	4.2	12.0	4.8
78 64	BBB Design Group (USM)	78	—	1.4	1.8	18.6
216 186	Bardon Hill Group	216	—	4.8	2.1	24.5
100 85	Bry Technologies	100	—	4.3	4.3	11.8
138 75	CCI Group Ordinary	138	—	2.9	5.2	8.2
107 85	CCI Group 11pc Cont. Pl.	99	—	15.7	15.5	—
270 116	Carborundum Ordinary	270	—	9.1	3.4	13.0
93 80	Carborundum 7.5pc Pl.	93	—	10.7	11.5	—
125 78	George Blair	90cd	—	3.8	4.2	2.3
113 57	Ind. Precision Castings	113	—	6.7	5.9	10.1
175 125	Isis Group	125	—	18.3	14.8	7.2
124 101	Jackdon Group	122	—	8.1	5.8	8.3
377 250	James Burrough	348	+2	17.0	4.8	9.8
100 85	James Burrough Spt Pl.	80	—	12.9	14.3	—
1035 342	Multihouse NV (AmstSE)	880	-40	—	—	35.5
350 250	Record Highway Ordinary	351	—	—	—	6.3
100 82	Record Highway 10pc Pl.	83	—	14.1	17.0	—
90 87	Robert Jenkins	80	—	—	—	4.0
50 30	Sermons	50	+1	—	—	—
144 67	Torday and Caffie	144	—	5.7	4.0	8.7
340 231	Trevian Holdings	321	—	7.9	2.6	6.7
80 42	Unilock Holdings (SE)	80	—	2.8	3.5	14.7
200 150	Walter Alexander	121	—	5.1	4.1	11.8
98 67	Wear Verke. Ind. Hosp. (USM)	98	—	17.4	6.9	14.0

Granville & Co. Limited
8 Lovat Lane, London EC3R 8EP
Telephone 01-621 1212
Member of FIMBRA

Granville Davies Coleman Limited
27 Lovat Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

ET UNIT TRUST INFORMATION SERVICE[illegible]

DANT



7 Jewish doctor (5)
 8 They can tame horses—white
 9 horses? (8)
 10 Gratitude about right for the
 11 journey (4)
 12 A blow in an attempt to
 13 achieve parity (3, 3, 3)
 14 Metal key used by the cook
 15
 16 With new income around the
 17 company becomes profitable
 18 (8)
 19 Smashing opportunities at
 20 tennis, perhaps (4)
 21 A place of current conflict (4-
 22 3)
 23 Credit is repeatedly the trouble
 24 (6)
 25 Time for grammar (5)
 26 It carries a load past between
 two points (5)

[illegible][illegible]

[illegible]

J. Henry Schroder Waggs & Co Ltd
120 Cheapside London EC2 01-382
Am. & For. Inv. 14 538 51

[illegible][illegible][illegible]

Money Market Bank Accounts

[illegible]

NOTES
Prices are in pence unless otherwise indicated.
Designated \$ with no prefix refer to U.S. dollars.

[illegible]

COMMODITIES AND AGRICULTURE

EEC seeks fresh powers to fight dairy surpluses

BY TIM DICKSON IN BRUSSELS

DETAILED PLANS to suspend the system of guaranteed price support for EEC butter, under certain circumstances, have been agreed by the European Commission. If approved by the Community's farm ministers, they will give the Commission powers to vary the guaranteed "buying in" price of butter and at times replace "intervention" purchases of butter and skimmed milk powder with a tendering procedure.

The new ideas, which Mr Frans Andriessen, the Agriculture Commissioner, will put to the forthcoming EEC Agriculture Council in Brussels on Monday, will prove a major test to keep up the battle against Europe's vast food surpluses. The dairy sector is among the most expensive administered in Brussels with stocks of butter and skimmed milk powder at the last count of around 1.3m tonnes and 1m tonnes respectively.

The latest proposals follow the Farm Council's agreement in December that the Commission should be given the discretion to suspend intervention purchases of these products — provided that officials split out their criteria. This somewhat vague commitment came on top of the firm decision by Ministers to suspend intervention of skimmed milk powder during the winter months, between September 1 and February 28.

The Commission's suggestion — set out in a regulation which was approved this week — is that special measures could be taken when stocks of butter in Community stores exceed 200,000 tonnes. In this case tougher quality standards would apply and a "buying-in" price varying in accordance with the seasonal trend of production may be introduced.

Intervention, however, would only be suspended when prices reached a certain level, based on a reference yardstick yet to be agreed. The regulation says that "when prices recorded on reference markets, to be determined, exceed 90 per cent of the intervention price in a member state, buying-in of butter by that member state's intervention agency may be suspended." In this case intervention purchases could continue "by means of a standing tendering procedure using tender specifications to be determined" while "other action may be taken to maintain market stability." Exactly the same procedures would be adopted where the "Community average of prices" rose above 90 per cent of the buying in price and similar rules have been drawn up for skimmed milk powder.

Significantly, Farm Ministers promised in their December declaration that special account would be taken of the Irish dependence on butter intervention; moreover, a promised speeding up of payments by Brussels would to some extent mitigate the effect.

Denmark plans fertiliser cuts

BY HILARY BARNES IN COPENHAGEN

THE DANISH Government has put forward a DKR 12bn (£1.15bn) programme for drastic reductions over the next three years of nitrogenous and phosphoric wastes from industry, households and agriculture into coastal waters.

The minority Government was ordered last November by a Folketing majority to produce the plan after several cases in the autumn in which quantities of dead fish were found in waters suffering from de-oxygenation.

It is still uncertain whether the Folketing will approve the plan that has now been produced, but a new report from the state environmental agency, which concludes that pollution from farmers' liquid manure is less serious than previously thought may help the Government to win the parliament's approval.

Agriculture is being asked to halve its share of nitrogen pollution by 127,000 tonnes a year from an estimated 360,000 tonnes and its phosphoric wastes by 81 per cent or 4,000 tonnes a year.

The Government estimates that this target, to be achieved over three years, will require a reduction of about a quarter in the present use of artificial fertilisers, currently about 400,000 tonnes a year. Fertiliser use planning, more efficient utilisation of liquid manures and winter planting are other measures by which agricultural pollution is to be reduced.

Bernard Simon examines the outlook for Canadian producers

Buoyant lumber prices cushion levy blow

CANADIAN LUMBER producers are scouring Europe and the Far East for new markets as part of their response to December's imposition of a controversial 15 per cent tax on exports to their biggest outlets in the US.

Wider acceptance of timber frame housing in Britain, hopes of more flexible Japanese building standards and competitive exchange rates are among the factors which encourage some Western Canadian mills to believe that the tax may not at least in the short term — deal as hard a blow as they initially feared.

"We're trying to expand overseas markets and retain as much as possible of the US market," says Mr Lee Luckhurst, vice-president for marketing at Lignum sales of Vancouver. Lignum's mill in the interior of British Columbia produces a high proportion of construction-grade fir, spruce and pine, the types which are expected to be hit hardest by the new tax.

The Canadian Government imposed the levy in an effort to end a long-running trade dispute with Washington on softwood lumber exports to the US. The alternative was a stiff US countervailing duty. Some sections of the Canadian lumber industry have been wincing at the Ottawa, however, for agreeing to the tax without putting up more of a fight.

The dispute stems from allegations by American lumber producers that their Canadian competitors are subsidised by "stumpage" — woodcutting fees. Helped by declining Canadian dollar and better productivity than their US competitors, Canadian mills' share of the US softwood lumber market rose from 26 per cent in 1977 to about 33 per cent last year.

The tax has had virtually no impact on Canadian lumber producers so far. They have been able to raise prices, thanks to the continuing high level of housing starts and replenishment of inventories depleted during a four-month-long strike by British Columbia loggers last year.

Many US buyers prefer Canadian lumber, which is easier to work than US southern pine and is supplied in a greater assortment of cuts and sizes.

But there is widespread concern that the market will turn downward later this year. Jack Pusepp, forest products analyst at securities firm Pemberton Houston Willoughby, in Vancouver, forecasts that a drop in North American housing starts will push lumber prices down later this year to 1985 levels of around US\$158 per 1,000 board feet, compared with an average of US\$196 last year.

Mr Pusepp predicts that Canadian lumber shipments to the US will fall by 7 per cent this year to around 15bn board feet. The industry's plight may be exacerbated by efforts to offset lower prices by raising production. Some interior mills plan to push up output by as much as 12 per cent this year.

Swedish producers feeling the pinch

BY JEAN KLOOS, EDITOR OF TIMBER TRADES JOURNAL

IT WAS the Swedes who suffered most last year from Canadian competition. While the relative weakness of the Canadian dollar made it common sense to buy whatever lumber was coming out of east and west Canada, the strength of the Swedish krona made their material too expensive.

In addition, the Swedish pulp and paper industries have been calling out for raw material, pushing whitewood (spruce) log prices in many cases beyond the sawmiller's reach.

On the other hand, redwood (pine) production in Sweden has continued to outstrip demand. Parts of the country will lose out on exports, South Sweden in particular, but the industry as a whole should retain a reasonable commercial balance.

Leading producers in both Sweden and Finland have acknowledged the need to cut production and add value from the log through to the end product. Mills have been closing down, reducing capacity, how-

ever, by only a few per cent. Swedish production in 1986 is estimated at 11m cubic metres with Finland at 7m cubic metres.

No great surprises are expected from the Russian first quarter statistics. European customers this year, in the UK the sterling prices, based traditionally on the Swedish krona, are expected to reflect the 10 per cent currency increase since January 1986, with modest domestic changes in redwood and a 3 to 5 per cent increase in whitewood.

A similar pattern is likely to emerge in the Netherlands, France and Germany, setting the seal on the relative stability of the European softwood market for the first half of the year.

Stability and strength can also be seen in the Far Eastern hardwood plywood market. Led by the Indonesians, who command three quarters of world sales, producers have adopted an aggressive stance. Manufacturers associations in Indonesia,

Malaysia and the Philippines have adopted a new list of minimum prices and mills have been adhering to the strict guidelines for first quarter sales.

The Indonesians, in addition, have stressed their commitment to controlling exports to European markets by issuing only 17 per cent of a pre-determined quota of 300,000 cubic metres. Indonesia estimated world plywood sales at 3.87m cubic metres for 1986.

In a further move to strengthen their industry the Indonesians imposed an export ban on ramin and white meranti long and short strips and squares in November.

The ban stemmed from pressure from local furniture and mouldings manufacturers, hitting out at spiralling prices because of heavy export demand, particularly from the Taiwanese. It has led to speculation that joint Indonesian/Taiwanese furniture and mouldings ventures may be set up, with Indonesia in the longer term struggling to bring production

standards up to the sophisticated Taiwanese techniques. The main talking point in the UK forestry industry has been December's critical National Audit Office report on the Forestry Commission.

Forestry and related trade associations have condemned what they see as the many negative factors in the report and resolved to present a united front to Government. They say the report ignored the strong links between the private and public sectors and underestimated the importance of the wood processing industry in the UK. They have also pointed out that subsidies to the Forestry Commission have totalled only £2bn over 40 years, while net timber imports ring up a yearly bill of £4.5bn.

Ironically perhaps, the Audit Office may actually have done the British forestry sector a service by providing a focus for rallying an industry which has for so long been held back by its own diversity and fragmentation.

Producers to study commodity co-operation

By Wong Sulong in Kuala Lumpur

CO-OPERATION in commodity production and marketing is expected to feature prominently in talks between Indonesia's President Suharto and Dr Mahathir Mohamad, the Malaysian Prime Minister, when they meet in the South Malaysian city of Johore Bahru today.

The two Asian countries are both major producers of rubber, palm oil, tin, timber and pepper, as well as important exporters of crude oil and natural gas. Both have suffered severely from declining commodity prices and have been on austere budgets for the past three years.

Indonesian diplomats say President Suharto is anxious to reassure Malaysia that while Indonesia has marked on a major palm oil planting programme, much of the increased output would be consumed by its growing population of 165m people.

Of late, Indonesia has made inroads into Malaysia's palm oil markets in India and Pakistan, prompting Malaysia to extend to its palm oil and rubber exporters similar export and credit financing facilities to those given to Indonesian exporters.

Indonesia is wary of Malaysia's past attempts to manipulate price through various market operations — the most famous being Malaysia's support for the mysterious tin buying operation on the London Metal Exchange during 1981-82 — as well as Malaysia's aggressive approach towards International Commodity Agreements.

Malaysia agrees with Kuala Lumpur's contention that producers should not over-produce and should co-ordinate their marketing strategies so as not to allow consumers play one producer against another.

LONDON MARKETS

TRADING ON the London coffee futures market continued in its recent nervous vein yesterday. Prices drifted early on as dealers reacted to Tuesday night's news that the International Coffee Organisation's Executive Board had deferred discussion of the reintroduction of export quotas until February 23. But values were boosted later by a brief burst of short-covering which followed news that Brazil had closed registrations for February/March exports.

Later still the market resumed its earlier trend as dealers were reminded of the fact that Brazil was expected to open April export registrations soon. The May position closed at \$1,598.50 a tonne, down £19 on the day but £13.50 above the early low. On the London Metal Exchange, zinc prices built on Tuesday's modest rally during the morning but fell back in the afternoon on dollar-based selling.

LME prices supplied by Amalgamated Metal Trading:

ALUMINIUM

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

COPPER

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

LEAD

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

NICKEL

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

ZINC

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

TIN

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

GOLD

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

SILVER

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

PLATINUM

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

SILVER

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

SILVER

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

SILVER

Unofficial + or -	High/Low
Cash (p.m.)	
March 1987	1,598.50
Official closing (am):	Cash 1,598.50
(12.15), three months 1,605.50 (12.15), settlement 1,605.50 (12.15), final 1,605.50 (12.15). Turnover: 10,000 tonnes.	

INDICES

REUTERS	1987	1986	1985
1000 1/2 1000 1/2 1000 1/2 1000 1/2			
(Base: September 18 1981=100)			

DOW JONES

Dow Jones	1987	1986	1985
1000 1/2 1000 1/2 1000 1/2 1000 1/2			
(Base: December 31 1981=100)			

MAIN PRICE CHANGES

METALS	Feb. 4 + or -	Month	ago
Aluminium	1,598.50	-90	1,688.50
Copper	1,598.50	+1.5	1,597.00
Gold	1,598.50	+0.5	1,598.00
Lead	1,598.50	+0.5	1,598.00
Nickel	1,598.50	+0.5	1,598.00
Platinum	1,598.50	+0.5	1,598.00
Silver	1,598.50	+0.5	1,598.00
Tin	1,598.50	+0.5	1,598.00
Zinc	1,598.50	+0.5	1,598.00

COFFEE

Coffee	Feb. 4 + or -	Month	ago
Arabica	1,598.50	+0.5	1,598.00
Robusta	1,598.50	+0.5	1,598.00

COFFEE

Coffee	Feb. 4 + or -	Month	ago
Arabica	1,598.50	+0.5	1,598.00
Robusta	1,598.50	+0.5	1,598.00

COCOA

Cocoa	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

COCOA

Cocoa	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

GRAINS

Grains	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

US MARKETS

IN TRADING dominated by locals, the metal futures held in narrow ranges for most of the day, on balance finishing slightly easier in light volume reports. Dollar strength coupled with weaker oil prices prevented any upward moves. Crude oil futures fell as the trade placed new shorts into the market which as the support at 1808 basis April was penetrated touched off light stops before trade support and profit taking emerged around 1800. Commission house buying in sugar futures pushed values higher but good trade and higher selling throughout the rally prompted the locals to join in selling and as the market faltered, commission house stops were touched off around 790 basis March.

Wheat futures firmed as commercial buying emerged, possibly reflecting export activity, whilst corn futures eased following early support resulting from firmer south American hedge selling. Depressed soyabean futures lost the property were lacklustre. An anticipated bullish inventory report today steadied cattle futures, whereas weakening cash prices led to lower hog futures.

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

NEW YORK

Aluminium	Feb. 4 + or -	Month	ago
1000 1/2 1000 1/2 1000 1/2 1000 1/2			

ORANGE JUICE 15,000 lb. cents/lb

AMERICANS—Cont.

ENGINEERING—Continued

P/E
—
24.1
27.4
17.3
16.8
20.7
—
31.8
—
13.1
17.1
—
—
25.1
—
10.8
19.5
17.2
—
15.6

19.4
9.2
—
16.1
23.8
16.5
—
—
11.2
50.1
36.9
53.8
11.6
17.5
55.0
—
23.8
—
13.7
φ
19.1
φ
16.2
12.6
100.0
18.9
16.3
25.1
—
13.3
26.5
19.1
20.9
18.8
—
—
φ
15.2
φ
19.6
—
19.4
16.7
25.9
12.5
33.8
16.4
19.5
—
19.8
8.2
φ
74.3
φ
10.0
φ
12.5
23.5
16.9
13.8
79.3

19.0
37.1
13.2
20.8
—
10.4
18.3
19.3
25.5
20.7
23.8
14.5
19.0
29.0
12.3
00.6
—
12.6
11.8
—
8.1
—
13.2
08.9
11.5
8.4
36.0
—
11.8
4.6
00.7
33.3
27.3
27.1
12.7
06.8
33.2
30.3
20.0
1.9
24.3
25.6
88.8
—
32.4
—
44.2
—
2.1
27.3
1.2

1.7
8.0
9.6
5.7
8.3
3.8
0.2
5.4
5.7
5.8
9.5
5.3
5.5
0.8
2.9
5.5
3.6
8.8
7.6
1.7
4.0
1.7
7.6
4.3
1.6
3.2
1.6
3.1
2.6
1.4
8.6
0.4
2.9

[illegible]

INDUSTRIALS--Continued

[illegible]

LEISURE—Continued

[illegible]**PROPERTY—Continued**[illegible]**INVESTMENT TRUSTS—Co**[illegible]**FINANCE, LAND—Cont.**[illegible]**MINES—Continued**[illegible]

calculated on profit after taxation and unrelieved ACB
 10 per cent or more of the

[illegible]

REGIONAL & IRISH STOCKS

The following is a selection of regional and sectoral indices, the latter being quoted in Irish currency			
Heavy Ind. 20p	78	Fin. 13% 97/02	597½
Engineering 20p	134½	Armaments	335
Chem. 20p	+1	Chem. Ind.	50
Metals 20p	85½	Carroll Ind.	160
Oil (Lloyds) 25p	78	CPH Ind.	160
Steel. 20p	78	Hall (R. & L.)	95
IRISH		Heaton Ind.	30
Index 11¼% 1988	577½	Irish Repres.	160
Ind. 9½% 84/89	572½	Unicare	345

ISE

HAND D
SER

AMEX COMPOSITE CLOSING PRICES

COVER-THE-COUNTER Nasdaq national market, closing prices

a-dividend also extrajud., b-annual rate of dividend plus stock interest, c-dividend declared, d-new year's low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 10% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at least 60 days after date of declaration, k-dividend 12 months after date of stock split, l-dividend declared or paid this year, an accumulation issue with dividends in arrears, n-new issue in the past 52 weeks, The high-low range begins with the start of trading, n-mid day delivery, PVE-price-earnings ratio, r-renewed dividend, s-dividend declared or paid this year, t-dividend stock split, u-dividends begin with date of split, aa-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, v-new year's high, v-trading halted, w-bankruptcy or receivership, x-dividend suspended, y-dividend suspended, yy-when issued, ww-with warrants, z-ex-dividend or ex-rights, zc-ex-distribution, zx-without warrants, y-c-dividend and sales in full, yd-ytd, z-sales in full.

[illegible][illegible]

01	10 ¹ + 1	NE Busc	43	23	212	24	234	24	+1
02	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
03	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
04	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
05	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
06	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
07	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
08	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
09	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
10	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
11	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
12	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
13	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
14	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
15	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
16	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
17	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
18	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
19	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
20	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
21	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
22	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
23	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
24	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
25	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
26	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
27	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
28	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
29	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
30	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
31	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
32	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
33	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
34	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
35	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
36	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
37	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
38	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
39	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
40	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
41	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
42	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
43	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
44	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
45	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
46	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1
47	10 ¹ + 1	Nirmada	40	23	217	24	234	24	+1

[illegible]

Continued on Page 29

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Oils fuel widespread rebound

AFTER a hesitant start to the session, Wall Street stock prices surged to record levels yesterday in a broad advance led by oil-related issues, writes Roderick Oram in New York.

Bond prices were narrowly mixed in light trading as the Treasury's auction of \$9.75bn of 10-year notes brought a somewhat negative outcome. The average yield of 7.27 per cent was slightly higher than expected, and it looked as though some dealers were left with notes in their inventories.

In contrast, stock markets had another sparkling day once the rally began in mid-morning. The Dow Jones industrial average closed the session at a record 2,912.33, up 22.78 points on the day. Records were set by broad market indices as well with the Standard & Poor's 500 rising by 3.85 to 279.64 and the New York and American Stock Exchange composite indices up 2.03 to 159.31 and 5.84 to 311.40, respectively.

NYSE volume expanded to 222.4m shares, its eighth-busiest day ever, with advances outpacing declines by a ratio of nearly three to one.

The oil sector was generally strong.

Four major US companies signed long-term supply agreements with Saudi Arabia which might help push up Opec prices. The four were Exxon, up 1 1/2% to \$84, Texaco, up 1 1/2% to \$39 1/2, Chevron, up 2 1/2% to \$54 1/2, and Mobil, up 1 1/2% to \$45 1/2. Other oil companies which improved yesterday included Atlantic Richfield, up 2 1/2% to \$70, Amoco up 3 1/2% to \$76 1/2, and Standard Oil, up 5 1/2% to \$60 1/2.

Oilfield services companies were also well ahead with Schlumberger adding 1 1/2% to \$39 1/2, Baker International 2 1/2% to \$18 1/2, Hughes Tool 1 1/2% to \$12 1/2 and Halliburton 2 1/2% to \$33 1/2.

Among companies reporting lower fourth-quarter profits Sears Roebuck edged up 1/2% to \$46 1/2, Gould gained 1/2% to \$19 and Tenneco added 1/2% to \$42 1/2.

General Re rose 1 1/2% to \$57 1/2, and Travelers added 1/2% to \$48 1/2 after reporting higher results in line with the insurers generally. Among others in the industry Aetna Life gained 1 1/2% to \$80 1/2, Fireman's Fund added 1 1/2% to \$37 and St Paul was up 1/2% to \$45 1/2.

On the takeover front Mesa Limited Partnership, up 3/4% to \$17, launched a \$15-a-share bid for Diamond Shamrock, up 1/2% to \$14 1/2 on volume of more than 600,000 shares. Diamond Shamrock earlier this week announced a series of moves including the buying back of shares and spinning off of its oil refining and marketing activities to try to head off a bid from Mesa which is run by Mr. T. Boone Pickens, the Texas oilman.

A. H. Robins, a drug company operating under Chapter 11 of the bankruptcy code, jumped 5 1/2% to \$19 1/2 after a delayed opening. It said it had received a "significant" takeover offer from Ameri-

can Home Products which fell 3/4% to \$82 1/2. Robins was forced into Chapter 11 by lawsuits over its Dalkon Shield contraception device.

Credit markets had started yesterday in a somewhat more cheerful mood as the dollar firmed, the federal funds rate finally fell below 6 per cent and after the successful Treasury auction on Tuesday of three-year notes raised hopes for good results in the last two days of auctions.

But yesterday's sale of 10-year notes did not go as well. The Treasury received bids totalling \$21.92bn. It accepted bids with an average yield of 7.25 per cent matching the yield at the previous auction in November although a little higher than expected.

The federal funds rate at which banks borrow reserves from each other had stayed above 6 per cent in recent weeks against analysts' expectations that it would ease to an equilibrium rate of around 5 1/2 per cent. The relatively high rate helped keep other short-term interest rates firm. An influx of money from the Treasury into the financial system through, for example, social security payments, was a key factor behind the lower federal funds rate yesterday.

EUROPE

Gloom over dollar persists

NERVOUSNESS about the dollar continued to weigh on leading European bourses yesterday, with Frankfurt share prices dropping further and taking the Commerzbank index to a 14-month low.

The index was down 21.5 at 1,711.2 after a brief rally in early trading and despite a higher dollar fixing against the D-Mark. It has now fallen 97 points this week.

Reassessment of German companies' earnings prospects in the light of the dollar's general weakness was compounded by a lower forecast for 1987 economic growth from the HWWA research institute and by higher January unemployment figures.

Among banks Deutsche lost DM 18.50 to DM 683.50, its first fall below DM 700 since December 1985, while Dresdner declined DM 8.80 to DM 536 after news that it had doubled its stake in Metallgesellschaft to 33 per cent. The metals group was steady at DM 250.

Chemicals company Hoechst rose DM 2.50 to DM 234.50 against the trend amid news that the European Commission is to fine it for refusing to allow EEC investigators access to its files for alleged plastics price-fixing.

Thyssen, the steels group, lost DM 1.80 to DM 107.70, a 12-month low, after profits dropped in 1986.

In the retail sector Kaufhof plunged DM 33 to DM 485 following announcement of a DM 210m rights issue.

The insurance group Aachener and Münchener came under further pressure following its planned capital increase.

Its shares dropped DM 40 to DM 1,500 for a two-day fall of DM 200.

Bonds were marginally higher in quiet trading. The Bundesbank bought DM 40.3m worth of paper.

Amsterdam finished mixed to higher against the wider European trend but in line with its characteristic sensitivity to the dollar's fluctuations. The US currency firmed against the guilder, helping international stocks such as KLM, up 40 cents to Fl 37.50, Unilever, Fl 1.50 ahead at Fl 501, and Philips, 90 cents higher at Fl 45.50.

Zurich edged lower after its early rally on the slightly firmer dollar had offset by profit-taking by overseas investors, still uncertain about the US currency. Frankfurt's losses also helped to undermine the market. The Credit Suisse stock index fell 4 points to 542.6.

Brussels was mainly lower on selling by institutional investors although most price declines were small in active trading.

Heaviest losses were seen in holding companies, with Reserve down Bfr 50 to Bfr 3,150 and GBL off Bfr 40 to Bfr 3,730.

Paris fell further in active trading, weakened by the dollar and Wall Street's overnight retreat, and heavy overseas selling.

Bouygues lost Ffr 25 to Ffr 1,290. The construction group said it expected higher 1986 profits and sharply higher sales.

Thomson-CSF, which has won a contract to install instrument landing systems for the British Civil Aviation Authority, was Ffr 43 lower at Ffr 1,465.

Milan was little changed in thin, featureless trading.

Madrid continued its record run with a 1.77 rise in the general index to 251.43. Banks were mixed, with Central steady at 1,120 per cent of nominal market value amid news of higher profits.

Stockholm moved lower on profit-taking after the recent rally.

SOUTH AFRICA

A MIXED TREND emerged in lacklustre trading in Johannesburg as the financial rand moved slightly higher and the bullion price remained steady.

Randfontein fell R8 to R402 and Buffelsfontein eased 15 cents to R75.50, but Driefontein was 35 cents ahead at R77

TOKYO

Late shift to heavy industrials

BUYING INTEREST centred on Aids-related and large-capital issues, taking share prices slightly higher in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average of 225 select issues ended at 19,973.87, up 17.54 points from the previous day. Volume swelled to 1.54bn shares from Tuesday's 1.01bn. Declines led advances by 454 to 382, with 180 issues unchanged.

In early trading, stocks linked to Acquired Immune Deficiency Syndrome (Aids) came to the top of the shopping list. Interest was sparked on Tuesday by press reports that the Health and Welfare Ministry's expert panel had confirmed that Interferon, an anti-cancer agent, was effective in limiting the spread of Aids.

In afternoon trading, rumours circulated that the finance ministers and central bank governors of the Group of Five major industrial countries might meet on Friday. This generated investor hopes that the Bank of Japan might make another cut in the official discount rate.

As a result, institutional investors and businesses shifted their target from Aids-related issues to large-capital stocks such as steels and shipbuilding. The bond market was also given a strong boost.

Among Aids-related issues, Toray, which had registered a daily allowable gain of Y100 the previous day, surged Y45 at one stage. Later, however, buying interest began to dwindle and the issue ended at Y685, unchanged from the previous day, on 71.6m shares traded.

Sumitomo Chemical, with 48.93m shares traded, finished Y3 higher at Y454 after gaining Y16 earlier. Toyobo fell Y15 to Y425, Sanyo-Kokusaku Pulp Y22 to Y482 and Teijin Y20 to Y700.

Large-capital Nippon Steel topped the active list with 454.90m shares and advanced Y11 to Y266.

Ishiwakajima-Harima Heavy Industries, the second-busiest issue with 84.07m shares traded, leapt Y38 to Y314. Sumitomo Metal Industries Y27 to Y190, Mitsui Engineering and Shipbuilding

Y18 to Y201 and Nippon Yusen Y23 to Y338. These issues were considered undervalued compared with Nippon Steel, which has been spiralling since the beginning of this year.

Reflecting a concentration of trading in large-capital stocks, the volume of the 10 most active stocks accounted for 62.9 per cent of the total.

Tokyo Electric Power rose Y10 to Y8,310, while Kansai Electric Power and Osaka Gas registered sharper gains of Y70 and Y18 to Y4,480 and Y730, respectively.

Financial issues were weak, with Sumitomo Bank shedding Y20 to Y3,180, Fuji Bank Y30 to Y2,040 and Nomura Securities Y20 to Y3,760. Tokio Marine and Fire Insurance drew relatively large buy orders and rose Y30 to Y2,180.

Bond prices surged in afternoon trading as a major brokerage house, which had remained on the sidelines since late last week, increased buying following rumours of an imminent G-5 meeting.

In the futures market, March contracts rose to Y105.90, matching the all-time high set on Friday last week.

On the cash market, the yield on the benchmark 5.1 per cent government bond, falling due in June 1986, declined from Tuesday's 4.855 per cent to 4.800 per cent.

HONG KONG

A SURGE of foreign institutional buying pushed Hong Kong to a record and boosted the Hang Seng index 30.25 higher to a peak 2,636.63, a rise of over 140 points in the past five sessions. The Hong Kong index added 20.01 to 1,691.78.

Turnover remained high at HK\$1.18bn compared with Tuesday's HK\$1.23bn as liquidity was aided by refunds of unsuccessful applications for K. Wah's initial offering being injected into the market.

Hongkong Bank, most active, jumped 30 cents to HK\$10.10, while Jardine Matheson rose 60 cents to HK\$23.20 in busy trading.

CANADA

THE STRONG ADVANCE continued in Toronto after the composite index breached the 3,400 level for the first time on Tuesday. Most sectors were sharply higher.

British Columbia Forest Products added C\$5 to C\$18 1/2 after Fletcher Challenge of New Zealand agreed to buy a 42 per cent stake.

Montreal was also well ahead with all major groups higher.

LONDON

FIRM STERLING and buoyant government bonds rekindled the London stock market yesterday as the FT-SE 100 surged 18.1 to a fresh peak of 1,948.7 while the FT Ordinary index added 14.3 to a record 1,472.8.

Prices derived early inspiration from the overnight news that Aramco had agreed a fixed price term contract with Saudi Arabia.

BP jumped 17p to 782p on 7.7m shares and Britoil added 5 1/2p to 193p on 4.6m shares while British Gas, most active again with 37.6m shares changing hands, firmed 7 1/2p to 69p.

ICI surged on local demand of 7.9m shares and closed 2 1/2p up at £13 1/4. Glits were aided by the firm start to New York bond trading and the opening of the week's auctions of federal securities. Gains of up to a full point were held despite some late attempts at profit-taking.

Chief price changes, Page 29; Details, Page 28; Share price information, Pages 26-27

AUSTRALIA

BARCANE-HUNTING among golds and industrials added a measure of strength to Sydney and buoyed the All Ordinaries index 10.4 to 1,512.9.

Overseas buyers were busy on the back of a firmer bullion price in Asian trading. Kidston advanced 10 cents to A\$7.40, and Australian Consolidated Minerals rose 30 cents to A\$6.30 while 10-cent gains were recorded by Emperor and Poseidon at A\$6.30 and A\$6.60, respectively.

Among industrials FAI jumped 50 cents to A\$9.80, and Private Blood Bank, benefiting from recent Aids publicity, surged 56 cents to A\$5.06 following a 45-cent gain on Tuesday.

SINGAPORE

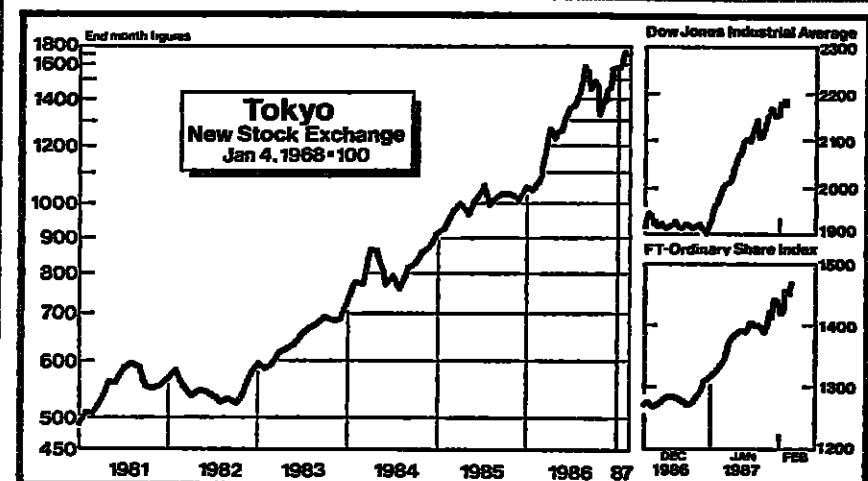
PROFIT-TAKING in certain blue chips and buying stocks contrasted with selective trustee interest in Malaysian issues to take Singapore to a mixed close.

The Straits Times industrial index edged 0.14 higher to 972.97, another 20-month high, on lower turnover than on Tuesday.

Among the losers, Cold Storage was down 4 cents at S\$3.66, Fraser and Neave 5 cents off at S\$9.80 and Singapore Land also 5 cents lower at S\$5.90.

Advances among Malaysian issues, which have tended to fall behind Singapore stocks recently, included Malayan Banking, up 15 cents to S\$6.25.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Feb 4	Previous	Year ago
NEW YORK			
DJ Industrials	2,912.33	2,889.55	1,593.23
DJ Transport	911.94	891.84	755.22
DJ Utilities	227.31	226.45	178.45
S&P Composite	279.64	275.59	212.79

LONDON			
	Feb 4	Previous	Year ago
FT-100	1,472.8	1,458.5	1,163.1
FT-SE 100	1,468.7	1,458.5	1,431.6
FT-A All-share	918.64	912.17	682.40
FT-A 500	1,017.86	1,007.3	750.17
FT Gold mines	311.5	305.7	330.4
FT-A Long gilt	9.90	10.0	10.72

TOKYO			
	Feb 4	Previous	Year ago
Nikkei	19,973.87	19,956.33	13,138.1
Tokyo SE	1,742.12	1,740.77	1,047.86

AUSTRALIA			
	Feb 4	Previous	Year ago
All Ord.	1,512.9	1,502.5	1,075.6
Metals & Mins.	749.1	739.2	525.7

AUSTRIA			
	Feb 4	Previous	Year ago
Credit Aktien	203.37	203.14	239.69

BELGIUM			
	Feb 4	Previous	Year ago
Belgian SE	4,016.82	4,033.56	2,854.76

CANADA			
	Feb 4	Previous	Year ago
Toronto			
Metals & Mins	2,332.3	2,278.5	2,211.0
Composite	3,448.1	3,400.3	2,782.1
Montreal			
Portfolio	1,759.27	1,737.37	1,136.47

DENMARK			
	Feb 4	Previous	Year ago
SE	216.94	216.33	225.53

FRANCE			
	Feb 4	Previous	Year ago
CAC Gen	413.90	420.70	280.40
Ind. Tendance	105.00	106.80	65.65

WEST GERMANY			
	Feb 4	Previous	Year ago
FAZ-Aktien	568.31	575.22	682.09
Commerzbank	1,711.20	1,732.70	1,991.0

HONG KONG			
	Feb 4	Previous	Year ago
Hang Seng	2,636.63	2,606.38	1,728.81

ITALY			
	Feb 4	Previous	Year ago
Banca Com.	703.72	704.31	486.45

NETHERLANDS			
	Feb 4	Previous	Year ago
ANP-CBS Gen	260.10	260.60	258.7
ANP-CBS Ind	246.80	248.50	250.4

NORWAY			
	Feb 4	Previous	Year ago
Oslo SE	371.11	371.52	377.24

SINGAPORE			
	Feb 4	Previous	Year ago
Straits Times	972.97	972.83	617.61

SOUTH AFRICA			
	Feb 4	Previous	Year ago
JSE Golds	—	2,030.0	1,288.1
JSE Industrials	—	1,534.0	1,082.1

SPAIN			
	Feb 4	Previous	Year ago
Madrid SE	251.43	249.66	111.34

SWEDEN			
	Feb 4	Previous	Year ago
J & P	2,242.69	2,258.25	1,755.30

SWITZERLAND			
	Feb 4	Previous	Year ago
Swiss Bank Ind	574.70	575.30	584.1

WORLD			
	Feb 2	Previous	Year ago
MS Capital Int'l	402.1	402.4	250.1

COMMODITIES			
	Feb 4	Previous	Year ago
(London)			
Silver (spot fixing)	361.15p	358.75p	
Copper (cash)	£379.00	£377.50	
Coffee (March)	£1,558.50	£1,597.50	
Oil (Brent Blend)	\$17.55	\$18.05	

GOLD (per ounce)			
	Feb 4	Previous	Year ago
London	\$404.75	\$401.25	
Zürich	\$403.00	\$401.98	
Paris (fixing)	\$402.43	\$405.38	
Luxembourg	\$402.00	\$403.25	
New York (April)	\$406.20	\$407.20	

CURRENCIES			
	Feb 4	Previous	Year ago
(London)			
US Dollar	1.6150	1.7975	1.5225
DM	1.6275	1.5240	1.2725
Yen	6.055	6.0025	9.22
Sfr	1.5320	1.5175	2.3325
Guilder	2.0425	2.0270	3.11
Lira	1.288	1.280	1.981
Bfr	37.45	37.15	57.0
CS	1.3255	1.3335	2.0215

INTEREST RATES		
Foreign currencies (3-month offered rate)	Feb 4	Prev
£	11½	11½
SFr	3½	3½
Dm	4½	4½
Sc		